City of Meriden
Elected and Appointed Officials
FY 2011-2012

Elected Officials

Michael S. Rohde, Mayor
Matthew C. Dominello, Sr., Deputy Mayor
Keith Gordon, Majority Leader
George McGoldrick, Deputy Majority Leader
Trevor Thorpe, Deputy Majority Leader
Walter Shamock, Minority Leader
Dante' Bartolomeo, Councilor

Daniel Brunet, Councilor
Brian Daniels, Councilor
Hilda Santiago, Councilor
John Thorp, Councilor
Anthony Tomassetti, Councilor
Bob Williams, Councilor

Irene Massé, City Clerk
Maureen Flynn, Registrar (D)
Toni Soboleski, Registrar (R)

Appointed Officials

Lawrence Kendzior, City Manager
Michael Quinn, Corporation Counsel
Dominick Caruso, Director of Development and Enforcement
Frank Kiernan, Director of Emergency Communications
Michael Lupkas, Finance Director
James Trainor, Fire Chief
Beth Vumbaco, Director of Human Services
Karen Roesler, Director of Library Services
Stephen Montemurro, Director of Management Information Systems
Mark Zebora, Director of Parks, Recreation and Public Buildings
Caroline Beitman, Personnel Director
Jeffry Cossette, Police Chief
Robert Bass, Director of Public Works
David Lohman, Director of Public Utilities
## CITY OF MERIDEN
### BUDGET CALENDAR
#### 2011-2012

<table>
<thead>
<tr>
<th>DATE</th>
<th>ACTION</th>
<th>BY WHOM</th>
<th>TO WHOM</th>
<th>CHARTER OBLIGATIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>12/23/2010</td>
<td>Budget Estimates</td>
<td>Departments</td>
<td>Finance Director</td>
<td>At least 180 days before end of the fiscal year</td>
</tr>
<tr>
<td>12/30/2010</td>
<td>Budget Estimates</td>
<td>Finance Director</td>
<td>City Manager</td>
<td>At least 180 days before end of the fiscal year</td>
</tr>
<tr>
<td>3/02/2011</td>
<td>Manager’s Budget</td>
<td>City Manager</td>
<td>City Council</td>
<td>No later than 120 days from end of the fiscal year</td>
</tr>
<tr>
<td>4/15/2011</td>
<td>Hold one (1) or</td>
<td>City Council</td>
<td>Public</td>
<td>No later than 75 days from end of fiscal year</td>
</tr>
<tr>
<td>5/02/2011</td>
<td>Adopt Budget</td>
<td>City Council</td>
<td>----</td>
<td>Within 20 days of last Public Hearing</td>
</tr>
<tr>
<td>5/09/2011</td>
<td>Mayoral Veto</td>
<td>Mayor</td>
<td>City Council</td>
<td>Within 5 days of adoption</td>
</tr>
<tr>
<td>5/12/2011</td>
<td>Set Tax Rate</td>
<td>City Council</td>
<td>----</td>
<td>Within 10 days of final adoption</td>
</tr>
</tbody>
</table>
TABLE OF CONTENTS

I. City Manager’s Proposed Budget Message ................................................. I - 1 thru I - 6

II. Budget Process Narrative ........................................................................... II - 1 thru II - 16

III. Revenues, Municipal Departments Organization Charts, Descriptions, Goals & Objectives, Proposed General Fund Budget, Staffing Summary III - 1 thru III - 164
   - Revenues .......................................................................................... III - 1 - III - 5
   - Mayor/City Council ........................................................................ III - 6 - III - 9
   - City Clerk ........................................................................................ III - 10 - III - 13
   - Elections .......................................................................................... III - 14 - III - 17
   - City Manager .................................................................................. III - 18 - III - 31
      - City Manager
      - Insurance
      - Benefits
      - General Administration
      - Capital Equipment
      - Aviation
   - Development & Enforcement .......................................................... III - 32 - III - 38
      - Development & Enforcement
      - Inland Wetlands
   - Education ..................................................................................... III - 39
      - Education
      - School Building Committee
   - Emergency Communications ......................................................... III - 40 - III - 43
   - Finance ............................................................................................ III - 44 - III - 57
      - Finance
      - Purchasing
      - Assessment/Collections
      - Assessment Appeals
   - Fire & Emergency Services ............................................................ III - 58 - III - 72
      - Fire
      - Emergency Management/Preparedness
      - S.M.V.F.D.
   - Human Services ............................................................................... III - 73 - III - 92
      - Health
      - Youth Services
      - Senior Center
- Legal ................................................................. III - 93 - III - 96
- Library ................................................................. III - 97 - III - 104
- Management Information Systems (MIS) ........................ III - 105 - III - 110
- Parking ................................................................. III - 111 - III - 112
- Parks, Recreation & Public Buildings ............................. III - 113 - III - 125
  - Parks
  - Recreation
  - Public Buildings
- Personnel ............................................................. III - 126 - III - 130
- Police ................................................................. III - 131 - III - 146
- Public Works ....................................................... III - 147 - III - 164
  - Engineering
  - Traffic
  - Garage
  - Highway
  - Snow & Ice Control
  - Waste/Recycling
  - Transfer Station
  - Bulky Waste
- Contingency ........................................................ III - 165
- Debt Service ....................................................... III - 166

IV. City Manager Proposed Enterprise Fund Budget ....................... IV - 1 thru IV - 22
- Public Utilities ..................................................... IV - 1 - IV - 17
  - Fiscal
  - Water
  - WPCF
- Golf ................................................................. IV - 18 - IV - 22

V. Capital Improvements Program ...................................... V - 1 thru V - 7
CITY MANAGER’S

BUDGET MESSAGE

2011-2012
March 7, 2011

Dear Mayor Rohde and Members of the City Council:

This budget proposal demonstrates that all of our efforts to control expenditures have produced real results, but that the impact of the national economic situation and the State’s fiscal problems continue to resonate at the local level. This proposal cuts spending, excluding the cost of employee benefits, by $952,769. Twelve of fourteen department budgets would be lower than the current year. Thirty-three of the forty-three different cost centers in the general fund budget would be decreased. If this proposal is adopted, the budget for general government operating expenses, excluding education, would be reduced for a fourth consecutive year. Nonetheless, increases in the funding of employee pensions and retiree health benefits will raise overall spending by 1.19%. Although the recent changes to those benefits negotiated with the employee unions will resolve the pension funding issue in the future, inadequate funding in the past and investment losses in the recent stock market downturn make this increase necessary. Combined with flat revenues from sources other than local taxes, that will require an increase in the tax rate to balance the budget.

The most significant revenue changes are likely to result from whatever budget is ultimately adopted by the State. The Governor’s budget recommends the defunding of the Payment In Lieu of Taxes on manufacturing machinery and equipment. That would cause an estimated revenue loss of $1,010,199 from that source alone. Some increases in other State revenues from prior year budget levels are anticipated, so that the year over year decrease in State funding is estimated to be $313,241. I have not included in the budget proposal any revenue from the additional revenue sources proposed by the Governor. Some of those proposals, like the local conveyance tax option, would not result in additional revenue even if adopted. Others, like the new taxes on boats and airplanes, will not be effective until the year after this. Proposals such as the additional .1% of sales tax and the additional hotel tax are too speculative to be included in the budget proposal at this point. The former is an addition on top of a proposed increase in the sales tax rate and in prior years has been discussed as a regional tax, not one that would benefit the City directly. The latter has been proposed previously but never approved.

The Governor also has proposed bringing ECS funding back up to 2009 levels, continuing present funding levels for special education and increasing funding for magnet
schools. The proposed ECS funding would restore $7,673,053 in funding cut by the State that was replaced by federal stimulus funding received directly by the Board of Education during the last two years. Although that proposal is certainly welcome, approval by the State Legislature is not certain and will most likely not occur, if at all, until after adoption of a final budget by the City. Therefore, I have included that additional funding in revenues but have placed it for expenditure purposes in the contingency fund, earmarked for the Board of Education. That ensures that the City will not be required to appropriate and fund that additional sum until receipt of the additional revenue is assured. The impact on Meriden of the additional magnet school funding is not clear at this point. Continuation of the present funding level for the special education excess cost grant should impact the Board of Education estimate of special education costs.

Revenue estimates included in the proposed budget are intended to be reasonable and as accurate as possible, but a few are more optimistic than in past years. Notably, the estimates for collection of delinquent revenue and interest on unpaid taxes will be very difficult to achieve, if for no other reason than that our success in collecting such revenues has decreased the amounts available to be collected. The budget assumes an increase in the tax collection rate, calculated in accordance with our financial policies based on last year’s increase in the rate. Nonetheless, maintaining the tax collection rate in this economic period will be a challenge. Also included in the budget is a significant increase, over $125,000, in E911 revenue. That increase is dependent on the City handling medical dispatch with its own forces, a change that has not yet been implemented and which is opposed by some members of the Council. (It should be noted that full implementation of medical dispatch potentially could bring in even more revenue in addition to what is included in the budget.) The amount included for city clerk fees is lower than the prior year, but could reasonably be lower still unless there is an unexpected turn around in the housing market. Building permit fees have been increased in this budget based on the last and current year receipts, but remain an area of concern because there are few new projects currently being proposed. The proposed budget does not yet take into account the impact of assessments that may be lowered by the Board of Assessment Appeals or the potential impact of outstanding assessment appeals. These factors should be kept in mind as you deliberate over revisions to the proposed budget.

You will note that I have proposed increasing the use of undesignated reserves from the $1 million budgeted the past two years to $1.5 million. The City’s total undesignated reserves should increase after the current year to an amount in excess of the level recommended in our recently adopted financial policies. In the 2009 year, we were able to control expenditures to such a degree that we did not need to use the reserves that had been included in the budget. The additional revenues received from the expired CRRA contract this year will allow us to build up the reserve level. The past two budgets pegged the use of reserves to the amount of increase in retiree health benefit funding (OPEB). Although we have done this without a negative impact on the reserve level, it should be borne in mind that the use of undesignated reserves automatically creates a revenue shortfall for the following year. That problem could be compounded if revenue projections in other area prove to be overly optimistic.
As noted at the beginning, general fund spending excluding employee benefits would decrease under this budget proposal. The budget contains no funding for wage rate increases for police, fire and public works union employees. Contracts for those unions are in negotiation. The City’s position is that these employee groups should receive no wage increase in the first year, as has been the case for other bargaining units and management employees. The budget for health benefits has not been increased based on the savings which should be achieved by the change in health benefit administration and other health related initiatives. While health related savings would have been greater if the change in administration had not been unsuccessfully opposed by the teachers union and two of the Board of Education clerical unions, those changes should offset the increase in health costs, barring an unusual level of significantly costly illness. Payments on bonded indebtedness will decrease by $649,380, a result of the refunding at lower costs due to our improved bond rating and low interest rates. The capital equipment budget has been lowered by shifting some vehicle purchases to the current year’s budget. That is another strategy that will impact the 2013 budget.

The savings achieved by these and many other measures taken over the past few years are more than offset by increases in funding for employee pensions and retiree health benefits. That these are the areas of concern is similar to the situation in many other state and local budgets, as has been widely publicized recently, although the City addressed these issues earlier than many other jurisdictions. The increased focus on these costs is even more reason to ensure that we continue to do so. This is important to our efforts to maintain and possibly improving our bond rating, which is particularly critical as we begin funding the high school renovation projects in the near future.

Actuarial evaluation of the pension funds is performed every two years. The last review occurred prior to the stock market crash. New valuations taking those market losses into account require an increase in our annually required contribution. The municipal pension plan covers all city employees, more recently hired police officers and fire fighters and Board of Education classified employees. An increase of $1,224,636 to a total of $1,631,897 is necessary to fund that pension to the annually required level. The police and fire pension plans were not funded or were funded inadequately in the past. The City adopted a plan to amortize the underfunded amounts over a thirty year period, to which it has adhered over the last decade. Despite again reamortizing the shortfall over the full thirty years, maintaining funding at the actuarially required level increases police pension funding by $345,825 to a total of $4,028,938. Fire pension funding increases by $179,290 to $2,620,905. The total increase in pension funding is $1,749,751.

Alluded to above is the planned $1,500,000 increase in OPEB funding. That increase is necessary to satisfy the actuarial assumptions by which the City’s overall obligation for post employment retiree health benefits is calculated. To offset the impact of that increase, I have recommended that the cost to the general fund, $1,144,000, be funded from undesignated reserves. The City’s enterprise funds will pay the balance of the increase attributable to their employees. The City’s commitment to increase funding over a five-year period to the actuarially required contribution level resulted in a decrease of over $100 million in the calculation of the City’s obligation. That commitment needs to
be maintained. Not doing so will negatively impact our bond rating and over time would place the City in a position where its obligations exceeded its assets.

These increases highlight the significance of the changes in pension plans and retiree health benefits negotiated in the past year. Going forward, new city employees and Board of Education classified employees will be shifted to 401(a) plans to which the City will contribute a set amount not impacted by investment losses. New employees will not be entitled to retiree health care benefits. Current employees will contribute an additional percentage of their wages to cover the future costs of retiree health benefits. Similar changes remain to be negotiated with regard to newly hired police officers and fire fighters. These changes will significantly reduce the cost of future employee benefits and make budgeting more for those expenses more predictable. In this regard, as with funding pensions to required levels, the fiscal situation of the City in the future will be improved and sustainable without the large tax increases that otherwise would be necessary.

Almost all departmental budgets, as indicated above, are at least slightly lower. The major increased operating expense, which impacts the Building Maintenance Division the most, is the cost of heating oil. In the current year, we negotiated an extremely favorable price. Market conditions will increase that cost by somewhere between seventy-five cents to a dollar or more per gallon. That cost will need to be reassessed during the budget review process. Funding for overtime costs in the Police Department budget is reduced based on past trends. The police patrol budget line is funded to a total of 120 officers, two fewer than the authorized amount. The department historically has not achieved the authorized level. Should that change during the course of the next year, the means to fund the additional cost can be better determined at that time. The proposed budget does not fund any additional city positions nor does it eliminate any currently filled positions. Increased funding for workers compensation and hypertension claims is included in the proposed budget.

With regard to the Board of Education budget, I am recommending that funding be maintained at the current year level for a second consecutive year. Assuming that the additional ECS funding proposed by the Governor is approved, that amount would be added to the Board appropriation. The Board of Education budget contains a certain amount of flexibility, as was demonstrated again last year. The Board returned $500,000 in unspent funds at the end of the last fiscal year. It prepaid $500,000 from that year’s budget for current year health costs. It also prepaid approximately $750,000 or more in other expenses. Those amounts were approximately equal to the surplus in the Board budget expected based on the City’s projection of the Board’s budget and our estimate of the appropriate funding level for the current year. The new administration has undertaken a number of cost saving measures and shown that it will continue to seek ways to control costs. Nevertheless, the Board has requested additional funding of approximately $2.7 million. Like last year I continue to feel that an increase in funding is not necessary to maintain services at an acceptable level.
The Board of Education takes an approach in formulating the Board budget request that it admits is conservative. This is done to ensure that the Board does not overspend its appropriated budget. Historically, actual expenditures in many areas have been significantly less than the amounts appropriated in the Board budget, and appropriated amounts have been significantly less than the amounts requested. The Board request and my recommendation should be examined from a perspective that keeps the above factors in mind.

Certified and classified wages are an area that historically has been overestimated and which should be closely examined. In the tuitions line, the Board has requested an increase of $881,750 to a total of $16,414,246. That request appears to be based on an anticipated increase in those expenses and an estimate of the revenue from the excess cost grant which clearly does not reflect recent experience or the funding level recommended in the Governor’s budget. It is noteworthy that the amount requested for tuitions two years ago was $14,793,560, the amount appropriated was $14,227,563 and the actual amount expended was $12,856,548. The difference between the amount requested and the amount spent was $1.937 million. The increase requested was more than $2 million. The actual increase was only $85,000 higher than the prior year. While it is true that in years prior to that year tuitions exceeded budget, more recent experience is just the opposite. The Board’s request in other areas does not reflect the historic ability to pre-purchase and prepay significant portions of its expenses for retirement obligations, supplies, textbooks and other items.

I look forward to reviewing the Board request during the budget process. However, to somewhat restate what I said in that regard last year, given the lack of growth in non-tax revenues, the fact that non-education operating expenditures would decrease for a fourth consecutive year while funding for education has been either been increased or maintained in each of those years, the lack of significant growth in the grand list, the prospect of decreased State funding in the next year, the reality that pension and retiree health benefit costs, a portion of which is attributable to Board of Education employees, have increased significantly and will continue to increase in future years, and the need to use undesignated reserves and to increase the tax rate to keep the budget in balance, it is again my recommendation that the City Council decide that maintaining the current funding level for the Board of Education is the most that is affordable to City residents and taxpayers.

Increasing the tax rate even marginally during a period of time when City residents continue to struggle financially is not a course easily recommended. Every effort has been made to limit expenditures without decreasing services that residents reasonably expect the City will provide. To fund the unavoidable increase in spending attributable to employee benefits, the general mill rate must be increased by .48 of a mill, a 1.6% increase in the tax rate. The additional inner district mill rate will be decreased by .08 from 1.90 to 1.82 mills because of reduced costs for solid waste disposal due to increased recycling rates. For a home with the median value of $202,000 as of the last revaluation in 2006, the outer district tax would increase by $68 and the inner district tax would increase by $57. This will be the last budget before next year’s revaluation date.
Remarkably, given the economic issues which the City has grappled with and the fact that we have taking all necessary steps to fund fully past obligations the cost of which had been ignored, if this budget is adopted, the average annual increase in the mill rate during that period of five years would be 0.74%, less than three quarters of one percent.

Every effort also has been made to control water and sewer division expenditures. There is no increase in either water or sewer rates. Funding for an additional position in the tax office has been included to allow a changeover to quarterly billing. Quarterly billing will improve cash flow, make it easier for ratepayers to budget and make payments and more quickly inform customers of leaks or other problems that affect the amount of their bills.

Included in the budget presentation is the Capital Improvement Plan (CIP), including capital funding requests for the next year. The improvement in the capital planning process and our strict adherence to the City’s self imposed bond authorization limit have resulted in a $5.1 million decrease in our debt payment over the past five year. That has offset expenditure increases in recent budgets. Each year that bonding authorizations are decreased lowers the cap for the succeeding year. This year’s proposed Capital Improvement Plan, exclusive of authorizations for the Board of Education ($192,000) and the water and sewer enterprise funds ($581,000) totals $4,558,333. That is $212,669 below the new, greatly reduced cap. The Capital Improvement Plan also further also sets out planned capital projects contemplated for the succeeding five year period, providing a solid basis for future financial planning.

The proposal that I submit to you today is one that I believe appropriate given the difficult economic times in which we continue to live. It funds essential city services, fully funds City obligations, provides necessary and desirable capital investment and maintains the tax rate as affordably as possible. That is not said to minimize the difficult decisions you will need to make as you consider this budget proposal. As always, City staff and I stand ready to assist you in your deliberations.

Respectfully submitted,

Lawrence J. Kendzior
City Manager
CITY OF MERIDEN

THE BUDGET:

-HOW IT IS ADOPTED AND ACCOUNTED FOR-
-HOW THE TAX RATE IS SET-
-GRAND LIST COMPOSITION-

---------------------

-REVENUES AND EXPENDITURES BY TYPE-
-WHERE REVENUES COME FROM-
AND
-HOW THEY ARE SPENT-

---------------------

-FINANCIAL POLICIES AND BENCHMARKS-
ACCOUNTING POLICIES/PROCESSES

FISCAL YEAR
The City of Meriden's Fiscal Year begins July 1 and ends June 30.

BALANCED BUDGET
The Charter of the City of Meriden mandates a balanced budget. For the purposes of meeting this requirement, each year a budget is adopted in which the projected expenditures are equal to the projected revenues.

THE BUDGET PROCESS

CITY MANAGER'S BUDGET PROPOSAL
City departments begin preparation and documentation processes for the budget in December. The Finance Department reviews all submitted department requested documents calculates all formula-driven data, and presents a draft budget to the City Manager. In accordance with the City Charter, Section C8-4 the City Manager, must present to the City Council a proposed budget, including the capital improvement plan, no later than 120 days from the end of the fiscal year.

BUDGET ADOPTION
The City Council's Finance Committee, will set a schedule for budget deliberations and in accordance with City Charter, holds at least one public hearing before taking final action on the proposed budget. The City Council Finance Committee reports its changes to the entire City Council. The City Council has the power to make changes to any item in the budget recommended by the City Manager by a majority vote of the council members present and voting. A minimum of one public hearing must be held no later than 75 days from the end of the fiscal year. The budget must be adopted by the City Council within 20 days of the last public hearing. The Mayor may veto any line item within five days after adoption of the budget and, in doing so, must specify an amount for that line item. The City Council may, by a two-thirds vote of its entire membership, override or modify any line item vetoed by the Mayor.

CITY OF MERIDEN
BUDGET CALENDAR
2011-2012

<table>
<thead>
<tr>
<th>DATE</th>
<th>ACTION</th>
<th>BY WHOM</th>
<th>TO WHOM</th>
<th>CHARTER OBLIGATIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>12/23/2010</td>
<td>Budget Estimates</td>
<td>Departments</td>
<td>Director of Finance</td>
<td>At least 180 days before the end of the fiscal year</td>
</tr>
<tr>
<td>12/30/2010</td>
<td>Budget Estimates</td>
<td>Director of Finance</td>
<td>City Manager</td>
<td>At least 180 days before the end of the fiscal year</td>
</tr>
<tr>
<td>03/02/2011</td>
<td>Manager’s Budget</td>
<td>City Manager</td>
<td>City Council</td>
<td>No later than 120 days before the end of the fiscal year</td>
</tr>
<tr>
<td>04/15/2011</td>
<td>Hold one (1) or more</td>
<td>City Council</td>
<td>Public</td>
<td>No later than 75 days before the end of the fiscal year</td>
</tr>
<tr>
<td>05/02/2011</td>
<td>Adopt Budget</td>
<td>City Council</td>
<td>-----</td>
<td>Within 20 days of last Public Hearing</td>
</tr>
<tr>
<td>05/09/2011</td>
<td>Mayoral Veto (Line Item Basis)</td>
<td>Mayor</td>
<td>City Council</td>
<td>Within 5 days of adoption.</td>
</tr>
<tr>
<td>05/12/2011</td>
<td>Set Tax Rate</td>
<td>City Council</td>
<td>-----</td>
<td>Within 10 days of final adoption.</td>
</tr>
</tbody>
</table>

BASIS OF ACCOUNTING
The City of Meriden's accounting system is operated on a fund basis. A fund is a fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources or balances are recorded and segregated to carry on specific activities or attain certain objectives in accordance with specific regulations and limitations. The operations of the general fund are maintained on a modified accrual basis, with revenues recorded when measurable and available and the expenditures recorded when the services or goods are received and liabilities are incurred. In contrast, accounting records for the City's enterprise, pension and nonexpendable trust funds are managed on the accrual basis of accounting. The types of funds utilized by the City are as follows: general, special revenue; capital projects; enterprise; and trust.
and agency. The type and number of individual funds established is determined by GAAP and sound financial administration.

**BUDGET PROCEDURE**

The annual budget, including the capital improvement plan is developed by the City Manager in conjunction with the Finance Department. The budget is submitted to the City Council. The City maintains budgetary control through the Finance Department. The objective of budgetary control is to ensure compliance with the legal provisions embodied in the annual adopted budget approved by the City Council. The level of budgetary control is established by organization, agency, appropriation and object. The City of Meriden also utilizes an encumbrance accounting system as one technique for accomplishing budgetary control. Encumbrances reserve appropriations which have been obligated through purchase orders or other contractual documents. Encumbrances are reported as reservations of fund balance at the end of the year. Transfers of appropriations between departments require the approval of the City Council.

**INTERNAL CONTROLS**

The management of the City of Meriden is maintained through a control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with GAAP. The control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived from that cost and that the valuation of costs and benefits requires estimates and judgments be made by management.

As a recipient of Federal, State and local financial assistance, the City of Meriden is responsible for ensuring adequate internal control policies and procedures are in place to ensure and document compliance with applicable laws and regulations related to these programs. This internal control structure is subject to periodic evaluation by management as well.

**LEGAL DEBT LIMIT**

The total overall statutory debt limit for the City is equal to seven times annual receipts from taxation and tax relief for the elderly and disabled, or $749,462,000. All long-term debt obligations are retired through General Fund appropriations or user charges. As of June 30, 2010, the City recorded long-term debt of $68.7 million related to Governmental Activities and $51.2 million related to Business-Type Activities, well below its statutory debt limit.

**AUDIT**

State Statutes require an annual audit conducted by independent certified public accountants. Portions of these audits are included in the City's Comprehensive Annual Financial Report, and these can be accessed through the City's website, [http://www.cityofmeriden.org/CMS/customer-files/CAFR-Final-120310.pdf](http://www.cityofmeriden.org/CMS/customer-files/CAFR-Final-120310.pdf)
TAX RATE DETERMINATION

HOW TAXES ARE DETERMINED

Taxes are assessed as of October 1, they are levied (or collected) on the following July 1, and are due in four installments due July 1, October 1, January 1 and April 1. Liens are filed on the following the last payment period of the fiscal year. Taxes are based on the assessed value multiplied by the current mill rate. One mill is equal to $1.00 of tax for each $1,000 of assessment.

Example: Assessed value is $141,000 Mill Rate: 29.99 Mills (.02999) $141,000 X .02999 = $4,229

Properties are assessed based on a formula that calculates 70% of their appraised fair market value. For Fiscal Year 2008 property in Meriden, was reevaluated according to the five year assessment schedule mandated by State of Connecticut Statutes. Revaluation is a mass appraisal of all property within an assessment jurisdiction (i.e., the City of Meriden) to equalize assessed values. A city-wide reassessment of real properties is conducted to assign fair market values to all properties. This assessment allows a balancing of the city's real property tax burden among taxpayers. The city's Grand List represents the total amount of property assessments on which taxes may be collected. The 2010 Grand List is $4.401 billion with a Net Taxable Grand List of $3.642 billion (prior to Board of Assessment Appeals).

TOP TEN TAXPAYERS: REAL ESTATE/PERSONAL PROPERTY COMBINED
(2010 Grand List)

<table>
<thead>
<tr>
<th>Taxpayer</th>
<th>Assessment</th>
<th>Rank</th>
<th>Percentage of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meriden Square #3 LLC et al</td>
<td>$73,661,600</td>
<td>1</td>
<td>2.02%</td>
</tr>
<tr>
<td>Connecticut Light &amp; Power</td>
<td>57,379,910</td>
<td>2</td>
<td>1.58</td>
</tr>
<tr>
<td>Computer Sciences Corp.</td>
<td>45,884,850</td>
<td>3</td>
<td>1.26</td>
</tr>
<tr>
<td>Uristadt Biddle Properties, Inc.</td>
<td>23,665,670</td>
<td>4</td>
<td>.65</td>
</tr>
<tr>
<td>Yankee Gas</td>
<td>21,336,020</td>
<td>5</td>
<td>.59</td>
</tr>
<tr>
<td>Radio Frequency System</td>
<td>17,842,270</td>
<td>6</td>
<td>.49</td>
</tr>
<tr>
<td>Carloetta Enterprises, Inc.</td>
<td>15,121,590</td>
<td>7</td>
<td>.42</td>
</tr>
<tr>
<td>Newbruy Village Development</td>
<td>12,623,860</td>
<td>8</td>
<td>.35</td>
</tr>
<tr>
<td>Denmeri Associates LP</td>
<td>10,850,000</td>
<td>9</td>
<td>.30</td>
</tr>
<tr>
<td>TC Meriden, LLC</td>
<td>10,490,523</td>
<td>10</td>
<td>.29</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$288,795,293</strong></td>
<td><strong>7.93%</strong></td>
<td></td>
</tr>
</tbody>
</table>

See following charts for additional information on the Grand List.
### GRAND LIST COMPARISON
#### 2009 TO 2010

<table>
<thead>
<tr>
<th></th>
<th>2009 GRAND LIST AFTER B.O.R.</th>
<th>2010 GRAND LIST BEFORE B.O.R.</th>
<th>CHANGE %</th>
<th>CHANGE dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>REAL ESTATE</td>
<td>3,266,248,270</td>
<td>3,270,907,830</td>
<td>0.143</td>
<td>4,659,560</td>
</tr>
<tr>
<td>PERSONAL PROPERTY</td>
<td>330,809,948</td>
<td>328,271,853</td>
<td>-0.767</td>
<td>(2,538,095)</td>
</tr>
<tr>
<td>MOTOR VEHICLE</td>
<td>269,279,065</td>
<td>279,393,545</td>
<td>3.756</td>
<td>10,114,480</td>
</tr>
<tr>
<td><strong>TOTAL GROSS GRAND LIST</strong></td>
<td>3,866,337,283</td>
<td>3,878,573,228</td>
<td>0.316</td>
<td>12,235,945</td>
</tr>
<tr>
<td>EXEMPTIONS</td>
<td>236,110,420</td>
<td>236,944,655</td>
<td>0.353</td>
<td>834,235</td>
</tr>
<tr>
<td><strong>TOTAL NET GRAND LIST</strong></td>
<td>3,630,226,863</td>
<td>3,641,628,573</td>
<td>0.314</td>
<td>11,401,710</td>
</tr>
</tbody>
</table>

#### 2009 GROSS GRAND LIST AFTER BAA
- **PERSONAL PROPERTY**: 8.56%
- **REAL ESTATE**: 84.48%
- **MOTOR VEHICLE**: 6.96%

#### 2010 GROSS GRAND LIST BEFORE BAA
- **PERSONAL PROPERTY**: 8.48%
- **REAL ESTATE**: 84.33%
- **MOTOR VEHICLE**: 7.20%
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Real Estate</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personnel Property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motor Vehicles</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Grand List Makeup

- Real Estate
- Personnel Property
- Motor Vehicles
Source of General Fund Revenues

- Other State Aid: 3.21%
- Other Revenue: 4.89%
- State Aid for Education: 29.79%
- Interest Earnings: 0.30%
- Arrears Tax and Interest: 1.94%
- Property Taxes: 59.87%

<table>
<thead>
<tr>
<th>Source:</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Taxes</td>
<td>108,082,464</td>
</tr>
<tr>
<td>Arrears Tax and Interest</td>
<td>3,500,000</td>
</tr>
<tr>
<td>Interest Earnings</td>
<td>535,000</td>
</tr>
<tr>
<td>State Aid for Education</td>
<td>53,783,711</td>
</tr>
<tr>
<td>Other State Aid</td>
<td>5,797,553</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>8,823,183</td>
</tr>
<tr>
<td></td>
<td><strong>180,521,911</strong></td>
</tr>
</tbody>
</table>
How General Fund Dollars are Expended

<table>
<thead>
<tr>
<th>Function</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>19,926,248</td>
</tr>
<tr>
<td>Education</td>
<td>91,936,788</td>
</tr>
<tr>
<td>Pension &amp; Benefits</td>
<td>22,215,806</td>
</tr>
<tr>
<td>Public Safety</td>
<td>21,074,430</td>
</tr>
<tr>
<td>Debt Service</td>
<td>11,930,324</td>
</tr>
<tr>
<td>Public Works</td>
<td>6,594,230</td>
</tr>
<tr>
<td>Health Department</td>
<td>2,846,609</td>
</tr>
<tr>
<td>Parks Rec Leisure</td>
<td>3,997,476</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>180,521,911</strong></td>
</tr>
</tbody>
</table>
FINANCIAL POLICIES

On February 1, 2010 the City of Meriden adopted financial policies regarding:

1) Undesignated Fund Balance
2) Debt
3) Funding of Employee Pension Benefits
4) Funding of Other Post Employment Benefits (OPEB)
5) Mill Rate Calculation
6) Capital Assets – accounting and disclosure

Each policy contains specific benchmarks.

The following demonstrate the status of these financial policies.

1) Undesignated Fund Balance

Purpose
To maintain a balance of unreserved and undesignated funds sufficient to respond to unforeseen contingencies and unanticipated and unusual changes in revenues or expenses.

Policy
For the purpose of these unreserved, fund balance is the balance available following the reduction for “resources not available for spending” or “legal restrictions” (reservation) and “management’s intended future use of resources” (designation). The City of Meriden recognizes the importance of achieving and maintaining an appropriate level of undesignated fund balance to withstand short-term financial emergencies.

After evaluating the City’s operating characteristics, overall financial health, the diversity and flexibility of its tax base, the reliability of non-property tax revenues, its working capital needs, the impact on its bond ratings, national, state and local economic outlooks, emergency and disaster risk levels and other issues, the City of Meriden hereby establishes the following policy regarding the appropriate maintenance of undesignated fund balance. The City shall maintain adequate unreserved and undesignated fund balance to fulfill the following objectives:

(1) To maintain funds available for appropriation in an amount sufficient to pay for unforeseen and unusual expenditures or unforeseen and unusual shortfalls in revenue after adoption of the annual budget;
(2) To maintain adequate levels of reserves sufficient to ensure the timely payment of all City obligations
(3) To maintain adequate reserves sufficient to avoid unreasonably high spikes in the mill rate due to temporary decreases in revenues or unusual non-recurring increases in expenses;

In keeping with said policy and in order to meet such objectives, the goal of the City is to maintain an unreserved and undesignated fund balance level equal to the average of one month’s budgeted annual operating expenditures and other financing uses (transfers out) for the prior audited fiscal year.

To reach and maintain that goal, the policy of the City also includes the following:
The City recognizes that the undesignated fund balance may fall below the above desired level through differences between planned and actual revenues and expenditures, or financial emergencies or catastrophic events of an unforeseen nature. The City also recognizes that the current undesignated fund balance level does not meet the City’s goal at the time of the adoption of these policies. It is the City’s policy to achieve that level of undesignated fund balance and to replenish the level of fund balance should it thereafter fall short of that goal by adopting and implementing a plan to do so over a period no longer than three fiscal years following the date of adoption of these policies or no longer than three fiscal years following a determination in the City’s Comprehensive Annual Financial Report (“CAFR”) that the undesignated fund balance level has fallen below the level specified above.
To the extent feasible in accordance with these policies, one-time revenues will be applied toward one-time expenditures, used to meet the undesignated fund balance goal or, that goal having been met, to establish reserves for future anticipated expenditures, capital projects, or to reduce debt service; one time revenues will not be used to finance ongoing operating expenses and programs.

The City recognizes that the maintenance of adequate unreserved and undesignated fund balance is an essential element of sound fiscal management necessary to sustaining a sound credit rating and flexibility in financial management. Exceptions and changes to this policy may be allowed by approval of the City Council upon recommendation of the City Manager and Director of Finance to maintain flexibility in the best financial interest of the City and in case of emergencies and one-time opportunities.

### Undesignated Fund Balance – Policy Goal 8.33%

<table>
<thead>
<tr>
<th>FY Ended</th>
<th>Unreserved, Undesignated Fund Balance</th>
<th>Total Fund Balance</th>
<th>Operating Budget and Transfers Out</th>
<th>Policy Percentage Unreserved, Undesignated Fund Balance</th>
<th>Policy Percentage Undesignated Fund Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 30, 2011 (unaudited)</td>
<td>15,440,056</td>
<td>17,546,825</td>
<td>170,822,813</td>
<td>9.04%</td>
<td>10.27%</td>
</tr>
<tr>
<td>June 30, 2010</td>
<td>13,321,056</td>
<td>14,302,825</td>
<td>167,984,309</td>
<td>7.93%</td>
<td>8.51%</td>
</tr>
<tr>
<td>June 30, 2009</td>
<td>13,267,025</td>
<td>14,251,708</td>
<td>177,423,309</td>
<td>7.48%</td>
<td>8.03%</td>
</tr>
<tr>
<td>June 30, 2008</td>
<td>3,960,834</td>
<td>9,475,372</td>
<td>174,815,005</td>
<td>2.27%</td>
<td>5.42%</td>
</tr>
<tr>
<td>June 30, 2007</td>
<td>3,643,968</td>
<td>11,493,579</td>
<td>168,782,187</td>
<td>2.16%</td>
<td>6.81%</td>
</tr>
<tr>
<td>June 30, 2006</td>
<td>3,009,203</td>
<td>9,811,633</td>
<td>160,854,004</td>
<td>1.87%</td>
<td>6.10%</td>
</tr>
<tr>
<td>June 30, 2005</td>
<td>1,832,923</td>
<td>9,612,152</td>
<td>156,508,445</td>
<td>1.17%</td>
<td>6.14%</td>
</tr>
</tbody>
</table>
2) Debt

Purpose

The purpose of the City’s policy regarding debt is to establish parameters and guidance for the City to ensure that borrowing and repayment of debt to meet its capital requirements are carried out and executed to ensure the timely and advantageous repayment of its long term debt obligations in a manner affordable to and within the City’s capacity to pay.

Policy

The City recognizes the foundation of any well-managed debt program is a comprehensive debt policy. It is the intention of this policy to provide guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt financing, methods of sale that may be used, and structural features that may be incorporated.

Most importantly, this debt policy is the City's recognition of a binding commitment to full and timely repayment of all debt as an intrinsic requirement for entry into the capital markets. The policy shall be executed and adhered to so as to ensure that the City maintains a sound debt position and that its credit quality is protected and enhanced.

Debt Burden Indicator

<table>
<thead>
<tr>
<th>Grand List of October 1,</th>
<th>Fiscal year Ending June 30,</th>
<th>Net Taxable Grand List (NTGL) (000)</th>
<th>Total General Fund Debt (1)</th>
<th>Total General Fund Debt as a % of the NTGL</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>2012</td>
<td>3,641,629</td>
<td>68,929,000</td>
<td>1.89%</td>
</tr>
<tr>
<td>2009</td>
<td>2011</td>
<td>3,641,629</td>
<td>77,888,161</td>
<td>2.14%</td>
</tr>
<tr>
<td>2008</td>
<td>2010</td>
<td>3,634,360</td>
<td>68,666,078</td>
<td>1.89%</td>
</tr>
<tr>
<td>2007</td>
<td>2009</td>
<td>3,659,204</td>
<td>80,903,298</td>
<td>2.21%</td>
</tr>
<tr>
<td>2006</td>
<td>2008</td>
<td>3,608,414</td>
<td>69,944,215</td>
<td>1.94%</td>
</tr>
<tr>
<td>2005</td>
<td>2007</td>
<td>2,420,649</td>
<td>82,722,012</td>
<td>3.42%</td>
</tr>
<tr>
<td>2004</td>
<td>2006</td>
<td>2,373,439</td>
<td>80,476,709</td>
<td>3.99%</td>
</tr>
<tr>
<td>2003</td>
<td>2005</td>
<td>2,338,821</td>
<td>93,485,905</td>
<td>3.99%</td>
</tr>
<tr>
<td>2002</td>
<td>2004</td>
<td>2,331,434</td>
<td>77,942,889</td>
<td>3.34%</td>
</tr>
<tr>
<td>2001</td>
<td>2003</td>
<td>2,329,825</td>
<td>91,602,482</td>
<td>3.93%</td>
</tr>
</tbody>
</table>

(I) Excludes Enterprise Fund Debt

Debt Service Indicators

<table>
<thead>
<tr>
<th>Fiscal year Ending June 30</th>
<th>General Obligations Debt Service (P+I) (000)</th>
<th>General Fund Operating Expenditures (000)</th>
<th>General Fund Debt Service as a % of Operating Exp.</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012 (estimate)</td>
<td>11,930</td>
<td>180,537 (est)</td>
<td>6.61% (est)</td>
</tr>
<tr>
<td>2011 (unaudited)</td>
<td>12,397</td>
<td>170,823</td>
<td>7.26%</td>
</tr>
<tr>
<td>2010</td>
<td>14,183</td>
<td>167,984</td>
<td>8.44%</td>
</tr>
<tr>
<td>2009</td>
<td>14,201</td>
<td>175,731</td>
<td>8.08%</td>
</tr>
<tr>
<td>2008</td>
<td>16,946</td>
<td>174,794</td>
<td>9.69%</td>
</tr>
<tr>
<td>2007</td>
<td>18,064</td>
<td>177,100</td>
<td>10.20%</td>
</tr>
<tr>
<td>2006</td>
<td>17,959</td>
<td>167,283</td>
<td>10.74%</td>
</tr>
<tr>
<td>2005</td>
<td>15,867</td>
<td>161,018</td>
<td>9.85%</td>
</tr>
<tr>
<td>2004</td>
<td>17,490</td>
<td>157,319</td>
<td>11.06%</td>
</tr>
</tbody>
</table>

(I) Excludes Enterprise Fund Debt
**Percentage of principal paid in 10 years — Policy goal greater than 66%**

<table>
<thead>
<tr>
<th>Fiscal year Ending June 30,</th>
<th>Total General Fund Principal Outstanding (000) (1)</th>
<th>% of Debt Retired after 10 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>68,629</td>
<td>77.49%</td>
</tr>
<tr>
<td>2011</td>
<td>77,888</td>
<td>77.13%</td>
</tr>
<tr>
<td>2010</td>
<td>68,666</td>
<td>84.48%</td>
</tr>
<tr>
<td>2009</td>
<td>80,903</td>
<td>83.79%</td>
</tr>
<tr>
<td>2008</td>
<td>69,944</td>
<td>94.50%</td>
</tr>
<tr>
<td>2007</td>
<td>82,722</td>
<td>93.26%</td>
</tr>
</tbody>
</table>

(1) Excludes Enterprise Fund Debt

**Percentage of principal outstanding vs. general fund operating budget — Policy goal less than 50%**

<table>
<thead>
<tr>
<th>Fiscal year Ending June 30,</th>
<th>Total General Fund Principal Outstanding (000) (1)</th>
<th>General Fund Operating Expenditures (000)</th>
<th>Outstanding Principal as % of Operating Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012 (estimate)</td>
<td>68,629</td>
<td>180,537 (est)</td>
<td>38.01%</td>
</tr>
<tr>
<td>2011 (estimated)</td>
<td>77,888</td>
<td>170,823 (est)</td>
<td>45.60%</td>
</tr>
<tr>
<td>2010</td>
<td>68,666</td>
<td>167,984</td>
<td>40.88%</td>
</tr>
<tr>
<td>2009</td>
<td>80,903</td>
<td>175,731</td>
<td>46.04%</td>
</tr>
<tr>
<td>2008</td>
<td>69,944</td>
<td>174,794</td>
<td>40.01%</td>
</tr>
<tr>
<td>2007</td>
<td>82,722</td>
<td>177,100</td>
<td>46.71%</td>
</tr>
</tbody>
</table>

(1) Excludes Enterprise Fund Debt

**Open Authorizations for Borrowing as of January 31, 2011**

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Original Authorization</th>
<th>Previous Borrowings</th>
<th>Open Authorization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education</td>
<td>16,305,159</td>
<td>9,316,040</td>
<td>6,993,119</td>
</tr>
<tr>
<td>General</td>
<td>15,104,039</td>
<td>9,410,801</td>
<td>5,693,238</td>
</tr>
<tr>
<td>Sewer</td>
<td>2,422,533</td>
<td>2,242,950</td>
<td>179,583</td>
</tr>
<tr>
<td>Water</td>
<td>5,338,800</td>
<td>4,221,091</td>
<td>1,117,709</td>
</tr>
<tr>
<td>Total</td>
<td>39,174,531</td>
<td>25,190,882</td>
<td>13,983,649</td>
</tr>
</tbody>
</table>
3) Funding of Employee Pension Benefits

**Purpose**
To fund the pension obligations of the City to its employees upon the accrual of such benefits in the amounts necessary to pay such obligations as they become due.

**Policy**
To make a contribution equal to the amount determined by the City’s actuaries to be necessary to meet its “Annual Required Contribution” (ARC). In accordance with Government Accounting Standards Board (GASB) standards an actuarial valuation is completed every two years. The City may elect to update the valuation annually.

The City of Meriden shall maintain a plan of funding as required to fund its pension liabilities over a period of thirty years as allowed by GASB Statement Number 25. Funds will be set aside and invested with a long term risk level in accordance with the requirements of the City Charter and Code and in accordance with the investment policy duly adopted by the City of Meriden Pension Board. Trust Funds have been established and will be maintained for the investment of all pension assets.

To the extent that it is practical to do so keeping in mind the other objectives that the City may have with regard to employee benefits, the City shall endeavor to maintain only those benefits that are reasonably affordable and within the City’s long term capacity to pay and no more costly than pension benefits that are maintained by other similarly situated cities and towns with a similar capacity to pay for such benefits.

**Employee Retirement Funding**

<table>
<thead>
<tr>
<th>Fiscal Year Ended</th>
<th>Employees' Retirement Plan</th>
<th>Police Pension Plan</th>
<th>Firefighters' Pension Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Annual Required Contribution</td>
<td>Percentage Contributed</td>
<td>Annual Required Contribution</td>
</tr>
<tr>
<td>6/30/11 (current)</td>
<td>479,981</td>
<td>n/a</td>
<td>3,683,113</td>
</tr>
<tr>
<td>6/30/10</td>
<td>354,382</td>
<td>102.3%</td>
<td>3,646,850</td>
</tr>
<tr>
<td>6/30/09</td>
<td>764,137</td>
<td>100.0%</td>
<td>3,556,861</td>
</tr>
<tr>
<td>6/30/08</td>
<td>649,414</td>
<td>101.6%</td>
<td>3,509,801</td>
</tr>
<tr>
<td>6/30/07</td>
<td>185,534</td>
<td>105.4%</td>
<td>3,601,118</td>
</tr>
<tr>
<td>6/30/06</td>
<td>74,741</td>
<td>100.0%</td>
<td>3,540,516</td>
</tr>
<tr>
<td>6/30/05</td>
<td>0</td>
<td>N/A</td>
<td>3,415,205</td>
</tr>
</tbody>
</table>
4) Funding of Other Post Employment Benefits (OPEB)

**Purpose**
To fund the long-term obligations of the City of Meriden related to “Other Post Employment Benefits” (OPEBs) in the amounts necessary to meet such obligations.

**Policy**
It is the policy of the City of Meriden to fund its OPEB obligations fully and adequately as determined by actuarial assessment of those obligations in order to ensure that it will meet its contractual obligations to its employees. The City recognizes that a plan of funding is required to achieve and maintain fund levels and rates of return necessary to fund its long-term liability. It is the policy of the City to do so over a period of 30 years as allowed by GASB Statement Number 45. During June 2009, the City of Meriden established a Trust Fund for the investment of all OPEB assets. The policy of the City shall be to make a contribution equal to the amount determined by its actuaries necessary to meet its “Annual Required Contribution” (ARC). The City recognizes that it has yet to make annual appropriations equal to its ARC. It is the goal of the City to increase its annual appropriation over a five-year period from the date of the adoption of this policy until its annual appropriation is equal to its ARC. Funds will be set aside and invested with a long-term risk level in accordance with the requirements of the City Charter and Code and in accordance with the investment policy duly adopted by the City of Meriden Pension Board.

To the extent that it is practical to do so keeping in mind the other objectives that the City may have with regard to employee benefits, the City shall endeavor to maintain only such benefits that are reasonably affordable and within the City’s long-term capacity to pay and no more costly than the post employment benefits that are agreed to by other similarly situated cities and towns with a similar capacity to pay for such benefits.

The following contributions in addition to the “pay-as-you-go” amounts have been made to the trust fund as part of the “Plan” to reach the Annual Required Contribution necessary to fund the OPEB liability.

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Actual or Budget</th>
<th>Amount</th>
<th>Trust Assets (including earnings)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>Actual</td>
<td>$500,000</td>
<td>1,928,387</td>
</tr>
<tr>
<td>2010</td>
<td>Actual</td>
<td>$1,000,000</td>
<td>2,705,682</td>
</tr>
<tr>
<td>2011</td>
<td>Actual</td>
<td>$2,000,000</td>
<td>5,081,217 (est.)</td>
</tr>
<tr>
<td>2012</td>
<td>Budget recommendation</td>
<td>$3,500,000</td>
<td>9,269,874 (est.)</td>
</tr>
</tbody>
</table>
5) Mill Rate Calculation

Purpose
The purpose of this policy is to set forth the procedure by which the mill rate is calculated annually in the adoption of the City budget.

Policy
The mill rate is calculated by first subtracting non-tax revenues from expenditures in the approved budget. The sum is then divided by the net taxable grand list. The result shall then be adjusted to take into account any credits due on taxes for the fiscal year due to settlements of assessment appeals and the amount of other anticipated adjustments to the grand list. The result is then multiplied by the collection rate to arrive at the mill rate.

The collection rate shall be set by averaging the percentage of budgeted tax revenues actually collected as set forth in the City’s Comprehensive Annual Financial Report ("CAFR") for the preceding two fiscal years. This rate may be adjusted upward or downward based on current local economic conditions.

The goal of the City is to avoid unreasonable assumptions in the mill rate calculation that will cause deficits in the operating budget.

<table>
<thead>
<tr>
<th>Fiscal Year Ended</th>
<th>Collection Rate %</th>
<th>Two-Year Average</th>
<th>Collection Rate Following Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 30, 2010</td>
<td>97.89%</td>
<td>97.37%</td>
<td>97.37%</td>
</tr>
<tr>
<td>June 30, 2009</td>
<td>97.24%</td>
<td>97.29%</td>
<td>97.29%</td>
</tr>
<tr>
<td>June 30, 2008</td>
<td>97.25%</td>
<td>97.25%</td>
<td>97.25%</td>
</tr>
<tr>
<td>June 30, 2007</td>
<td>97.23%</td>
<td>97.03%</td>
<td>97.00%</td>
</tr>
<tr>
<td>June 30, 2006</td>
<td>96.83%</td>
<td>96.84%</td>
<td>97.00%</td>
</tr>
<tr>
<td>June 30, 2005</td>
<td>97.54%</td>
<td>96.81%</td>
<td>97.00%</td>
</tr>
</tbody>
</table>
CITY OF MERIDEN

Revenues

Department Descriptions

Departments Organization Charts

Departments Goals & Objectives

City Manager's Proposed General Fund Department Budgets

Departments Staffing Summaries
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0210-30-0-0000-603</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STATE PROPERTY PILOT</td>
<td>515,418</td>
<td>430,049</td>
<td>409,854</td>
<td>412,206</td>
<td>412,206</td>
<td>410,210</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-604</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERIOR COURT RENT &amp; FEES</td>
<td>659,938</td>
<td>253,592</td>
<td>129,252</td>
<td>71,117</td>
<td>129,252</td>
<td>129,252</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-605</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PA 217A PRIVATE SCHOOLS</td>
<td>101,144</td>
<td>100,291</td>
<td>100,291</td>
<td>92,128</td>
<td>100,300</td>
<td>93,300</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-606</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STATE PILOT HOUSING AUTHORITIES</td>
<td>121,452</td>
<td>116,807</td>
<td>121,000</td>
<td>-</td>
<td>115,000</td>
<td>115,000</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-608</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STATE PILOT HOSPITALS &amp; COLLEGES</td>
<td>1,050,833</td>
<td>837,183</td>
<td>789,576</td>
<td>792,558</td>
<td>792,558</td>
<td>968,500</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-609</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LOCIP REIMBURSEMENT</td>
<td>524,164</td>
<td>517,834</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-610</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOWN AID TO ROADS</td>
<td>335,638</td>
<td>334,883</td>
<td>334,883</td>
<td>334,730</td>
<td>334,883</td>
<td>334,883</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-611</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PA 481 MANUFACTURERS EQUIPMENT</td>
<td>697,267</td>
<td>772,508</td>
<td>801,447</td>
<td>721,037</td>
<td>1,010,190</td>
<td>12,000</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-613</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRANSPORTATION NON-PUBLIC SCHOOLS</td>
<td>190,034</td>
<td>190,330</td>
<td>161,199</td>
<td>-</td>
<td>130,384</td>
<td>199,619</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-617</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STATE PEQUOT/MOHEGAN GRANT</td>
<td>1,396,314</td>
<td>888,993</td>
<td>894,346</td>
<td>297,783</td>
<td>887,907</td>
<td>890,064</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-618</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REIMBURSED EXEMPTIONS</td>
<td>880,561</td>
<td>715,025</td>
<td>695,369</td>
<td>681,997</td>
<td>740,856</td>
<td>740,856</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-619</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TAXES-BOATS</td>
<td>8,815</td>
<td>4,517</td>
<td>8,815</td>
<td>7,134</td>
<td>4,517</td>
<td>4,517</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-620</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRANSIT DISTRICT</td>
<td>178,495</td>
<td>168,284</td>
<td>218,593</td>
<td>87,984</td>
<td>240,104</td>
<td>240,104</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-621</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CRRA RESERVE REFUND</td>
<td>5,953,740</td>
<td>-</td>
<td>-</td>
<td>3,544,602</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>0001-0210-30-0-0000-625</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE PARKING TAG FUND</td>
<td>14,898</td>
<td>14,340</td>
<td>15,000</td>
<td>17,075</td>
<td>15,000</td>
<td>15,000</td>
<td></td>
</tr>
<tr>
<td>REFUNES continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Budget</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
<td>--------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-626</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LICENSES &amp; PERMITS</td>
<td>12,215</td>
<td>15,515</td>
<td>12,400</td>
<td>9,280</td>
<td>15,500</td>
<td>15,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-627</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMIN. CHARGES</td>
<td>62,400</td>
<td>76,088</td>
<td>72,000</td>
<td>44,344</td>
<td>78,000</td>
<td>78,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-628</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ABANDONED MOTOR VEHICLES</td>
<td>210</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-629</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ALARM FEES</td>
<td>10,200</td>
<td>2,500</td>
<td>10,000</td>
<td>-</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-630</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING DEPARTMENT FEES</td>
<td>913,069</td>
<td>608,103</td>
<td>375,000</td>
<td>335,627</td>
<td>375,000</td>
<td>575,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-632</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ANTI-BLIGHT FINES</td>
<td>-</td>
<td>-</td>
<td>7,500</td>
<td>2,700</td>
<td>5,000</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-635</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CITY CLERK FEES</td>
<td>1,045,298</td>
<td>1,155,853</td>
<td>1,400,000</td>
<td>515,945</td>
<td>1,100,000</td>
<td>1,300,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TAX COLLECTOR FEES</td>
<td>-</td>
<td>919</td>
<td>500</td>
<td>507</td>
<td>750</td>
<td>750</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-641</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TAX COLLECTOR INTEREST</td>
<td>1,080,229</td>
<td>1,103,621</td>
<td>1,100,000</td>
<td>613,103</td>
<td>925,000</td>
<td>1,100,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-642</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TAX COLLECTOR LIEN FEES</td>
<td>25,084</td>
<td>24,896</td>
<td>30,000</td>
<td>14,564</td>
<td>25,000</td>
<td>25,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-643</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BILLBOARD RENTAL CBS</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>27,500</td>
<td>6,000</td>
<td>6,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-650</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HEALTH LICENSES &amp; FEES</td>
<td>71,952</td>
<td>75,608</td>
<td>85,000</td>
<td>62,566</td>
<td>75,000</td>
<td>75,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-651</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HEALTH REIMB SPECIAL PROJECTS</td>
<td>100,000</td>
<td>200,000</td>
<td>200,000</td>
<td>200,000</td>
<td>100,000</td>
<td>200,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-655</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RECREATION FEES</td>
<td>6,386</td>
<td>5,787</td>
<td>10,000</td>
<td>4,035</td>
<td>7,500</td>
<td>7,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-657</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARK CONC LEASES</td>
<td>9,614</td>
<td>14,046</td>
<td>9,500</td>
<td>10,261</td>
<td>15,000</td>
<td>15,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-660</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FINES LOST &amp; DAMAGED BOOKS</td>
<td>11,589</td>
<td>13,913</td>
<td>12,000</td>
<td>7,130</td>
<td>12,000</td>
<td>12,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-659</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LICENSES &amp; FEES - FIRE</td>
<td>1,425</td>
<td>1,225</td>
<td>1,500</td>
<td>600</td>
<td>1,500</td>
<td>1,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-669</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TELECOMMUNICATIONS PERSONAL PROPERTY</td>
<td>335,044</td>
<td>254,264</td>
<td>254,264</td>
<td>-</td>
<td>-</td>
<td>168,718</td>
<td>-</td>
</tr>
<tr>
<td>REVENUES continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-------------------</td>
<td>------------</td>
<td>------------</td>
<td>------------</td>
<td>---------------------</td>
<td>-------------------------</td>
<td>-----------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-670</td>
<td>STATE EDUCATION ECS GRANT</td>
<td>53,177,108</td>
<td>45,962,958</td>
<td>46,110,658</td>
<td>23,055,330</td>
<td>53,783,711</td>
<td>53,783,711</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-672</td>
<td>ENERGY ASSIST - OTHER GRANTS</td>
<td>-</td>
<td>58,776</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-673</td>
<td>VIDEO COMPETITION PA 07-253</td>
<td>-</td>
<td>53,785</td>
<td>50,000</td>
<td>24,868</td>
<td>11,499</td>
<td>25,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-674</td>
<td>TRANSPORTATION PUBLIC SCHOOLS</td>
<td>896,753</td>
<td>522,965</td>
<td>443,275</td>
<td>-</td>
<td>259,538</td>
<td>502,038</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-675</td>
<td>SPECIAL EDUCATION</td>
<td>1,071,566</td>
<td>1,339,063</td>
<td>1,100,000</td>
<td>-</td>
<td>1,133,000</td>
<td>1,300,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-676</td>
<td>EDUCATION OF THE BLIND</td>
<td>99,509</td>
<td>89,274</td>
<td>89,658</td>
<td>-</td>
<td>80,088</td>
<td>80,088</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-677</td>
<td>FEDERAL GRANTS</td>
<td>16,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-678</td>
<td>MISC. STATE GRANTS</td>
<td>36,128</td>
<td>43,842</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-680</td>
<td>INCOME FROM INVESTMENT - GENERAL</td>
<td>346,642</td>
<td>476,417</td>
<td>380,250</td>
<td>93,875</td>
<td>350,000</td>
<td>360,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-681</td>
<td>INCOME - BOND ACCOUNT</td>
<td>377,430</td>
<td>101,987</td>
<td>400,000</td>
<td>-</td>
<td>150,000</td>
<td>175,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-685</td>
<td>AVIATION RENT &amp; FEES</td>
<td>33,217</td>
<td>11,772</td>
<td>33,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-688</td>
<td>COST ALLOCATION ENTERPRISE FUNDS</td>
<td>1,581,843</td>
<td>1,658,509</td>
<td>1,708,265</td>
<td>1,708,263</td>
<td>1,769,515</td>
<td>1,777,952</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-687</td>
<td>USE OF FUND BALANCE</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td>-</td>
<td>1,500,000</td>
<td>1,500,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-681</td>
<td>INTEREST - COE ESTATE</td>
<td>9,632</td>
<td>8,804</td>
<td>8,361</td>
<td>6,270</td>
<td>8,361</td>
<td>7,652</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-692</td>
<td>NARCOTICS TASK FORCE</td>
<td>12,000</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-693</td>
<td>NRG CONTRACT</td>
<td>2,880,535</td>
<td>2,331,600</td>
<td>2,012,916</td>
<td>2,012,916</td>
<td>1,919,545</td>
<td>1,919,545</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-695</td>
<td>OTHER REVENUE</td>
<td>(45,004)</td>
<td>230,761</td>
<td>106,982</td>
<td>93,231</td>
<td>100,000</td>
<td>219,226</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-696</td>
<td>SALE OF SURPLUS PROPERTY</td>
<td>26,390</td>
<td>16,600</td>
<td>30,000</td>
<td>-</td>
<td>25,000</td>
<td>25,000</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-698</td>
<td>BULKY WASTE FEES</td>
<td>52,096</td>
<td>32,050</td>
<td>40,000</td>
<td>15,831</td>
<td>30,000</td>
<td>30,000</td>
</tr>
<tr>
<td>REVENUES continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
<td></td>
</tr>
<tr>
<td>--------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------------------------</td>
<td>--------------------</td>
<td>------------------</td>
<td></td>
</tr>
<tr>
<td>PARKING COMMISSION REVENUE</td>
<td>120,298</td>
<td>124,437</td>
<td>130,000</td>
<td>66,714</td>
<td>125,000</td>
<td>125,000</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - RENTAL INCOME</td>
<td>48,420</td>
<td>43,075</td>
<td>50,000</td>
<td>22,580</td>
<td>45,000</td>
<td>45,000</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - POLICE</td>
<td>32,477</td>
<td>31,775</td>
<td>26,456</td>
<td>18,496</td>
<td>26,456</td>
<td>26,456</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - ENGINEERING</td>
<td>10,814</td>
<td>16,707</td>
<td>12,500</td>
<td>7,230</td>
<td>12,500</td>
<td>12,500</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - PLANNING &amp; IWWC</td>
<td>8,497</td>
<td>11,211</td>
<td>8,500</td>
<td>8,379</td>
<td>8,500</td>
<td>10,000</td>
<td></td>
</tr>
<tr>
<td>E911 QUARTERLY</td>
<td>38,204</td>
<td>11,456</td>
<td>125,995</td>
<td>9,030</td>
<td>125,995</td>
<td>125,995</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - ASSESS &amp; COLLECT</td>
<td>6,254</td>
<td>6,547</td>
<td>6,500</td>
<td>2,568</td>
<td>6,500</td>
<td>6,500</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - FIRE</td>
<td>1,286</td>
<td>8,116</td>
<td>2,000</td>
<td>1,211</td>
<td>2,000</td>
<td>2,000</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - RECYCLING</td>
<td>63,002</td>
<td>64,206</td>
<td>45,000</td>
<td>9,671</td>
<td>63,000</td>
<td>63,000</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - PURCHASING</td>
<td>8,959</td>
<td>8,833</td>
<td>10,000</td>
<td>575</td>
<td>8,500</td>
<td>8,500</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - THOM EDISON REIMB</td>
<td>22,500</td>
<td>27,070</td>
<td>22,500</td>
<td>4,783</td>
<td>25,000</td>
<td>25,000</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - PERSONNEL</td>
<td>6,860</td>
<td>-</td>
<td>2,500</td>
<td>-</td>
<td>2,500</td>
<td>2,500</td>
<td></td>
</tr>
<tr>
<td>MISC. REVENUE - AIRCRAFT REGISTRATI</td>
<td>3,900</td>
<td>3,720</td>
<td>3,900</td>
<td>2,660</td>
<td>3,700</td>
<td>3,700</td>
<td></td>
</tr>
<tr>
<td>BOND PREMIUM REVENUE</td>
<td>54,061</td>
<td>2,416</td>
<td>-</td>
<td>300</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>REVENUES continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>--------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------------</td>
<td>--------------------------</td>
<td>----------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-750TRANSFER - IN</td>
<td>50,001</td>
<td>479,762</td>
<td>146,204</td>
<td>296,204</td>
<td>128,810</td>
<td>153,810</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-7xxREAL ESTATE CONVEYANCE TAX</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-7xxRETAIL SALES</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-30-0-0000-7xxROOM OCCUPANCY</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0260-30-0-0000-661PROPERTY TAXES CURRENT YEAR</td>
<td>99,569,258</td>
<td>102,457,164</td>
<td>105,119,283</td>
<td>82,605,416</td>
<td>104,815,814</td>
<td>107,107,464</td>
<td>-</td>
</tr>
<tr>
<td>0001-0260-30-0-0000-662PROPERTY TAXES PRIOR YEARS</td>
<td>2,603,256</td>
<td>2,270,519</td>
<td>2,412,912</td>
<td>536,146</td>
<td>2,100,000</td>
<td>2,350,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0260-30-0-0000-663PROPERTY TAXES MV SUPPLEMENT</td>
<td>901,191</td>
<td>726,319</td>
<td>900,000</td>
<td>713,876</td>
<td>975,000</td>
<td>975,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0260-30-0-0000-664PROPERTY TAXES SUSPENSE</td>
<td>-</td>
<td>-</td>
<td>25,000</td>
<td>-</td>
<td>25,000</td>
<td>25,000</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>181,434,911</td>
<td>169,029,220</td>
<td>170,622,806</td>
<td>120,224,936</td>
<td>177,274,849</td>
<td>180,521,911</td>
<td>-</td>
</tr>
<tr>
<td>REVENUE OTHER THAN TAXES</td>
<td>70,064,447</td>
<td>70,064,447</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>STATE AID</td>
<td>59,466,264</td>
<td>59,466,264</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>
MAJOR/CITY COUNCIL

Description of Programs

Office of the Mayor - Elected to a two-year term of office, presides over the City Council, serves as an ex-officio member, and is recognized as the City's Chief Elected Official. The Mayor may recommend or introduce proposed ordinances, resolutions, or motions to the Council, and has the power to veto any ordinance, legislative resolution, or appropriation adopted by the Council. The Mayor does not vote on Council matters except in the case of a tie (except on zoning issues). The Mayor appoints the Deputy Mayor and makes appointments to selected boards and commissions.

Clerk to the Mayor/City Council - This position is responsible for facilitating the smooth and efficient operation of the Office of the Mayor, the City Council, as well as the various Council's committees. The Clerk tracks and records all Council actions, prepares agendas, distributes agendas, reports, and other materials, and disseminates information about legislative actions to the general public.

Standing Committees - There are several Council standing committees, organized by municipal functions such as economic development, public safety, and health and human services, which conduct the majority of the Council's activities at regularly scheduled meetings. The standing committees hold public hearings, review Council referrals, and forward recommendations to the City Council for its consideration and approval. No ordinances or proposed bylaws can be approved by the Council until an appropriate Council Committee has held a public hearing on the item in question.

Municipal Legislation - The Council holds the exclusive legislative power for the City of Meriden and has the power to enact, amend, or repeal ordinances consistent with the Connecticut General Statutes and the City Charter. The Council may also create or dissolve by ordinance, boards, commissions, departments, and offices, except those required specifically by the General Statutes or the Charter. Most proposed legislation is referred to the appropriate standing committee for its review and recommendation prior to final approval. The Council is also the City's Zoning Commission.

Constituent Advocacy - This is administrative and professional work providing specialized staff assistance to the City Council and Mayor. Work involves responding to citizen inquiries and complaints, facilitating solutions and mediating between citizens and government officials, and performing other tasks as assigned by the City Council members and the Mayor.

Financial Planning - The Council has the exclusive fiscal and budget-making authority of the City and has the authority to set the charges to be made for all City services. The Council has the power to levy taxes on real and personal property within the City to finance municipal operations. The Council may authorize the securing of temporary loans in anticipation of the collection of municipal taxes, and has the authority to approve capital expenditures.
## EXPENDITURES
### GENERAL GOVERNMENT

<table>
<thead>
<tr>
<th>COUNCIL (0110)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0110-40-0-0000-188 Elected Officials</td>
<td>66,488</td>
<td>67,390</td>
<td>67,388</td>
<td>39,312</td>
<td>67,388</td>
<td>67,388</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-190 Administrative</td>
<td>39,064</td>
<td>39,188</td>
<td>35,193</td>
<td>21,805</td>
<td>41,058</td>
<td>41,058</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-196 MME</td>
<td>63,167</td>
<td>62,701</td>
<td>60,736</td>
<td>39,509</td>
<td>60,736</td>
<td>60,736</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-351 Codification</td>
<td>-</td>
<td>-</td>
<td>10,000</td>
<td>3,210</td>
<td>10,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-386 Council of Governments</td>
<td>16,100</td>
<td>16,000</td>
<td>16,700</td>
<td>16,000</td>
<td>16,000</td>
<td>16,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-440 Office Expense &amp; Supplies</td>
<td>26,377</td>
<td>29,918</td>
<td>28,500</td>
<td>10,892</td>
<td>28,500</td>
<td>33,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0110-40-0-0000-640 Meetings &amp; Memberships</td>
<td>4,886</td>
<td>3,060</td>
<td>7,000</td>
<td>62</td>
<td>7,000</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>216,082</td>
<td>218,257</td>
<td>225,517</td>
<td>130,790</td>
<td>230,682</td>
<td>223,682</td>
<td>-</td>
</tr>
</tbody>
</table>
## 2011-2012 Budget

**Payroll Projection Report**

Program: PR815L  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>3,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>2,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>3,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>6,800.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>5,800.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>6,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>3,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>4,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>3,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>5,400.00</td>
<td></td>
</tr>
<tr>
<td>COUNCIL ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>3,400.00</td>
<td></td>
</tr>
<tr>
<td>MAYOR ELECTED</td>
<td>0001</td>
<td>0110</td>
<td>188</td>
<td>100.00</td>
<td>16,788.00</td>
<td>67,388.00</td>
</tr>
<tr>
<td>CONSTITUENT CASEWORKER</td>
<td>0001</td>
<td>0110</td>
<td>190</td>
<td>100.00</td>
<td>41,057.87</td>
<td>41,057.87</td>
</tr>
<tr>
<td>CLERK TO THE CITY COUNCIL</td>
<td>0001</td>
<td>0110</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>60,735.08</td>
</tr>
</tbody>
</table>

**Total:** 169,180.95
Vital Statistics - In accordance with Connecticut State Statutes, the staff must ascertain as accurately as possible, all births, marriages, and deaths, which occur in the City, and must record them in books kept for these purposes. Permits for burials, cremations, and disinterments are issued from this office. The staff fulfills thousands of citizen requests for certified copies of individual vital statistic records annually. *Request forms are now available on the City's website.

Land Records - Mandated by Connecticut General Statutes, the City Clerk's office is responsible for all land records and land survey maps. The indexing of such records must be kept current instantly, and be available for public inspection during regular working hours. These records are now computerized, with a computerized index beginning with 1968.

Exclusive Records and Documents - The staff performs a variety of functions on any given day to accommodate the general public. All City records of public meetings must be maintained, schedules of meeting dates of local City agencies must be compiled annually, and ongoing filing and indexing of military discharges and trade name certificates must also be maintained. State conveyance tax forms and monies are mailed weekly by the staff to the Department of Revenue Services. The City Clerk must receive all claims made against the City and its agencies, and forwards them to the proper department for processing. The City Clerk also prepares and certifies voter registration cards and provides notary services. We are also a passport agency for the general public.

Licensing - Marriage licenses, sport licenses, duck stamps, pheasant tags, hunting licenses, and dog licenses are issued through this office. These licenses are issued in accordance with appropriate City and State regulations and guidelines.

Elections - This office administers elections, issues applications for absentee ballots, prepares ballots and forwards them to qualified electors, issues voter identification cards, and records Municipal campaign finance statements. We are responsible for the printing of all election materials, compiling election results, and the publishing of all legal notices regarding municipal elections.

Archives - It is the responsibility of this department to formulate, implement, and maintain a system for managing public records. Our staff assures access to and protects records, reviews and disposes of obsolete records, and maintains a municipal disaster preparedness plan. Our archives are a vital information stop for genealogists and local historians.

Citizens Inquiry Services - The City Clerk's Office is a direct liaison to the public. On the phone or in person, the staff provides a variety of answers at all time for citizens seeking assistance. The staff provides service to over 50,000 citizens annually, at the counter, and via telephone, e-mail, and Internet. Citizen inquiry services are available and are provided to the public on a daily basis during regular working hours.
<table>
<thead>
<tr>
<th>CITY CLERK (0170)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0170-40-0-0000-188</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELECTED OFFICIALS</td>
<td>74,014</td>
<td>75,835</td>
<td>75,961</td>
<td>47,219</td>
<td>77,480</td>
<td>77,252</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>4,044</td>
<td>2,583</td>
<td>4,000</td>
<td>809</td>
<td>5,000</td>
<td>2,000</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-192</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER NON-UNION</td>
<td>35,661</td>
<td>3,337</td>
<td>1</td>
<td>1,280</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>232,225</td>
<td>239,742</td>
<td>240,188</td>
<td>148,838</td>
<td>240,188</td>
<td>240,188</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-354</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LAND RECORDS</td>
<td>61,377</td>
<td>73,146</td>
<td>70,000</td>
<td>28,272</td>
<td>70,000</td>
<td>60,000</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-355</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VITAL STATISTICS</td>
<td>7,693</td>
<td>2,418</td>
<td>7,500</td>
<td>4,916</td>
<td>7,500</td>
<td>7,500</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>18,326</td>
<td>14,533</td>
<td>18,100</td>
<td>9,962</td>
<td>18,100</td>
<td>18,100</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-446</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELECTIONS</td>
<td>-</td>
<td>-</td>
<td>2,000</td>
<td>1,517</td>
<td>2,000</td>
<td>2,000</td>
<td></td>
</tr>
<tr>
<td>0001-0170-40-0-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>3,219</td>
<td>2,814</td>
<td>3,300</td>
<td>1,070</td>
<td>3,300</td>
<td>3,300</td>
<td></td>
</tr>
<tr>
<td></td>
<td>436,559</td>
<td>414,408</td>
<td>421,050</td>
<td>243,883</td>
<td>423,599</td>
<td>410,341</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Budget</td>
<td>Object</td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>--------</td>
<td>--------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CITY CLERK</td>
<td>0001</td>
<td>0170</td>
<td>188</td>
<td>77,252.00</td>
<td>77,252.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0170</td>
<td>196</td>
<td>44,633.69</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASSISTANT CITY CLERK, REG</td>
<td>0001</td>
<td>0170</td>
<td>196</td>
<td>53,143.19</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASSISTANT CITY CLERK, REG</td>
<td>0001</td>
<td>0170</td>
<td>196</td>
<td>53,143.19</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0170</td>
<td>196</td>
<td>44,633.69</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0170</td>
<td>196</td>
<td>44,633.69</td>
<td>240,187.45</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total: 317,439.45
ELECTIONS

Department Description

Registrar of Voters - Two Registrars are elected, one Republican and one Democrat, who together are the Chief Election Officials of the City. Election laws are governed by Federal and Connecticut State Statutes, and Registrars must methodically interpret and administer the regulations and ordinances as they relate to their duties.

The Registrars oversee, administer and conduct all elections, primaries, and special elections held within the City. In that capacity they are responsible for hiring, training, and supervising a staff of over 200; overseeing the setup and preparation of all voting machines used, as well as personally conducting a complete final inspection of the machines immediately prior to an election. They are responsible for the proper storage and maintenance of the machines, assuring that the integrity of the machines is never violated.

The Registrars are responsible for all Absentee Ballot counting, including preserving the privacy of the vote and the accuracy of the count. Together, the Registrars must personally conduct Absentee Ballot voting at the qualified Convalescent Homes within the City, prior to the elections. They also conduct special mandated Voter Registration sessions at the High Schools for students and the general public. A canvass of approximately 30,000 voters in the City is completed annually, in addition to the daily updating of all records, which we enter into the State Computer System, our in-house computer system, in addition to the mandated hard copy files.

This office registers and enrolls voters on a daily basis, and provides a variety of information and assistance to voters who call or come to our office during our regular working hours: 9:00 a.m. to 5:00 p.m., and during special evening and Saturday hours prior to elections. The public is also offered a registration by mail service.
ELECTIONS

REGISTRAR OF VOTERS

REGISTRAR (D)  REGISTRAR (R)
<table>
<thead>
<tr>
<th>ELECTIONS (0182)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0182-40-0-0000-188</td>
<td>50,756</td>
<td>51,666</td>
<td>51,753</td>
<td>32,231</td>
<td>52,789</td>
<td>52,633</td>
<td>-</td>
</tr>
<tr>
<td>ELECTED OFFICIALS</td>
<td>-</td>
<td>1,478</td>
<td>-</td>
<td>3,689</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-189</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SEASONAL WORKERS</td>
<td>-</td>
<td>1,478</td>
<td>-</td>
<td>3,689</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-192</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>OTHER NON-UNION</td>
<td>55,363</td>
<td>49,024</td>
<td>38,823</td>
<td>28,450</td>
<td>46,026</td>
<td>46,026</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-390</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>PRIMARIES</td>
<td>4,938</td>
<td>39,942</td>
<td>82,500</td>
<td>56,165</td>
<td>85,200</td>
<td>57,200</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-440</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>8,426</td>
<td>6,827</td>
<td>10,000</td>
<td>4,130</td>
<td>25,000</td>
<td>17,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-446</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>ELECTIONS</td>
<td>64,848</td>
<td>51,700</td>
<td>65,000</td>
<td>66,719</td>
<td>78,000</td>
<td>65,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0182-40-0-0000-640</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>1,004</td>
<td>1,153</td>
<td>2,000</td>
<td>1,204</td>
<td>2,500</td>
<td>2,000</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>185,336</td>
<td>201,790</td>
<td>250,076</td>
<td>192,488</td>
<td>289,515</td>
<td>240,359</td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget Amount</td>
<td>Object Total</td>
<td></td>
</tr>
<tr>
<td>-------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------------</td>
<td>--------------</td>
<td></td>
</tr>
<tr>
<td>ELECTIONS (0182)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REGISTRAR ELECTED</td>
<td>0001</td>
<td>0182</td>
<td>188</td>
<td>100.00</td>
<td>26,316.09</td>
<td>188</td>
<td></td>
</tr>
<tr>
<td>REGISTRAR ELECTED</td>
<td>0001</td>
<td>0182</td>
<td>188</td>
<td>100.00</td>
<td>26,316.09</td>
<td>52,632.17</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT REGISTRAR OF VO</td>
<td>0001</td>
<td>0182</td>
<td>192</td>
<td>100.00</td>
<td>17,999.35</td>
<td>192</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT REGISTRAR OF VO</td>
<td>0001</td>
<td>0182</td>
<td>192</td>
<td>100.00</td>
<td>21,599.22</td>
<td>39,598.57</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>92,230.74</td>
<td>92,230.74</td>
<td></td>
</tr>
</tbody>
</table>
CITY MANAGER

Description of Programs

Administration - The City Manager and staff are responsible for the administration of City government. This includes coordination of all departmental assignments, intergovernmental relations, analysis of municipal issues, development of policy recommendations to the City Council, and preparation and oversight of the City budget.

Citizen Inquiry Services - Hundreds of citizen inquiries are received and processed continually throughout the year directly by the City Manager or by the staff. Where appropriate, these inquiries are forwarded to other departments for response.

Economic Development - The Economic Development Office works to strengthen the City’s economy by recruiting new businesses and employers to the City, creating jobs for Meriden residents and retaining existing businesses and employers. Staff manages local redevelopment and Brownfield projects, seeks State and federal funding for economic development initiatives, and administers state and local tax incentives and the Meriden Manufacturing Assistance Program. The Office staff’s the City’s Economic Development Task Force and the Meriden Manufacturing Assistance Agency, coordinates economic development marketing, and works cooperatively with the Planning and Public Works Departments on projects of mutual interest. The Director is an active Board member of various local and regional economic development organizations, including the Greater Meriden Chamber of Commerce, MEDCO, the CT Economic Development Association, the Regional Workforce Alliance, and the Blight and Brownsfields Committee. Staff serves as liaison to the Regional Growth Partnership, the Regional Workforce Development Board, and the Chamber of Commerce.

Grants Office - The purpose of the City of Meriden Grants Administrator is to manage grants and to complete other administrative functions for the City of Meriden in the areas of housing, community development; and economic development/downtown revitalization. The primary function of the Grants Administrator is the administration of the City's Community Development Block Grant (CDBG) Program, which provides funds for various city departments and local non-profit agencies to operate programs benefiting low and moderate income persons. In addition, staff applies for and manages other municipal grant applications in the areas of transportation, energy, open space, law enforcement, and public safety.

Safety & Risk Management - This division is responsible for the City's Comprehensive Risk Management and Insurance Program. The purpose of this program is to eliminate or minimize all potential risk of loss affecting the municipal organization and its operations. Specific program components include management of the City's Worker's Compensation, Heart and Hypertension and Street and Sidewalk self-insured exposure programs, the negotiations and placement of all municipal insurance coverages, and various risk management and safety activities.
CITY MANAGER'S OFFICE

City Manager

- Safety & Risk
  - Administrative Assistant
- Administration
  - Administrative Secretary *
- Grants *
  - NP Specialist **
- Economic Development
  - Assistant

* 75% of salary pd from CD
** 60% Salary pd - CD,
17% - NSP &
23% - Dev. & Enforcement
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>CITY MANAGER</td>
<td>1</td>
<td>Continue Economic Development efforts for new and existing businesses.</td>
<td>1</td>
<td>Continue to recruit new businesses; utilizing available incentives to increase the tax base.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Maintain outreach efforts to retain existing businesses, promote expansion, and assist business start-ups.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Solicit Federal and State funds and manage USEPA Brownfields and other grants to reuse Brownfield properties such as the HUB and Factory H.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Assist companies in securing State and local funding for workforce training.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Actively support downtown revitalization to encourage reinvestment in the city center.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>Continue active networking at the regional and State levels to promote the City's economic development interests.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Continue to manage and administer existing grants</td>
<td>1</td>
<td>Manage and administer City's allocation of HUD/CT DECD Neighborhood Stabilization Program (NSP) funds.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Manage existing CDBG-36 funds.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Apply for and manage new CDBG funds (CDBG 37), and Section 108 Loan application.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Research and apply for grants related to affordable housing and economic development in downtown Meriden.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Participate in and/or manage activities related to Community Development such as the HUB Reuse Committee, interdepartmental Committees (CIP and Energy Task Force), the Neighborhood Tax Assistance Act Program.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>Manage existing grants related to transportation, Brownfield's, energy, public safety, fire.</td>
<td>1</td>
</tr>
<tr>
<td>CITY MANAGER (0120)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-189</td>
<td>-</td>
<td>230</td>
<td>-</td>
<td>8,774</td>
<td>-</td>
</tr>
<tr>
<td>SEASONAL WORKERS</td>
<td>-</td>
<td>230</td>
<td>-</td>
<td>8,774</td>
<td>-</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-190</td>
<td>299,384</td>
<td>293,448</td>
<td>299,968</td>
<td>186,945</td>
<td>302,113</td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>299,384</td>
<td>293,448</td>
<td>299,968</td>
<td>186,945</td>
<td>302,113</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-196</td>
<td>85,805</td>
<td>74,589</td>
<td>74,638</td>
<td>46,419</td>
<td>74,638</td>
</tr>
<tr>
<td>MME</td>
<td>85,805</td>
<td>74,589</td>
<td>74,638</td>
<td>46,419</td>
<td>74,638</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-198</td>
<td>90,947</td>
<td>90,956</td>
<td>91,103</td>
<td>56,748</td>
<td>94,910</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>90,947</td>
<td>90,956</td>
<td>91,103</td>
<td>56,748</td>
<td>94,910</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-240</td>
<td>12,550</td>
<td>12,310</td>
<td>12,500</td>
<td>7,790</td>
<td>12,500</td>
</tr>
<tr>
<td>DEFERRED COMPENSATION</td>
<td>12,550</td>
<td>12,310</td>
<td>12,500</td>
<td>7,790</td>
<td>12,500</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-352</td>
<td>6,040</td>
<td>6,000</td>
<td>6,000</td>
<td>3,500</td>
<td>6,001</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>6,040</td>
<td>6,000</td>
<td>6,000</td>
<td>3,500</td>
<td>6,001</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-390</td>
<td>-</td>
<td>-</td>
<td>60,000</td>
<td>-</td>
<td>60,000</td>
</tr>
<tr>
<td>MANAGEMENT NON UNION</td>
<td>-</td>
<td>-</td>
<td>60,000</td>
<td>-</td>
<td>60,000</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-440</td>
<td>16,471</td>
<td>11,789</td>
<td>15,000</td>
<td>5,299</td>
<td>15,000</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>16,471</td>
<td>11,789</td>
<td>15,000</td>
<td>5,299</td>
<td>15,000</td>
</tr>
<tr>
<td>0001-0120-40-0-0000-640</td>
<td>43,471</td>
<td>42,935</td>
<td>45,970</td>
<td>41,900</td>
<td>45,970</td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>43,471</td>
<td>42,935</td>
<td>45,970</td>
<td>41,900</td>
<td>45,970</td>
</tr>
<tr>
<td></td>
<td>554,669</td>
<td>532,257</td>
<td>605,179</td>
<td>357,375</td>
<td>611,132</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>----------</td>
</tr>
<tr>
<td>CITY MANAGER (0120)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CITY MANAGER</td>
<td>0001</td>
<td>0120</td>
<td>190</td>
<td>100.00</td>
<td>139,408.34</td>
</tr>
<tr>
<td>ECONOMIC DEVELOPMENT ASSISTANT</td>
<td>0001</td>
<td>0120</td>
<td>190</td>
<td>100.00</td>
<td>57,866.16</td>
</tr>
<tr>
<td>ECONOMIC DEVELOPMENT DIRECTOR</td>
<td>0001</td>
<td>0120</td>
<td>190</td>
<td>100.00</td>
<td>92,857.32</td>
</tr>
<tr>
<td>GRANTS ADMINISTRATOR</td>
<td>0001</td>
<td>0120</td>
<td>190</td>
<td>25.00</td>
<td>11,980.49</td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>0001</td>
<td>0120</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>0001</td>
<td>0120</td>
<td>196</td>
<td>25.00</td>
<td>13,902.77</td>
</tr>
<tr>
<td>RISK MANAGER</td>
<td>0001</td>
<td>0120</td>
<td>198</td>
<td>100.00</td>
<td>94,909.02</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>471,659.18</td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>1107</td>
<td>0151</td>
<td>190</td>
<td>75.00</td>
<td>41,708.31</td>
</tr>
<tr>
<td>GRANTS ADMINISTRATOR</td>
<td>1107</td>
<td>0151</td>
<td>190</td>
<td>75.00</td>
<td>35,941.46</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
</tr>
<tr>
<td>GENERAL ADMINISTRATION (0214)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRANSIT ADMINISTRATOR</td>
<td>0001</td>
<td>0214</td>
<td>310</td>
<td>100.00</td>
<td>18,378.42</td>
</tr>
<tr>
<td>INSURANCE (0212)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>---------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-480</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOILERS &amp; MACHINERY</td>
<td></td>
<td>7,277</td>
<td>13,943</td>
<td>7,397</td>
<td>7,277</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-481</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BONDS MONEY &amp; SECURITIES</td>
<td>3,623</td>
<td>6,176</td>
<td>6,250</td>
<td>6,250</td>
<td>6,246</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-482</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE &amp; VANDALISM</td>
<td>146,774</td>
<td>128,230</td>
<td>132,143</td>
<td>130,108</td>
<td>132,143</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-483</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LIABILITY INSURANCE</td>
<td>1,045,744</td>
<td>1,004,295</td>
<td>968,285</td>
<td>963,550</td>
<td>980,423</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-469</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE PROFESS LIAB</td>
<td>85,886</td>
<td>75,565</td>
<td>73,531</td>
<td>73,531</td>
<td>69,000</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-470</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUB OFFICIAL LIAB</td>
<td>29,580</td>
<td>28,717</td>
<td>29,007</td>
<td>25,131</td>
<td>29,007</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-476</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WORKERS COMP INDEMNITY PMTS.</td>
<td>681,000</td>
<td>646,000</td>
<td>646,000</td>
<td>484,499</td>
<td>656,000</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-477</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WORKERS COMP MEDICAL</td>
<td>696,000</td>
<td>621,000</td>
<td>600,000</td>
<td>450,000</td>
<td>639,000</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-478</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SECOND INJURY FUND</td>
<td>195,051</td>
<td>119,634</td>
<td>158,026</td>
<td>158,026</td>
<td>162,150</td>
</tr>
<tr>
<td>0001-0212-40-0-0000-479</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WORKERS COMP EXCESS LIAB. INS</td>
<td>75,614</td>
<td>110,224</td>
<td>70,911</td>
<td>76,242</td>
<td>69,974</td>
</tr>
<tr>
<td></td>
<td>2,959,252</td>
<td>2,747,118</td>
<td>2,698,096</td>
<td>2,374,734</td>
<td>2,751,220</td>
</tr>
<tr>
<td>BENEFITS (0213)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>----------------------------</td>
</tr>
<tr>
<td>CITY MEDICAL BENEFITS</td>
<td>1,153,606</td>
<td>1,491,526</td>
<td>1,868,207</td>
<td>940,664</td>
<td>2,150,341</td>
</tr>
<tr>
<td>POST RETIREMENT BENEFITS (OPEB)</td>
<td>500,000</td>
<td>1,000,000</td>
<td>2,000,000</td>
<td>1,500,000</td>
<td>3,500,000</td>
</tr>
<tr>
<td>LIFE INSURANCE</td>
<td>63,486</td>
<td>63,438</td>
<td>50,000</td>
<td>32,009</td>
<td>52,500</td>
</tr>
<tr>
<td>LONGEVITY</td>
<td>77,111</td>
<td>80,194</td>
<td>82,000</td>
<td>82,890</td>
<td>85,000</td>
</tr>
<tr>
<td>EMPLOYEE RETIREMENT</td>
<td>668,034</td>
<td>294,554</td>
<td>407,261</td>
<td>232,722</td>
<td>1,712,650</td>
</tr>
<tr>
<td>UNEMPLOYMENT COMPENSATION</td>
<td>119,639</td>
<td>314,129</td>
<td>130,000</td>
<td>196,813</td>
<td>250,000</td>
</tr>
<tr>
<td>UNUSED SICK LEAVE</td>
<td>276,390</td>
<td>283,331</td>
<td>260,000</td>
<td>310,180</td>
<td>310,000</td>
</tr>
<tr>
<td>HYPERTENSION</td>
<td>883,420</td>
<td>638,506</td>
<td>760,570</td>
<td>729,513</td>
<td>816,648</td>
</tr>
<tr>
<td>SOCIAL SECURITY</td>
<td>2,362,369</td>
<td>2,399,861</td>
<td>2,491,025</td>
<td>1,559,944</td>
<td>2,414,815</td>
</tr>
<tr>
<td>POLICE BENEFITS</td>
<td>1,073,138</td>
<td>795,250</td>
<td>1,060,000</td>
<td>741,394</td>
<td>2,049,145</td>
</tr>
<tr>
<td>POLICE SOC SEC MEDICARE</td>
<td>78,930</td>
<td>73,466</td>
<td>59,073</td>
<td>49,652</td>
<td>110,955</td>
</tr>
<tr>
<td>POLICE RETIREMENT</td>
<td>3,566,861</td>
<td>3,646,850</td>
<td>3,683,113</td>
<td>2,148,482</td>
<td>4,563,076</td>
</tr>
<tr>
<td>POLICE MEDICAL</td>
<td>1,062,800</td>
<td>997,307</td>
<td>1,176,039</td>
<td>588,020</td>
<td>1,270,122</td>
</tr>
<tr>
<td>POLICE LIFE</td>
<td>19,543</td>
<td>18,785</td>
<td>23,904</td>
<td>9,992</td>
<td>23,033</td>
</tr>
<tr>
<td>POLICE HYPERTENSION</td>
<td>363,370</td>
<td>403,529</td>
<td>292,709</td>
<td>231,281</td>
<td>327,296</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-260</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BENEFITS (0213) continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>-------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>FIRE BENEFITS</td>
<td>1,122,334</td>
<td>999,169</td>
<td>1,132,152</td>
<td>953,751</td>
<td>1,285,500</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-263</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE SOC SEC MEDICARE</td>
<td>54,452</td>
<td>52,412</td>
<td>42,088</td>
<td>36,050</td>
<td>66,971</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-264</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE RETIREMENT</td>
<td>2,464,361</td>
<td>2,419,234</td>
<td>2,441,615</td>
<td>1,424,269</td>
<td>2,970,043</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-265</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE MEDICAL</td>
<td>896,071</td>
<td>786,153</td>
<td>945,461</td>
<td>472,730</td>
<td>1,021,098</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-266</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE LIFE</td>
<td>15,330</td>
<td>14,523</td>
<td>15,938</td>
<td>7,791</td>
<td>15,986</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-267</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE HYPERTENSION</td>
<td>271,489</td>
<td>281,767</td>
<td>225,522</td>
<td>145,872</td>
<td>371,238</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-274</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASA MEDICAL</td>
<td>6,726</td>
<td>7,224</td>
<td>6,561</td>
<td>4,753</td>
<td>8,150</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-276</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE CERTIFICATION BONUS</td>
<td>62,400</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-277</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE LONGEVITY</td>
<td>26,300</td>
<td>25,600</td>
<td>29,400</td>
<td>28,200</td>
<td>28,200</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-278</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE LONGEVITY</td>
<td>27,608</td>
<td>26,538</td>
<td>28,346</td>
<td>27,350</td>
<td>27,350</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-282</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UNIFORMS GUARDS</td>
<td>3,374</td>
<td>3,561</td>
<td>6,000</td>
<td>2,413</td>
<td>4,000</td>
</tr>
<tr>
<td>0001-0213-40-0-0000-xxx</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,725</td>
</tr>
<tr>
<td>UNIFORMS DISPATCH</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

17,259,140 17,106,917 19,236,984 12,456,735 25,441,632 22,215,806
# 2012 City Manager Recommended Budget

## General Administration (0214)

<table>
<thead>
<tr>
<th>Description</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0214-40-0-0000-310 TRANSPORT</td>
<td>194,367</td>
<td>194,220</td>
<td>218,593</td>
<td>99,501</td>
<td>240,104</td>
<td>240,104</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-331 PUPIL TRANSPORTATION</td>
<td>704,167</td>
<td>724,672</td>
<td>741,157</td>
<td>479,845</td>
<td>794,396</td>
<td>794,396</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-340 ADVERTISING, PRINTING, BINDING</td>
<td>2,032</td>
<td>1,000</td>
<td>5,000</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-341 STREET LIGHTING</td>
<td>684,455</td>
<td>671,245</td>
<td>658,000</td>
<td>409,117</td>
<td>683,000</td>
<td>683,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-342 WATER</td>
<td>117,224</td>
<td>127,988</td>
<td>128,000</td>
<td>93,523</td>
<td>128,000</td>
<td>128,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-343 HYDRANTS</td>
<td>65,000</td>
<td>85,000</td>
<td>65,000</td>
<td>65,000</td>
<td>65,000</td>
<td>65,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-344 SEWERS</td>
<td>87,676</td>
<td>93,743</td>
<td>105,000</td>
<td>66,506</td>
<td>105,000</td>
<td>105,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-346 PARK MAINTENANCE</td>
<td>5,394</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-371 MALONEY SCHOLARSHIP</td>
<td>24,000</td>
<td>18,000</td>
<td>24,000</td>
<td>24,000</td>
<td>24,000</td>
<td>24,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-372 VETERANS ORGANIZATION</td>
<td>29,950</td>
<td>12,083</td>
<td>14,950</td>
<td>12,757</td>
<td>37,550</td>
<td>14,950</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-374 AMBULANCE</td>
<td>136,592</td>
<td>136,592</td>
<td>144,910</td>
<td>106,516</td>
<td>144,910</td>
<td>149,257</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-375 EMERGENCY MEDICAL DISPATCH</td>
<td>38,724</td>
<td>32,268</td>
<td>1</td>
<td>22,589</td>
<td>1</td>
<td>39,886</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-376 NERDEN RTC DAY CAMP</td>
<td>46,586</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-379 C-MED</td>
<td>118,523</td>
<td>121,884</td>
<td>129,433</td>
<td>86,288</td>
<td>129,433</td>
<td>137,166</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-388 AUDIT</td>
<td>68,590</td>
<td>70,785</td>
<td>90,500</td>
<td>72,420</td>
<td>90,500</td>
<td>88,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-385 PROBATE COURT</td>
<td>15,141</td>
<td>11,507</td>
<td>14,000</td>
<td>7,436</td>
<td>14,000</td>
<td>14,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-440 ZONING EXP &amp; SUPPLIES &amp; P/T</td>
<td>9,512</td>
<td>10,509</td>
<td>10,000</td>
<td>4,489</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>Category</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-----------------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------</td>
<td>---------------------------</td>
<td>---------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>GENERAL ADMINISTRATION (0214) continued</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ECONOMIC DEVELOPMENT</td>
<td>27,450</td>
<td>8,791</td>
<td>40,000</td>
<td>7,977</td>
<td>40,000</td>
<td>40,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-441</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COMMISSION FOR DISABLED</td>
<td>1,001</td>
<td>50</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-492</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DAFFODIL FESTIVAL</td>
<td>15,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-493</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REGIONAL MENTAL HEALTH</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-710</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ANTI-LITTER COMMITTEE</td>
<td>1,867</td>
<td>548</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-711</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MERIDEN LAND TRUST</td>
<td>-</td>
<td>3,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-718</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REPAY HOUSING AUTHORITY</td>
<td>11,411</td>
<td>11,411</td>
<td>11,411</td>
<td>-</td>
<td>11,411</td>
<td>11,411</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-719</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TEXTBOOK LOAN</td>
<td>38,000</td>
<td>24,645</td>
<td>25,000</td>
<td>-</td>
<td>25,000</td>
<td>25,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-724</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SPECIAL DAY SPECIAL PEOPLE</td>
<td>-</td>
<td>1,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-726</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SPECIAL EVENTS &amp; CELEBRATIONS</td>
<td>49,836</td>
<td>28,476</td>
<td>44,000</td>
<td>16,055</td>
<td>51,450</td>
<td>51,450</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-727</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SOLOMON GOFFE HOUSE</td>
<td>491</td>
<td>420</td>
<td>500</td>
<td>-</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-730</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CONSERVATION COMMITTEE</td>
<td>222</td>
<td>385</td>
<td>500</td>
<td>104</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-731</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MARKETING PROMOTION</td>
<td>17,576</td>
<td>9,921</td>
<td>10,000</td>
<td>1,010</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-732</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENERGY TASK FORCE</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-737</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FLOOD CONTROL AGENCY</td>
<td>389</td>
<td>122</td>
<td>1,000</td>
<td>791</td>
<td>2,000</td>
<td>2,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-740</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DAY CAMP</td>
<td>12,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-741</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAMP VOL PROGRAM</td>
<td>5,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-746</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MERIDEN SCHOLASTIC SCHOLARSHIP</td>
<td>33,000</td>
<td>47,500</td>
<td>43,000</td>
<td>50,000</td>
<td>43,000</td>
<td>50,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-748</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GENERAL ADMINISTRATION (0214) continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Budget Request</td>
<td>Department Budget</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------------------------</td>
<td>-----------------</td>
<td>--------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>NEIGHBORHOOD ASSOCIATIONS</td>
<td>2,830</td>
<td>-</td>
<td>1,000</td>
<td>72</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-749</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROD &amp; GUN FISH CLUB</td>
<td>1,000</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-751</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CULTURAL DIVERSITY FUND</td>
<td>6,071</td>
<td>3,451</td>
<td>7,000</td>
<td>3,500</td>
<td>7,000</td>
<td>7,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-753</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOY SCOUT JAMBOREE</td>
<td>-</td>
<td>900</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-758</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GALLERY 53</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-759</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CURTIS UTILIZATION</td>
<td>8,800</td>
<td>4,400</td>
<td>4,400</td>
<td>4,400</td>
<td>4,400</td>
<td>4,400</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-760</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TEEN SATELLITE PROGRAMS</td>
<td>127,500</td>
<td>60,000</td>
<td>60,000</td>
<td>37,500</td>
<td>149,750</td>
<td>60,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-774</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REGIONAL GROWTH PARTNERS</td>
<td>11,889</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-776</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FRIENDS OF THE LIBRARY</td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-779</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PROJECT GRADUATION</td>
<td>2,000</td>
<td>2,000</td>
<td>2,000</td>
<td>-</td>
<td>2,000</td>
<td>2,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-781</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUMMER CAMPERSHIP PROGRAM</td>
<td>-</td>
<td>5,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-783</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LINEAR TRAIL ADVISORY COMMITTEE</td>
<td>-</td>
<td>820</td>
<td>1,000</td>
<td>340</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0214-40-0-0000-783</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,737,766</strong></td>
<td><strong>2,563,336</strong></td>
<td><strong>2,661,355</strong></td>
<td><strong>1,726,536</strong></td>
<td><strong>2,881,905</strong></td>
<td><strong>2,824,520</strong></td>
<td>-</td>
</tr>
</tbody>
</table>

City of Meriden
2012 City Manager Recommended Budget
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>CAPITAL (0215)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011/02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0215-40-0-0000-500</td>
<td>428,044</td>
<td>475,726</td>
<td>690,250</td>
<td>289,627</td>
<td>789,730</td>
<td>358,626</td>
<td>-</td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>428,044</td>
<td>475,726</td>
<td>690,250</td>
<td>289,627</td>
<td>789,730</td>
<td>358,626</td>
<td>-</td>
</tr>
<tr>
<td>AVIATION (0181)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>----------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
<td>----------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-0181-40-0-0000-306</td>
<td>AIRPORT TAXES</td>
<td>27,172</td>
<td>27,528</td>
<td>27,528</td>
<td>28,572</td>
<td>30,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0181-40-0-0000-380</td>
<td>OTHER PURCHASED SERVICES</td>
<td>-</td>
<td>537</td>
<td>1,000</td>
<td>-</td>
<td>5,000</td>
<td>1,000</td>
</tr>
<tr>
<td>0001-0181-40-0-0000-440</td>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>500</td>
<td>562</td>
<td>562</td>
<td>30,000</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0181-40-0-0000-445</td>
<td>AVIATION MAINTENANCE</td>
<td>8,095</td>
<td>12,554</td>
<td>12,000</td>
<td>5,068</td>
<td>28,000</td>
<td>15,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>35,275</td>
<td>41,201</td>
<td>41,028</td>
<td>34,202</td>
<td>93,000</td>
<td>16,500</td>
</tr>
</tbody>
</table>
DEVELOPMENT AND ENFORCEMENT

Description of Programs

Planning Services – This division prepares and administers the City’s Land Use Plan. One of the main functions is to develop and oversee the implementation of strategies to address the physical needs of a community. This division is involved in the development of the City through the process of reviewing and approving subdivision and site plan. Staff handles the administration and enforcement responsibilities for the Planning Commission; Design Review Board; Inland-Wetlands & Flood/Erosion Control Commission; Conservation Commission; Zoning Board of Appeals; and Economic Development Office; as well as the Economic Development, Housing and Zoning Committee of the City council. The Planning Division also is responsible for conceptual designs on municipal property.

Building Services – This division has the responsibility for seeing to it that homes in which the public resides, and buildings in which they work and play, are designed and constructed to be structurally stable, to provide an acceptable level of protection of life and property. This division receives applications and issues permits for the erection of all mechanical equipment. The location, use, occupancy, and maintenance of all buildings and structures are also approved in advance. Building Inspectors are charged with the administration and enforcement of all state building codes as well as all City Codes and ordinances.

Code Enforcement – Housing codes regulate the minimum standards required for the occupancy of any dwelling or dwelling unit. Housing inspectors are authorized to inspect all residential buildings and premises to determine compliance with codes, to issue notices of violations, and institute court action as needed. Inspectors conduct exterior surveys to insure compliance of code regulations regarding the general maintenance of residential buildings, such as foundations, roofs, stairs, porches, exterior wood surfaces, and house numbers. The office investigates all written complaints filed regarding residential properties, such as lack of heat, sub-standard housing, unsafe and/or unsanitary conditions, the absence of smoke detectors, and rodent infestation. Also, the Division is responsible for maintenance of City-owned buildings, which are leased to private companies. The Division is responsible for enforcing the anti-blight ordinance.

Neighborhood Preservation - This program is an integral part of the City’s revitalization strategy. Its objective is the recovery of inner-city neighborhoods through housing rehabilitation. Since its inception, the program has been a cooperative public/private venture. The City, using a portion of its Community Development Block Grant Funds and other public subsidies, provides a variety of below market, interest rate loans to property owners for housing rehabilitation. The primary thrust of this program is to provide assistance for owner-occupied structures, for the correction of housing, building, and fire safety code violations. The C.I.D.E.W.A.L.K. (Citywide Infrastructure Development Endeavor With a Little Koncrete) Program is also a part of this program.
Department of Development & Enforcement

City Manager

Director of Development & Enforcement (City Planner)

Building Official

Assistant City Planner

Chief Housing Inspector

Zoning Enforce. Officer

Electrical Inspector

Housing Inspector

Housing Inspector

Housing Inspector

Admin. Assistant

Admin. Secretary

Clerk III

Clerk III

Plumbing Inspector (1/2 X)
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>DEVELOPMENT ENFORCEMENT</td>
<td>1</td>
<td>Implement Plan Of Cons and Development</td>
<td>1</td>
<td>Complete and adopt Subdivision and Development regulations</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>South Mountain Road - Open Space dedication: complete the process of dedicating 100+ acres of open space on So. Mtn. Rd.</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Update Status of POCD</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>South Mountain Rd. Zoning: Prepare draft text for a new district for low flex - buildings &quot;Research Pkwy West&quot;</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Set better standards for compatible development w/ single and 2/3 family residential districts</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>TOD- Transit Orientation District: work with the consultant to prepare a TOD plan and land-use controls.</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>7</td>
<td>Preserve single family neighborhoods not zoned single family by rezoning to R-1</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>To Preserve and Improve the quality of Life of our citizens by emphasizing code enforcement and rehabilitation efforts neighborhood by neighborhood.</td>
<td>1</td>
<td>Target a inner-core neighborhood /street for a comprehensive code improvement program (streetscape, NPP, code blitz, etc.).</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>Implement City Council's Land Use Directives</td>
<td>1</td>
<td>Prepare and adopt standards for electronic billboards. Then adopt these standards as zoning regulations.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Insure the orderly development of the city</td>
<td>1</td>
<td>Chair and work with the &quot;Interdepartmental Review Committee for Capital Projects&quot; to track, coordinate, ensure payments/grants, and completion of Capital Projects. (This is an ongoing project - every quarter). The intense aspect is the preparation of the FY 12/13 - FY17/18 CIP, which happens in the 3rd quarter (Jan and Feb)</td>
<td>3</td>
</tr>
</tbody>
</table>
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>DEVELOPMENT &amp; ENFORCEMENT (0510)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>MISC PART TIME</td>
<td></td>
<td></td>
<td>1,500</td>
<td></td>
<td>1,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>89,345</td>
<td>89,744</td>
<td>100,486</td>
<td>63,231</td>
<td>102,495</td>
<td>102,495</td>
<td></td>
</tr>
<tr>
<td>OVERTIME</td>
<td>5,847</td>
<td>3,461</td>
<td>5,000</td>
<td>1,616</td>
<td>6,500</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>350,307</td>
<td>312,315</td>
<td>312,432</td>
<td>207,674</td>
<td>315,566</td>
<td>315,566</td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>177,087</td>
<td>157,853</td>
<td>185,886</td>
<td>97,771</td>
<td>189,358</td>
<td>189,358</td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>7,316</td>
<td>5,545</td>
<td>7,500</td>
<td>2,544</td>
<td>7,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>5,631</td>
<td>4,465</td>
<td>3,500</td>
<td>3,275</td>
<td>3,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DESIGN REVIEW BOARD</td>
<td></td>
<td></td>
<td>150</td>
<td></td>
<td>150</td>
<td>150</td>
<td></td>
</tr>
<tr>
<td>PLAN OF CONSERV &amp; DEVELOP</td>
<td>24,925</td>
<td>3,281</td>
<td></td>
<td></td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>10,049</td>
<td>11,140</td>
<td>19,175</td>
<td>6,437</td>
<td>19,175</td>
<td>12,000</td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>1,561</td>
<td>4,816</td>
<td>5,500</td>
<td>2,183</td>
<td>6,700</td>
<td>5,500</td>
<td></td>
</tr>
<tr>
<td>UNSAFE BUILDINGS</td>
<td></td>
<td></td>
<td>1,000</td>
<td></td>
<td>1,000</td>
<td>1,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>672,068</strong></td>
<td><strong>592,620</strong></td>
<td><strong>642,089</strong></td>
<td><strong>384,731</strong></td>
<td><strong>653,445</strong></td>
<td><strong>640,570</strong></td>
<td></td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program: PR815L**  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>DEVELOPMENT &amp; ENFORCEMENT (0510)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR OF PLANNING</td>
<td>0001</td>
<td>0510</td>
<td>190</td>
<td>95.00</td>
<td>102,495.00</td>
<td>102,495.00</td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>95.00</td>
<td>57,698.33</td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>50.00</td>
<td>27,805.54</td>
<td></td>
</tr>
<tr>
<td>CHIEF HOUSING INSPECTOR</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>20.00</td>
<td>14,234.26</td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>20.00</td>
<td>10,201.99</td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ELECTRICAL INSPECTOR</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>100.00</td>
<td>63,469.02</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>20.00</td>
<td>12,147.02</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>20.00</td>
<td>12,147.02</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>20.00</td>
<td>12,147.02</td>
<td></td>
</tr>
<tr>
<td>NP SPECIALIST/NSP</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>23.00</td>
<td>16,369.40</td>
<td></td>
</tr>
<tr>
<td>ZONING ENF OFF/ENVIRON PL</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>50.00</td>
<td>38,335.88</td>
<td>315,565.39</td>
</tr>
<tr>
<td>ASSIST BUILDING OFF/PLUMB</td>
<td>0001</td>
<td>0510</td>
<td>198</td>
<td>100.00</td>
<td>25,724.56</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT PLANNING DIRECT</td>
<td>0001</td>
<td>0510</td>
<td>198</td>
<td>100.00</td>
<td>83,719.87</td>
<td></td>
</tr>
<tr>
<td>BUILDING OFFICIAL</td>
<td>0001</td>
<td>0510</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>189,357.90</td>
</tr>
</tbody>
</table>

|                  |      |      |     |            |          | 607,418.29 |
|                  |      |      |     |            |          | 607,418.29 |
## Payroll Projection Report

**Program:** PR815L  
**Date:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obi</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>1107</td>
<td>0151</td>
<td>190</td>
<td>5.00</td>
<td>3,036.75</td>
<td></td>
</tr>
<tr>
<td>DIRECTOR OF PLANNING</td>
<td>1107</td>
<td>0151</td>
<td>190</td>
<td>5.00</td>
<td>5,394.47</td>
<td></td>
</tr>
<tr>
<td>NP SPECIALIST/NSP</td>
<td>1100</td>
<td>0149</td>
<td>190</td>
<td>17.00</td>
<td>12,099.12</td>
<td></td>
</tr>
<tr>
<td>NP SPECIALIST/NSP</td>
<td>1107</td>
<td>0151</td>
<td>190</td>
<td>60.00</td>
<td>42,702.78</td>
<td></td>
</tr>
<tr>
<td>ZONING ENF OFF/ENVIRON PL</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>50.00</td>
<td>38,335.88</td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>50.00</td>
<td>27,805.54</td>
<td></td>
</tr>
<tr>
<td>CHIEF HOUSING INSPECTOR</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>80.00</td>
<td>56,937.04</td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>80.00</td>
<td>40,807.94</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>80.00</td>
<td>48,588.06</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>80.00</td>
<td>48,588.06</td>
<td></td>
</tr>
<tr>
<td>HOUSING INSPECTOR</td>
<td>1107</td>
<td>0151</td>
<td>804</td>
<td>80.00</td>
<td>48,588.06</td>
<td></td>
</tr>
</tbody>
</table>

**Total Budget:** 372,883.72
<table>
<thead>
<tr>
<th>Item Description</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Budget</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0520-40-0-0000-390 OTHER PURCHASE SERVICES</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,500</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0520-40-0-0000-440 OFFICE EXPENSE &amp; SUPPLIES</td>
<td>2,032</td>
<td>1,017</td>
<td>1,500</td>
<td>474</td>
<td>700</td>
<td>700</td>
<td>-</td>
</tr>
<tr>
<td>0001-0520-40-0-0000-640 MEMBERSHIPS &amp; MEETINGS</td>
<td>240</td>
<td>120</td>
<td>-</td>
<td>-</td>
<td>750</td>
<td>750</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>2,272</td>
<td>1,137</td>
<td>1,500</td>
<td>474</td>
<td>2,950</td>
<td>1,450</td>
<td>-</td>
</tr>
</tbody>
</table>
### City of Meriden

#### 2012 City Manager Recommended Budget

**EDUCATION**

<table>
<thead>
<tr>
<th></th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Department Budget</th>
<th>City Manager</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BOARD OF EDUCATION (1000)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Exp</td>
<td>85,764,318</td>
<td>79,289,916</td>
<td>85,993,719</td>
<td>43,285,850</td>
<td>88,741,188</td>
<td>78,320,666</td>
</tr>
<tr>
<td>ARRA Other Exp</td>
<td>-</td>
<td>-</td>
<td>(6,365,329)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Health</td>
<td>12,381,668</td>
<td>12,109,889</td>
<td>13,614,621</td>
<td>7,792,618</td>
<td>13,763,470</td>
<td>13,614,621</td>
</tr>
<tr>
<td>ARRA Health</td>
<td>-</td>
<td>-</td>
<td>(1,307,724)</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>98,145,986</td>
<td>91,399,805</td>
<td>91,935,287</td>
<td>51,078,468</td>
<td>102,504,658</td>
<td>91,935,287</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Department Budget</th>
<th>City Manager</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SCHOOL BUILDING COMMITTEE (1184)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SALARY EXPENSE</td>
<td>505</td>
<td>15,137</td>
<td>1,501</td>
<td>723</td>
<td>1,501</td>
<td>1,501</td>
</tr>
<tr>
<td></td>
<td>505</td>
<td>15,137</td>
<td>1,501</td>
<td>723</td>
<td>1,501</td>
<td>1,501</td>
</tr>
</tbody>
</table>
Department of Emergency Communications

Director of Emergency Communications

Disp. R Mich
Disp. A. Lorenzetti
Disp. M. Sparks
Disp. J Hoff

Disp. D Larson
Disp. D Lyons
Disp. L Varney
Disp. G Manson
Disp. C Ramos

Disp. J Roller
Disp. E Marotti
Disp. A Gonzalez
Disp. B Roller
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>EMERGENCY COMMUNICATIONS</td>
<td>1</td>
<td>To be fully staffed and operating in the new dispatch room within Meriden Police Headquarters</td>
<td>1</td>
<td>New hires should be well into the CTO Program.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>To have completed training and certifications of the Public Safety Telecommunicators</td>
<td>1</td>
<td>Have all the current staff certified by the APCO Institute in Public Safety Telecommunicator 1.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Have all the current staff certified by APCO Institute in Fire Service Dispatch.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Have the current staff certified by APCO Institute in Emergency Medical Dispatch.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>To improve the working environment for the Public Safety Telecommunicators</td>
<td>1</td>
<td>Review and revise the current work schedule so that there are 4 persons working per shift</td>
<td>1</td>
</tr>
<tr>
<td>EMERGENCY COMMUNICATIONS (2617)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>---------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>0001-2617-40-0-0000-500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>2,285</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-190</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATION</td>
<td>76,246</td>
<td>76,293</td>
<td>76,418</td>
<td>48,196</td>
<td>77,775</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME</td>
<td>238,811</td>
<td>246,039</td>
<td>180,000</td>
<td>191,193</td>
<td>165,000</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-195</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DISPATCH</td>
<td>597,687</td>
<td>633,031</td>
<td>695,102</td>
<td>393,343</td>
<td>692,539</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-380</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>COMMUNICATIONS &amp; MAINTENANCE</td>
<td>1,747</td>
<td>870</td>
<td>1,500</td>
<td>512</td>
<td>2,000</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-381</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRAINING</td>
<td>8,006</td>
<td>11,558</td>
<td>10,000</td>
<td>9,190</td>
<td>10,000</td>
</tr>
<tr>
<td>0001-2617-40-2-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>12,633</td>
<td>16,505</td>
<td>10,000</td>
<td>11,009</td>
<td>15,000</td>
</tr>
<tr>
<td></td>
<td>937,415</td>
<td>984,296</td>
<td>973,021</td>
<td>653,443</td>
<td>982,315</td>
</tr>
</tbody>
</table>
## 2011-2012 Budget Payroll Projection Report

**Program:** PR815L  
**Period:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Number</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EMERGENCY COMMUNICATIONS (2617)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIR OF EMERGENCY COMMUNIC</td>
<td>0001</td>
<td>2617</td>
<td>190</td>
<td>100.00</td>
<td>77,774.99</td>
<td>190</td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>43,487.31</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>MUNICIPAL DISPATCHER</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>48,123.76</td>
<td></td>
</tr>
<tr>
<td>Dispatch Supervisor position</td>
<td>0001</td>
<td>2617</td>
<td>196</td>
<td>100.00</td>
<td>2,392.00</td>
<td>196</td>
</tr>
</tbody>
</table>

**Total:** 772,705.70  
**Object Total:** 772,705.70
FINANCE
Description of Programs

The Finance Department is responsible for all the financial business of the City of Meriden and such other powers and duties as may be required by ordinance or resolution of the City Council. The Director of Finance directly supervises the Division of Finance/Accounting, the Division of Tax Assessment and Collection and the Purchasing Division. The Director of Finance serves as the City’s Treasurer and is the fiscal clerk of the City Council and, as such, attends the meetings of the Council’s Finance Committee.

**Treasurer** – The Treasurer is responsible for the ongoing custody, accounting and disbursement of all City funds. The Treasurer is also responsible for the investment of the available City funds, as well as the proper record keeping of these funds. The interest income generated by these investments helps to offset the City’s tax rate.

**Finance/Accounting** – The Finance/Accounting Division processes and controls all City accounting transactions and maintains the automated general ledger system for all departments and funds in order to provide accurate and timely financial reporting. The Division records and processes payroll payments to City employees and pension payments to all City retirees, as well as all payments to vendors and maintains the related records. The Division provides administrative support to City departments in their budget development and assists the City Manager with preparation of the annual budget. The Division prepares the City’s Comprehensive Annual Financial Report (CAFR) and Federal and State Single Audit.

**Assessments and Collections** - The Office of Assessments and Collections is responsible for insuring that all property identified in the Connecticut General Statutes as being subject to local property taxation is appraised at its market value, as of the last revaluation date, and assessed at the state mandated 70% assessment ratio. In addition, this office processes applications for certain tax saving exemptions, completes all mandated state reports, processes tax map changes, as well as addressing all assessment inquiries and explaining how assessments were determined. Most importantly, it is responsible for providing accurate data for use by taxpayers, real estate professionals, as well as members of the administration. The Office of the Assessment and Collections values all real estate, business personal property and motor vehicles within the City of Meriden. The department is also responsible for the mailing and collection of all real estate, personal property, aircraft registration, motor vehicle, and motor vehicle supplemental taxes. Water and sewer user charges are also collected. All requests for information about taxes, collection procedures, interest charges, as well as individual accounts, are handled by this office. All collected funds are remitted to the City Treasurer. The Assessments and Collections office is within the Finance Department as such reports to the Director of Finance and to the State of Connecticut.

**Purchasing** – Responsible for obtaining supplies, materials, equipment and professional services for all City departments through duly authorized and approved requisitions. The purchase of all commodities is made through the competitive bidding process. All professional services are obtained through the request for proposal process.
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
</table>
| FINANCE    | 1        | Continue implementation of Innoprise Financial applications and Quality Data Systems application according to the within the timeline. | 2, 3, 1 | 2. Installation of Innoprise applications for accounting purposes.  
3. Installation of Quality Data Services software for tax assessor/collector applications.  
1. Use installed financial applications as of July 1, 2011 | 5, 5, 1 |
|            | 2        | To expand and improve the City's internal financial reporting and to ensure departments and other users have easy access to those reports. | 2       | 2. Reporting is the end result or the output of the accounting process. It is feedback on the City's financial performance and financial position. Information in reports can be critical to a manager's decision process.  
3. Key personnel in each department will be trained to ensure they know all the available reports and to be able to access those reports.  
1. Train employees on the usage of the newly installed financial systems. | 5, 5, 1 |
|            | 3        | To improve current accounting procedures.                                    | 1       | 1. Streamlining accounting procedures within the accounting division to perform additional tasks, which could have a high impact on City operations.  
2. Use new accounting software to make all departments more efficient. | 5, 5 |
|            | 4        | To improve the budget document.                                               | 1       | 1. Provide more information to make it easier to formulate final budget figures. | 5, 5 |
|            | 5        | To improve current office procedures in the assessment and collection division. | 1, 2    | 1. Streamlining office procedures will free up time to perform more important tasks such as processing tax bills in a timelier manner and sending out delinquent notices more often.  
2. Complete the installation of new software and train personnel on the use to increase efficiency. | 5, 5 |
<table>
<thead>
<tr>
<th>#</th>
<th>Task Description</th>
<th>Description</th>
<th>Priority</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>To improve the requisitioning process.</td>
<td>1 Some requisitions, depending on the nature of the purchase, need not go thru the current authorization process. Many transactions can be processed at the department level. This will save time in Finance and process payments more efficiently.</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Implementation of new accounting system to make office more efficient.</td>
<td>5</td>
</tr>
<tr>
<td>7</td>
<td>Tax/Assessor: Revaluation</td>
<td>1 Continue revaluation process to be completed by January 31, 2012</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Complete integration of upgraded CAMA system.</td>
<td>5</td>
</tr>
<tr>
<td>8</td>
<td>Tax/Assessor: Training</td>
<td>1 Continue to encourage full certification of staff for both CCMA and CCMC designations. This will result in a more educated staff that can more easily be cross trained between the two offices.</td>
<td>5</td>
</tr>
<tr>
<td>9</td>
<td>Tax/Assessor: Increase Collection Rate</td>
<td>1 Continue use of mailing services for more accurate delivery of tax bills and increased savings in postage.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Implement use of State Marshal to collect Alias Tax Warrants.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3 Continue and expand use of a collection agency to collect past due Motor Vehicle bills.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4 Make tax records available on the City Web Site.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5 Publish in the local newspaper a list of delinquent taxpayers.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6 Explore the possibility of accepting credit/debit cards in the office for tax payments.</td>
<td>5</td>
</tr>
<tr>
<td>10</td>
<td>Tax/Assessor: Office Improvements</td>
<td>1 Install upgraded safety glass and appropriate pass-through to improve counter security.</td>
<td>5</td>
</tr>
<tr>
<td>11</td>
<td>Purchasing: Further use of technology</td>
<td>2 Renovate existing counter to allow for handicap accessibility.</td>
<td>5</td>
</tr>
<tr>
<td>----</td>
<td>--------------------------------------</td>
<td>-------------------------------------------------------------</td>
<td>---</td>
</tr>
<tr>
<td>12</td>
<td>Purchasing: Negotiation of discounts based on quick payments</td>
<td>1 Continue to clean/purge the existing vendor listing.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Negotiate payment discounts for quick payment through educating the departments processing payments.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Expanded use of the Purchase Card system; this may ultimately increase the efficiency of the payment process within the Finance Department.</td>
<td>1</td>
</tr>
<tr>
<td>13</td>
<td>Purchasing: Expand the use of the Purchasing Card system.</td>
<td>1 P card transactions are less costly than the traditional purchase order process. Attain levels of use that will result in rebates back to the City.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Review program and examine other vendor solutions.</td>
<td>5</td>
</tr>
<tr>
<td>14</td>
<td>Ongoing Finance/Accounting Goals:</td>
<td>1 Properly account for the City’s financial transactions on a timely basis.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2 Produce accurate payrolls in compliance with the City’s eight collective bargaining unit contracts and Federal and State laws.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3 Make proper payment to vendors in a timely manner.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4 Monitor department expenditures and fund transfers and maintain position control in order to ensure compliance with the adopted budget and City financial management policies.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5 Monitor and plan for cash flow needs for both operations and capital projects.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6 Produce the Comprehensive Annual Financial Report (CAFR) and Federal and State Single Audit with an unqualified opinion from a Certified Public Accountant.</td>
<td>5</td>
</tr>
<tr>
<td>FINANCE</td>
<td>7 Obtain the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>---------</td>
<td>-------------------------------------------------------------------------------------------------</td>
<td>---</td>
<td></td>
</tr>
<tr>
<td></td>
<td>8 Support the City Manager in preparing the recommended budget and assist the City Council in preparing an adopted budget.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td></td>
<td>9 Assist with the development of the City's Capital Improvement Plan and arrange for appropriate financing of capital projects.</td>
<td>5</td>
<td></td>
</tr>
</tbody>
</table>
## City of Meriden
### 2012 City Manager Recommended Budget

### FINANCE

<table>
<thead>
<tr>
<th>FINANCE (0210)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>SEASONAL WORKERS</td>
<td>67</td>
<td>1,788</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-190</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>118,302</td>
<td>115,443</td>
<td>115,632</td>
<td>73,684</td>
<td>118,498</td>
<td>118,498</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>207</td>
<td>580</td>
<td>600</td>
<td>835</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>176,099</td>
<td>154,270</td>
<td>152,931</td>
<td>94,770</td>
<td>152,931</td>
<td>152,931</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>231,182</td>
<td>268,566</td>
<td>217,562</td>
<td>136,667</td>
<td>235,893</td>
<td>235,893</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>2,100</td>
<td>2,400</td>
<td>2,400</td>
<td>1,400</td>
<td>2,400</td>
<td>2,400</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-353</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TELEPHONE</td>
<td>108,689</td>
<td>103,524</td>
<td>105,000</td>
<td>68,677</td>
<td>105,000</td>
<td>105,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>28,387</td>
<td>22,991</td>
<td>30,000</td>
<td>13,134</td>
<td>29,000</td>
<td>23,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-601</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BANKING FEES</td>
<td>-</td>
<td>107,305</td>
<td>30,000</td>
<td>-</td>
<td>35,000</td>
<td>30,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>1,247</td>
<td>2,213</td>
<td>5,250</td>
<td>1,973</td>
<td>5,250</td>
<td>5,250</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-703</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GENERAL OFFICE SUPPLIES</td>
<td>(2,561)</td>
<td>3,322</td>
<td>1</td>
<td>22,967</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-0210-40-0-0000-703</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>663,719</td>
<td>782,402</td>
<td>659,216</td>
<td>414,107</td>
<td>684,473</td>
<td>673,473</td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Budget</td>
<td>Object</td>
</tr>
<tr>
<td>------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
<td>----------</td>
<td>---------</td>
</tr>
<tr>
<td><strong>FINANCE (0210)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR OF FINANCE</td>
<td>0001</td>
<td>0210</td>
<td>190</td>
<td>100.00</td>
<td>118,497.71</td>
<td>118,497.71</td>
<td>190</td>
</tr>
<tr>
<td>FINANCE SPECIALIST</td>
<td>0001</td>
<td>0210</td>
<td>196</td>
<td>75.00</td>
<td>41,708.31</td>
<td>156,205.72</td>
<td>196</td>
</tr>
<tr>
<td>FINANCE SPECIALIST</td>
<td>0001</td>
<td>0210</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td>214,482.89</td>
<td>196</td>
</tr>
<tr>
<td>PAYROLL CLERK</td>
<td>0001</td>
<td>0210</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td>152,930.47</td>
<td>196</td>
</tr>
<tr>
<td>ACCOUNTANT</td>
<td>0001</td>
<td>0210</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
<td>229,241.80</td>
<td>198</td>
</tr>
<tr>
<td>ACCOUNTANT</td>
<td>0001</td>
<td>0210</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
<td>229,241.80</td>
<td>198</td>
</tr>
<tr>
<td>DIRECTOR OF ACCOUNTING</td>
<td>0001</td>
<td>0210</td>
<td>198</td>
<td>100.00</td>
<td>89,450.39</td>
<td>235,892.19</td>
<td>198</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>507,320.37</td>
<td>507,320.37</td>
<td></td>
</tr>
<tr>
<td>FINANCE SPECIALIST</td>
<td>0620</td>
<td>0210</td>
<td>196</td>
<td>8.33</td>
<td>4,634.63</td>
<td>4,634.63</td>
<td></td>
</tr>
<tr>
<td>FINANCE SPECIALIST</td>
<td>0621</td>
<td>0210</td>
<td>196</td>
<td>8.33</td>
<td>4,634.07</td>
<td>4,634.07</td>
<td></td>
</tr>
<tr>
<td>FINANCE SPECIALIST</td>
<td>0622</td>
<td>0210</td>
<td>196</td>
<td>8.33</td>
<td>4,634.07</td>
<td>4,634.07</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>13,902.77</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PURCHASING (0250)</td>
<td>2009</td>
<td>2010</td>
<td>2011</td>
<td>2011 02/20/11</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
<td>---------------</td>
<td>---------------------------</td>
<td>---------------------</td>
<td>------------------</td>
</tr>
<tr>
<td></td>
<td>Actual</td>
<td>Actual</td>
<td>Budget</td>
<td>Actual</td>
<td>Budget Request</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-191</td>
<td>-</td>
<td>193</td>
<td>500</td>
<td>9</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-196</td>
<td>141,409</td>
<td>150,007</td>
<td>149,297</td>
<td>85,543</td>
<td>143,140</td>
<td>143,140</td>
<td>-</td>
</tr>
<tr>
<td>MME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-198</td>
<td>94,728</td>
<td>95,503</td>
<td>95,662</td>
<td>59,585</td>
<td>96,991</td>
<td>96,991</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-440</td>
<td>4,110</td>
<td>4,978</td>
<td>4,275</td>
<td>2,158</td>
<td>6,716</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-640</td>
<td>3,339</td>
<td>663</td>
<td>4,250</td>
<td>637</td>
<td>6,285</td>
<td>4,250</td>
<td>-</td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0250-40-0-0000-702</td>
<td>(233)</td>
<td>(148)</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>STOREROOM</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>243,353</td>
<td>251,196</td>
<td>253,985</td>
<td>147,932</td>
<td>253,633</td>
<td>249,882</td>
<td>-</td>
</tr>
</tbody>
</table>
## 2011-2012 Budget

### Payroll Projection Report

**Program**: PR815L  
**Period**: 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>PURCHASING (0250)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERK II</td>
<td>0001</td>
<td>0250</td>
<td>196</td>
<td>100.00</td>
<td>31,394.39</td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0250</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>PROCUREMENT SPECIALIST</td>
<td>0001</td>
<td>0250</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>143,139.40</td>
</tr>
<tr>
<td>PURCHASING OFFICER</td>
<td>0001</td>
<td>0250</td>
<td>198</td>
<td>100.00</td>
<td>96,990.38</td>
<td>196,980.38</td>
</tr>
</tbody>
</table>

**Total**: 240,129.78
## ASSESSMENT & COLLECTIONS (0275)

<table>
<thead>
<tr>
<th>Code</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0275-40-0-0000-191</td>
<td>14,143</td>
<td>10,803</td>
<td>4,500</td>
<td>7,100</td>
<td>4,500</td>
<td>4,500</td>
<td>-</td>
</tr>
<tr>
<td>OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-196</td>
<td>405,469</td>
<td>389,210</td>
<td>396,535</td>
<td>227,270</td>
<td>407,171</td>
<td>407,171</td>
<td>-</td>
</tr>
<tr>
<td>MME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-198</td>
<td>204,727</td>
<td>220,288</td>
<td>218,781</td>
<td>136,697</td>
<td>229,828</td>
<td>229,828</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-350</td>
<td>657</td>
<td>759</td>
<td>500</td>
<td>174</td>
<td>400</td>
<td>400</td>
<td>-</td>
</tr>
<tr>
<td>GASOLINE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-352</td>
<td>1,125</td>
<td>282</td>
<td>500</td>
<td>25</td>
<td>500</td>
<td>500</td>
<td>-</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-388</td>
<td>3,500</td>
<td>11,000</td>
<td>12,000</td>
<td>-</td>
<td>12,000</td>
<td>12,000</td>
<td>-</td>
</tr>
<tr>
<td>AUDIT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-390</td>
<td>1,500</td>
<td>6,000</td>
<td>400,000</td>
<td>211,473</td>
<td>245,651</td>
<td>245,651</td>
<td>-</td>
</tr>
<tr>
<td>REVALUATION</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-440</td>
<td>92,960</td>
<td>94,530</td>
<td>88,350</td>
<td>42,049</td>
<td>122,960</td>
<td>95,000</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>7,644</td>
<td>-</td>
<td>-</td>
<td>50,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0275-40-0-0000-500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0275-40-0-0000-640</td>
<td>2,930</td>
<td>3,195</td>
<td>4,125</td>
<td>821</td>
<td>4,815</td>
<td>4,125</td>
<td>-</td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>734,855</td>
<td>736,047</td>
<td>1,125,291</td>
<td>675,609</td>
<td>1,027,825</td>
<td>999,175</td>
<td>-</td>
</tr>
</tbody>
</table>

Total: 734,855
## Payroll Projection Report

Program: PR815L  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>18,437.00</td>
<td></td>
</tr>
<tr>
<td>ASSESSMENT TECHNICIAN</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>ASSESSMENT TECHNICIAN</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>52,411.19</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT COLLECTOR OF RE</td>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>76,671.76</td>
<td>407,170.75</td>
</tr>
<tr>
<td>DELINQUENT REVENUE COLLEC</td>
<td>0001</td>
<td>0275</td>
<td>198</td>
<td>100.00</td>
<td>53,143.19</td>
<td></td>
</tr>
<tr>
<td>DEPUTY ASSESSOR</td>
<td>0001</td>
<td>0275</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
<td></td>
</tr>
<tr>
<td>SUPRVSOR ASSESSMENT/COLLEC</td>
<td>0001</td>
<td>0275</td>
<td>198</td>
<td>100.00</td>
<td>103,462.96</td>
<td>229,827.05</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001</td>
<td>0275</td>
<td>196</td>
<td>100.00</td>
<td>636,997.80</td>
<td>198</td>
</tr>
</tbody>
</table>

Total Budget Amount: 636,997.80
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>ASSESSMENT APPEALS (0281)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0281-40-0-0000-189</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MISC PART-TIME</td>
<td>2,500</td>
<td>2,500</td>
<td>2,500</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0281-40-0-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>501</td>
<td>650</td>
<td>750</td>
<td>-</td>
<td>1,500</td>
<td>1,500</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>3,001</td>
<td>3,150</td>
<td>3,250</td>
<td>-</td>
<td>6,500</td>
<td>6,500</td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Budget</td>
<td>Object</td>
</tr>
<tr>
<td>---------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>-----------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
</tr>
<tr>
<td>ASSESSMENT APPEALS (0281)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BOARD OF TAX RELIEF</td>
<td>0001</td>
<td>0281</td>
<td>189</td>
<td>100.00</td>
<td>1,000.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total: 5,000.00
Fire

The City of Meriden Department of Fire and Emergency Services is under the leadership of Fire Chief Jim Trainor. The rich and deep tradition of our firefighters in providing quality services to the community, coupled with the City's commitment to staying abreast of the newest in technology and equipment, will ensure that the Meriden Fire Department continues to add value to Meriden's standard of living. A continued emphasis on public fire education and prevention combined with highly trained firefighters equipped with the latest technology will be our focus as we continue on into the future.

It will be the mission that the City of Meriden Department of Fire and Emergency Services provide a team-based approach to deliver effective and efficient services to the community in the following programs:

- Fire Prevention
- Public Fire Education
- Fire Suppression
- Hazardous Material Incident Mitigation
- Technical Rescue
- Emergency Medical Services
- Community Involvement

The delivery of these programs will be effected with professionalism, integrity, compassion and optimism often under adverse and difficult circumstances.

Mission First - People Always
Fire Programs

The delivery of the following programs by the staff and team of the Meriden Fire Department are affected with professionalism, integrity, compassion and optimism often under adverse and difficult circumstances.

- **Fire Prevention** - The Fire Marshal's office is staffed with four uniformed personnel and one full time clerk to enforce the Connecticut State Life Safety Fire Code, deliver plan reviews for new businesses and those who renovate or expand, issue the appropriate permits for hazardous materials and explosives, investigate all fires for cause and origin, develop and issue plans for general fire prevention, and assist with public fire education. The staff works closely with other city agencies to help ensure that a reasonable standard of housing and safety is maintained.

- **Public Fire Education** - The Department utilizes on duty fire companies, the Fire Marshal's office, Fire Alarm and Training Divisions, and administrative staff to deliver fire education programs to age groups from pre-school to senior citizens. Fire prevention, survival from fire, and the proper use of fire extinguishers are just some examples of this program. Call 203.630.5868 to schedule a program.

- **Fire Suppression** - The Department operates five engine companies and one ladder or truck company to suppress fires in buildings, vehicles and the woodlands. Buildings range from single family dwellings, multiple dwellings, health care facilities, commercial and manufacturing businesses to high rise structures. An incident command system, along with standard operating procedures, are utilized to provide for life safety to civilians and firefighters, incident stabilization and property conservation. Fire companies also conduct annual building surveys to preplan buildings that pose a high risk to life or property in the event of fire.

- **Hazardous Materials Incident Mitigation** - The Fire Department is charged with managing incidents that involve hazardous materials. Department members are trained at the defensive operational level with regards to dyking, patching, controlling and decontamination if it can be done with little or no risk to the responders. The incident command system is used to provide command, control and coordination of resources including evacuating residents, activating other support agencies such as the State Police Haz-Mat team, State of Connecticut Department of Environmental Protection, Department of Transportation, and other public or private entities as required.

- **Technical Rescue** - The Department delivers technical rescue services with on duty fire companies trained in high angle, confined space, open water and cold water ice rescue, elevator, vehicle, and machinery extrication. A utility vehicle donated by Yankee Gas Services and retrofitted by firefighters is used to transport the necessary equipment to calls for service.
Emergency Medical Services - The Meriden Fire Department has provided basic life support to the community since the 1940s. Firefighters trained as emergency medical technicians and medical response technicians are first respondents to call involving heart attacks, trauma from injury or accidents, pre-hospital child delivery or medical emergencies from illness. The ability to arrive on scene with well trained personnel within an average of four minutes is one of the keys to success in delivering timely pre-hospital care at the first responder level.

Community Involvement - Meriden's fire service is actively involved with the community and its events. The United Way, the Meriden Chapter of the Salvation Army, the Muscular Dystrophy Association, and the Meriden Daffodil Festival are just a few of the partnerships the Department has within the community. Support of the community police program, neighborhood associations and all city agencies is vital to maintaining and improving the quality of life in Meriden.
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
</table>
| FIRE       | 1        | Goal 1. Continue: Maintain Department Service Levels: | 1       | 1.1 Review all department service areas July - Aug. 2011  
1.1.1 Identify and prioritize services delivered to determine feasibility of continuing/discontinuing service. | 1       |
<p>|            |          |             | 2       | 1.2 Determine if services delivered match Department’s Mission | 1       |
|            |          |             | 3       | 1.3 Make recommendation on the addition or modification of existing service areas. Nov.-Dec. 2011 | 2       |
|            | 2        | Goal 2. Continue: Monitor Service Connected Injuries | 1       | 2.1 Develop system to more closely monitor personnel that are on service connected injuries. July - Aug. 2011 | 1       |
|            |          |             | 2       | 2.2 Review all case of injured personnel on a weekly basis | 5       |
|            |          |             | 3       | 2.3 Work with Risk Manager on follow-up with Third Party Administrator on status of all injuries | 5       |
|            |          |             | 4       | 2.4 Report to Risk Manager on weekly basis all injured personnel. List on the report the date of injury, status of injured party and date of next Doctor’s appointment | 5       |
|            |          |             | 5       | 2.5 Follow-up with Third Party Administrator to assure the injured personnel are getting timely and appropriate treatment. | 5       |
|            | 3        | Goal 3. Continue: Develop training initiatives with Risk manager and Third Party Administrator to reduce injuries to personnel | 1       | 3.1 Work with R/M and Third party Administrator to explore training that can be delivered to FD personnel to reduce injuries cause by lifting and carrying patients and equipment. | 5       |</p>
<table>
<thead>
<tr>
<th></th>
<th>Goal 4. Complete Renovations/Repairs to Station #1 Chamberlain Highway</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>4.1 Complete various small projects to facility and grounds July 2011</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>4.2 Close out project June 2012</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>3.2 Coordinate training with Department Training officer to deliver Injury Reduction to FD personnel</td>
<td>5</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Goal 5. Purchase Fire Chief Staff Vehicle July 2011</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>5.1 Develop specification for Chief's vehicle.</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>5.2 Submit requisition to purchase vehicle. Aug. 2011</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>5.3 Develop specification for ancillary equipment to be installed on vehicle</td>
<td>1</td>
</tr>
<tr>
<td>4</td>
<td>5.4 Take delivery of vehicle from vendor Oct. 2011</td>
<td>2</td>
</tr>
<tr>
<td>5</td>
<td>5.5 Deliver vehicle to vendor to have emergency equipment installed. Oct. 2011</td>
<td>2</td>
</tr>
<tr>
<td>6</td>
<td>5.6 Place Vehicle in service. Nov. 2011</td>
<td>2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Goal 6. Roof Repairs to Station #3</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>6.1 Contact vendor establish scope of work April 2011</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>6.2 Establish cost for roof repairs April 2011</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>6.3 Coordinate award of contract with Purchasing May 2011</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>6.4 Award contract to contractor May 2011</td>
<td>1</td>
</tr>
<tr>
<td>5</td>
<td>6.5 Establish start date and duration of project May 2011</td>
<td>1</td>
</tr>
<tr>
<td>6</td>
<td>6.6 Oversee roof repairs May 2011</td>
<td>1</td>
</tr>
<tr>
<td>7</td>
<td>6.7 Complete project, close out project July 2011</td>
<td>1</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Goal 7. Architect Review of Station #2</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>7.1 Contact Architect to conduct Review July 2011</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>7.2 Coordinate review with current recommendations Aug-Sept. 2011-12</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>7.3 Cooperate with architect to establish needs and functional area of plan Nov 2011</td>
<td>2</td>
</tr>
</tbody>
</table>
### 8 Goal 8. Architect Review of Station # 5

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>8.1 Contact Architect to conduct Review Sept 2011</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>8.2 Cooperate with architect to establish needs and functional area of plan Oct 2011</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>8.3 Request submittal from architect for developed plan Oct 2011</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>8.4 Review submittal received, and recommended needed changes Oct 2011</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>8.5 Receive revised plan, May 2012</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>8.6 Accept final plan June 2012</td>
<td></td>
</tr>
</tbody>
</table>

### 9 Goal 9. Continue Department Self Assessment Evaluation

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>9.1 Enroll department in Center for Public Safety Excellence self-assessment accreditation program. Jan 2011</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>9.3 Create file system to record documentation for accreditation. Sept 2011</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>9.4 Collect documentation and develop policies and SOG's to need to comply with performance indicator required by Center for Public Safety Excellence self-assessment accreditation program Sept 2011 – Dec 2012</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>9.5 Continue self-assessment program. This process is usually a two to three year process.</td>
<td></td>
</tr>
<tr>
<td>FIRE (2610)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
</tr>
<tr>
<td>------------</td>
<td>-------------</td>
<td>-------------</td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>-</td>
<td>4,500</td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>191,778</td>
<td>191,860</td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>1,196,401</td>
<td>1,224,810</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>65,991</td>
<td>66,923</td>
</tr>
<tr>
<td>FIRE</td>
<td>5,989,307</td>
<td>6,068,809</td>
</tr>
<tr>
<td>MME</td>
<td>100,231</td>
<td>103,469</td>
</tr>
<tr>
<td>GASOLINE</td>
<td>56,414</td>
<td>41,980</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>40,158</td>
<td>49,982</td>
</tr>
<tr>
<td>COMMUNICATIONS &amp; MAINTENANCE</td>
<td>12,355</td>
<td>20,386</td>
</tr>
<tr>
<td>TRAINING</td>
<td>9,656</td>
<td>21,998</td>
</tr>
<tr>
<td>PHYSICALS</td>
<td>27,089</td>
<td>28,567</td>
</tr>
<tr>
<td>MAINT SUPPLIES</td>
<td>36,346</td>
<td>33,852</td>
</tr>
<tr>
<td>HEAT ENERGY LIGHTS</td>
<td>160,344</td>
<td>124,121</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>18,789</td>
<td>14,867</td>
</tr>
<tr>
<td>FIRE EQUIPMENT</td>
<td>70,378</td>
<td>77,287</td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>5,179</td>
<td>2,979</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>7,990,416</td>
<td>8,076,390</td>
</tr>
<tr>
<td>S.M.V.F.D. (2619)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
</tr>
<tr>
<td>------------------</td>
<td>-------------</td>
<td>-------------</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-200</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FIREFIGHTER PHYSICALS</td>
<td>6,787</td>
<td>4,993</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-271</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>HEPATITIS VACCINE</td>
<td>749</td>
<td>-</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-350</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>GASOLINE</td>
<td>3,352</td>
<td>1,941</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-352</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>3,065</td>
<td>2,984</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-357</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FEES</td>
<td>-</td>
<td>5,000</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-380</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>COMMUNICATION &amp; MAINTENANCE</td>
<td>4,992</td>
<td>3,705</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-381</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TRAINING</td>
<td>2,421</td>
<td>3,850</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-413</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MAINTENANCE SUPPLIES</td>
<td>426</td>
<td>421</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-414</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>HEAT ENERGY LIGHTS</td>
<td>19,554</td>
<td>13,804</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-415</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FOOD</td>
<td>2,246</td>
<td>2,488</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-416</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FIRE PREVENTION &amp; EDUCATION</td>
<td>170</td>
<td>250</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-440</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>390</td>
<td>407</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-503</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FIRE EQUIPMENT</td>
<td>25,203</td>
<td>23,787</td>
</tr>
<tr>
<td>0001-2619-40-2-0000-640</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MEETINGS &amp; MEMBERSHIPS</td>
<td>638</td>
<td>650</td>
</tr>
<tr>
<td></td>
<td>69,993</td>
<td>64,280</td>
</tr>
<tr>
<td>EMERGENCY MANAGEMENT (2690)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>-------------</td>
<td>-------------</td>
</tr>
<tr>
<td>0001-2690-40-2-0000-189 MISC PART-TIME</td>
<td>8,003</td>
<td>8,003</td>
</tr>
<tr>
<td>0001-2690-40-2-0000-383 CIVIL PREPAREDNESS</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-2690-40-2-0000-440 OFFICE EXPENSE &amp; SUPPLIES</td>
<td>126</td>
<td>1,197</td>
</tr>
<tr>
<td></td>
<td>8,129</td>
<td>9,200</td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program:** PR815L  
**Period:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obj</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FIRE (2610)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DEPUTY FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>190</td>
<td>100.00</td>
<td>93,083.72</td>
<td></td>
</tr>
<tr>
<td>FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>190</td>
<td>100.00</td>
<td>100,926.58</td>
<td>194,010.30</td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC</td>
<td>0001</td>
<td>2610</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td>70,125.59</td>
</tr>
<tr>
<td>ASSISTANT FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,774.11</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,774.11</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,774.11</td>
<td></td>
</tr>
<tr>
<td>ASSISTANT FIRE CHIEF</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,774.11</td>
<td></td>
</tr>
<tr>
<td>DEPUTY FIRE MARSHALL</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,537.02</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE CAPTAIN</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>79,539.11</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>61,542.53</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obj</td>
<td>Percentage</td>
<td>Amount</td>
<td>Object</td>
</tr>
<tr>
<td>--------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>-----------</td>
<td>--------</td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>55,217.27</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,392.29</td>
<td></td>
</tr>
</tbody>
</table>
**2011-2012 Budget Payroll Projection Report**

Program: PR815L 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE FIGHTER</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>65,945.87</td>
<td></td>
</tr>
<tr>
<td>FIRE INSPECTOR</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>64,622.45</td>
<td></td>
</tr>
<tr>
<td>FIRE INSPECTOR</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,363.42</td>
<td></td>
</tr>
<tr>
<td>FIRE INSPECTOR</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>67,490.39</td>
<td></td>
</tr>
</tbody>
</table>
Payroll Projection Report
Program: PR815L 7/01/11 to 7/01/12

2011-2012 Budget

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FIRE (cont'd)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE LIEUTENANT</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>72,402.11</td>
<td></td>
</tr>
<tr>
<td>FIRE MARSHAL</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,777.24</td>
<td></td>
</tr>
<tr>
<td>TRAINING/COMMUNICATIONS O</td>
<td>0001</td>
<td>2610</td>
<td>195</td>
<td>100.00</td>
<td>87,777.24</td>
<td>6,496,276.74</td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>0001</td>
<td>2610</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td></td>
</tr>
<tr>
<td>CLERK II</td>
<td>0001</td>
<td>2610</td>
<td>196</td>
<td>100.00</td>
<td>42,916.11</td>
<td>103,651.19</td>
</tr>
</tbody>
</table>

Total: 6,864,063.82
<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>EMERGENCY MANAGEMENT (2690)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CO-DIRECTOR OF CIVIL DEFE</td>
<td>0001</td>
<td>2690</td>
<td>189</td>
<td>100.00</td>
<td>4,021.93</td>
<td>8,043.86</td>
</tr>
<tr>
<td>CO-DIRECTOR OF CIVIL DEFE</td>
<td>0001</td>
<td>2690</td>
<td>189</td>
<td>100.00</td>
<td>4,021.93</td>
<td>8,043.86</td>
</tr>
</tbody>
</table>

2011-2012 Budget
Payroll Projection Report
Program: PR815L
7/01/11 to 7/01/12

HUMAN SERVICES

Description of Programs

Health Services – This division represents the largest of four divisions in the department and is located in the Stoddard Municipal Building, 165 Miller Street, Meriden. The Health Department is required by law to enforce both city and state public health codes. This municipal public health agency concerns itself primarily with the health and safety of citizens through comprehensive planning and implementation of programs supporting both disease prevention and health promotion. Health Division programs include Clinic Services; Immunization Program; School Health Services; Special Services to Non-Public Schools; Environmental Health Services; Women, Infants and Children Program (WIC); Community Health Education; AIDS/HIV Counseling/Testing/Outreach Program, and Public Health Emergency Preparedness.

Social Services – This division provides social work assessment, consultation and referrals to any Meriden resident. The Division of Social Services provides social services to any resident of Meriden. The services most frequently requested include financial, healthcare access, health insurance counseling, housing, geriatric assessment, developmental screening for infants and toddlers, and behavioral health. This division also administers the Eviction Program and researches liens for former city general assistance clients.

Youth Services – This division provides assessment, planning, implementation and evaluation of a comprehensive network of resources for children, adolescents and their families. Opportunities for positive development are offered to youth to enhance their ability to function as responsible members of their community. Program components include crisis intervention, Juvenile Assistance and Diversion Board, Peer Education Program, case management, short-term counseling, Youth Employment Program, Campership Program, education, information and referral, photo I.D.’s, and ACHIEVE (Adolescents Concerned about Health, Image, Education,Volunteerism, and Esteem) Program.

Senior Affairs – This division provides a comprehensive program of public education, advocacy, nutritional services, transportation, recreation, trips, socialization, and other activities for residents 55 years of age and older. Programs take place at the Max E. Muravnick Senior Citizens Center located on West Main Street in downtown Meriden.

Other – The Department of Human Services serves an administrative role to the Meriden School Readiness Council and the YMCA Meriden Child Care Program. In addition, the department maintains fiduciary responsibility for Casa Berieuta de Meriden.
CITY OF MERIDEN
DEPARTMENT OF HUMAN SERVICES
ORGANIZATIONAL CHART

DIRECTOR OF HEALTH AND HUMAN SERVICES

HEALTH DIVISION
YOUTH SERVICES DIVISION
SENIOR AFFAIRS DIVISION
SOCIAL SERVICES DIVISION
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>HEALTH AND HUMAN SERVICES</td>
<td>1</td>
<td>The goal of the Environmental Health Section is to enforce both state and</td>
<td>1</td>
<td>Conduct inspections of the following establishments: 1. Food service 2. Barbershop, hairdressing and cosmetology shops 3. Day cares 4. Public swimming pools</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>local laws defined by both the Public Health Code of the State of Connecticut</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>and the Meriden City Code.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Conduct plan review and inspections, respond to nuisance complaints, participate in childhood lead poisoning prevention efforts and conduct septic soil tests.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Coordinate with the Engineering and Building Departments to ensure all new and change of ownership food service establishments comply with new Dept. of Environmental Protection (DEP) grease trap requirements.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Ensure that the tattoo shops in Meriden are in compliance with the Public Health Code.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Continue to work with the LAMPP (Lead Action for Medicaid Primary Prevention) Program to increase the number of lead-safe units and homes in Meriden.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>Maintain staff proficiency in utilizing the new XRF (x-ray florescence) machine to test the homes of children with elevated blood lead levels.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>7</td>
<td>Inspect grease traps to ensure compliance with local and DEP regulations. Coordinate with WPC for enforcement if non-compliant.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>2</strong></td>
<td><strong>The goal of the Emergency Preparedness office is to plan and coordinate the local health department response to public health emergencies (all hazards) including those that result from terrorist acts.</strong></td>
<td><strong>8</strong></td>
<td>Reduce the number of temporary advertising signs for &quot;grab and go&quot; products, such as snack foods, drinks, and tobacco, posted on the outside of convenience stores, markets, etc.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>3</strong></td>
<td><strong>The goal of the Clinic Services office is to provide a variety of quality health services to all citizens of Meriden in an effort to promote wellness and prevent disease.</strong></td>
<td><strong>1</strong></td>
<td>Continue to update and enhance several emergency planning documents, including the 1) Public Health Emergency Sheltering and Mass Care Plan, 2) Public Health Emergency Response Protocols, and 3) Continuity of Operations Plan.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>2</strong></td>
<td>Seek to establish partnerships with local community agencies, businesses, and faith based organizations.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>3</strong></td>
<td>Conduct emergency preparedness drills and exercises of local and regional plans in accordance with established protocols.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>4</strong></td>
<td>Continue to recruit and train volunteers to join the Public Health Emergency Response Team.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>5</strong></td>
<td>Continue to develop and support the registry of &quot;special needs&quot; persons.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>1</strong></td>
<td>Provide health screenings for early disease identification and referral for treatment. Screenings include hearing, vision, blood pressure, height, weight, blood lead level, total cholesterol, blood glucose and tuberculosis (TB).</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>2</strong></td>
<td>Continue the prevention of communicable disease by administering age-appropriate vaccinations, offering annual flu vaccination and conduct follow-up with all reportable communicable diseases.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>3</strong></td>
<td>Work with Environmental Health staff to investigate foodborne disease outbreaks.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>The goal of School Health Nursing is to provide a healthy and safe school environment to students enrolled in public and non-public schools in Meriden.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>----------------------------------------------------------------------------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Provide case management for families of infants and children who are affected by lead poisoning by providing home inspections and education to parents about prevention and proper childhood nutrition.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Promote injury prevention by conducting safety education, distributing bicycle helmets and gun safety locks (when available).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Maintain a Hepatitis C screening program.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Act as a resource for area daycare/preschool sites, and provide nurse consultation per contractual agreement.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Educate the public about public health concerns including rabies and West Nile Virus exposure, Lyme disease, seasonal flu, H1N1, etc.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Maintain optimal staffing levels, including Per Diem nursing staff to provide coverage in the absence of a nurse(s).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Continue to play a key role in identifying children eligible to participate in the HUSKY program.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Continue to play a key role in the mitigation of outbreak of communicable disease in the schools.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Assure children have required physicals and immunizations to attend school.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Maintain the current staff of 5 part-time Health Aides to assist in the Health Rooms of selected schools.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Research and select a computer program for school health services to facilitate documentation, data collection, etc.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td><strong>HEALTH AND HUMAN SERVICES</strong></td>
<td><strong>The goal of the Women, Infants and Children (WIC) program is to improve the nutritional status and prevent nutrition-related problems of program participants.</strong></td>
<td>1</td>
<td>Continue to contract with the Connecticut Department of Health to provide program services to the Meriden and Middletown area (Region 7).</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>Provide support to continue the smooth transition to the new food packages, which includes training staff, conducting cooking classes for clients, and collaborating with local vendors to minimize any problems that may arise during the transition.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td><strong>The goal of School Readiness is to provide affordable, accessible, and quality school readiness opportunities to 3 and 4 year old children in Meriden.</strong></td>
<td>1</td>
<td>Plan for children to successfully transition from preschool to kindergarten.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Ensure all School Readiness funded sites and staff are qualified by state standards.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Ensure quality in School Readiness programs by continuing to contract with an early childhood consultant who will provide weekly onsite quality support to school readiness teaching staff as well as the necessary trainings to help staff improve their classrooms.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td><strong>The goal of the Community Health Education program is to maintain, promote and improve individual and community health in Meriden.</strong></td>
<td>1</td>
<td>Provide opportunities to improve City of Meriden employee health in collaboration with the Personnel Department.</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Develop theory and research-based health education programs for residents and city employees about important health issues, including nutrition, physical activity, and cardiovascular disease risk reduction.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Conduct at least 8 health education programs for the general public; respond to requests for information from the public and human service agencies in Meriden.</td>
<td>5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Promote health department resources and activities through distribution of materials, press releases, newsletters, community networking, health fair attendance, and media outlets (including social networking).</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Maintain the city's HeartSafe Community and Fit Friendly Company status, as well as apply for other public health recognition programs.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Identify and apply for appropriate grants that would benefit the health of the community.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Continue to provide professional support to community health and wellness initiatives; coordinate the city CPR and AED training program.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Promote smoke-free homes by providing educational and support materials to persons looking to quit smoking.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>8</th>
<th>The goal of the HIV/AIDS Counseling and Testing Program is to reduce the transmission of HIV/AIDS.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Provide confidential/anonymous counseling, testing and education to persons at risk.</td>
</tr>
<tr>
<td>2</td>
<td>Promote treatment compliance for HIV positive persons by conducting educational groups and individual counseling to clients and their partners.</td>
</tr>
<tr>
<td>3</td>
<td>Educate the community about HIV and the risk of transmission.</td>
</tr>
<tr>
<td>4</td>
<td>Refer all clients &quot;at-risk&quot; to the Clinic for Hepatitis A and B vaccinations and TB testing.</td>
</tr>
<tr>
<td>5</td>
<td>Offer education and information to different community agencies in Meriden.</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>HEALTH AND HUMAN SERVICES</strong></td>
<td></td>
</tr>
<tr>
<td><strong>9</strong></td>
<td>The goal of the Special Services to Non-Public Schools program is to provide support services in the areas of social work, speech/language therapy, English to speakers of other languages (ESOL) and school psychology.</td>
</tr>
<tr>
<td><strong>10</strong></td>
<td>The Division of Senior Affairs provides services to residents age 55 and over through the Max E. Muravnick Meriden Senior Citizens' Center.</td>
</tr>
<tr>
<td><strong>11</strong></td>
<td>The goal of the Youth Services Division is to plan, implement, and evaluate a coordinated network of resources and opportunities for children, youth and their families in Meriden.</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>1</strong></td>
<td>Facilitate assessments for students experiencing academic and/or emotional difficulties that may impact the student's ability to learn.</td>
</tr>
<tr>
<td><strong>2</strong></td>
<td>Provide programs including Elderly Nutrition Program, LaPlanche Clinic, Meals-on-Wheels, mini-bus transportation, Meriden Transit, veterans' assistance and social work services. Daily programs are also offered.</td>
</tr>
<tr>
<td><strong>3</strong></td>
<td>Provide staff support to the Advisory Board on Aging.</td>
</tr>
<tr>
<td><strong>4</strong></td>
<td>Print a 2011 edition of &quot;A Directory of Services for Meriden Senior Citizens&quot;. Post directory online for easy reference.</td>
</tr>
<tr>
<td><strong>5</strong></td>
<td>Sponsor special events such as the Celebration for 90+ Year Olds, annual Senior Center Health Fair and Expo, and Special Day for Special People. Continue to enhance the Senior Center website with links to benefit programs and information on senior services. Seek alternative funding and community sponsorship for quarterly dinner dances and other events.</td>
</tr>
<tr>
<td><strong>6</strong></td>
<td>Facilitate a Summer Youth Employment Program for youth ages 14 to 17.</td>
</tr>
<tr>
<td><strong>7</strong></td>
<td>Administer the Campership Program to allow 300 children a summer campership opportunity.</td>
</tr>
<tr>
<td>12</td>
<td>The goal of the Social Services Division is to provide social services to residents of Meriden.</td>
</tr>
<tr>
<td>----</td>
<td>--------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>3</td>
<td>Continue to facilitate youth programs including ACHIEVE, Juvenile Assistance and Diversion Board, Community Life Skills Education Program, and Fire, Education, Alternative Response (FEAR).</td>
</tr>
<tr>
<td>4</td>
<td>Continue to utilize Workforce Alliance funding to provide selected students from Wilcox Technical High School tutoring, support and counseling.</td>
</tr>
</tbody>
</table>

1. To routinely provide the following services: healthcare access, health insurance counseling, housing and financial counseling, geriatric assessment, developmental screening for infants and toddlers, and behavioral health information and referral.

2. Facilitate enrollment in Medicare Part D and annually evaluate current enrollments to ensure that the individual has chosen the best coverage.

3. Provide developmental screenings to 3 and 4 year olds at school readiness sites and when needed to assist in access to educational services.

4. Screen children and families for Husky A and Husky B eligibility and assist in the application process.

5. Conduct outreach to identify residents that are eligible for entitlements and other programs that will improve their health, financial, social and emotional well-being.

6. Maintain the Center for Successful Aging at the Senior Center and provide monthly educational programs for several groups in Meriden.
<table>
<thead>
<tr>
<th>HEALTH AND HUMAN SERVICES</th>
<th>13</th>
<th>The Meriden Department of Health and Human Services has several administrative goals and objectives for the upcoming year. Please see objectives for details.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>1. Complete annual reports for both the State Department of Public Health and City Manager.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2. Continue to actively serve on several coalitions, state and local boards that have a positive impact on health and human services for the City of Meriden.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3. Review confidential communicable disease surveillance forms received from medical laboratories and forward to appropriate staff for follow-up, review lead screening results and forward to staff for follow-up.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4. Assure fiscal and programmatic compliance for all awarded grants.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5. Continue to work with local legislators and CCM to propose legislation that reduces the cost burden to towns for evictions.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6. Reinforce departmental values including professionalism, reliability, punctuality, attendance, customer service, etc. through monthly staff meetings and daily interactions.</td>
</tr>
</tbody>
</table>
# City of Meriden

## 2012 City Manager Recommended Budget

### HEALTH AND WELFARE

<table>
<thead>
<tr>
<th>HEALTH (4710)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011-2012 Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-4710-40-4-0000-149 CERTIFIED SALARIES</td>
<td>260,834</td>
<td>178,240</td>
<td>155,305</td>
<td>124,162</td>
<td>151,235</td>
<td>-</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-189 MISC. PART-TIME</td>
<td>4,500</td>
<td>4,510</td>
<td>4,500</td>
<td>3,000</td>
<td>6,000</td>
<td>6,000</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-190 ADMINISTRATION</td>
<td>102,493</td>
<td>97,387</td>
<td>102,661</td>
<td>60,082</td>
<td>102,661</td>
<td>102,661</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-193 PUBLIC HEALTH NURSES</td>
<td>1,082,447</td>
<td>1,019,305</td>
<td>996,185</td>
<td>553,702</td>
<td>976,600</td>
<td>976,600</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-196 MME</td>
<td>539,028</td>
<td>546,107</td>
<td>569,404</td>
<td>339,336</td>
<td>569,725</td>
<td>569,725</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-198 SUPERVISORS</td>
<td>166,667</td>
<td>166,703</td>
<td>166,980</td>
<td>104,009</td>
<td>176,468</td>
<td>176,468</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-350 GASOLINE</td>
<td>2,998</td>
<td>2,461</td>
<td>2,500</td>
<td>953</td>
<td>2,500</td>
<td>2,500</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-352 VEHICLE MAINTENANCE</td>
<td>4,950</td>
<td>3,929</td>
<td>3,100</td>
<td>1,588</td>
<td>3,650</td>
<td>3,650</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-440 OFFICE EXPENSES &amp; SUPPLIES</td>
<td>8,227</td>
<td>9,743</td>
<td>12,000</td>
<td>7,548</td>
<td>12,000</td>
<td>10,000</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-474 ENVIRONMENTAL SUPPLIES</td>
<td>12,034</td>
<td>11,402</td>
<td>12,600</td>
<td>5,872</td>
<td>14,700</td>
<td>13,600</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-478 HEALTH SUPPLIES</td>
<td>8,463</td>
<td>8,217</td>
<td>8,750</td>
<td>7,187</td>
<td>9,350</td>
<td>9,350</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-482 P.A. 10-217A SUPPLIES</td>
<td>6,369</td>
<td>3,936</td>
<td>3,850</td>
<td>2,474</td>
<td>3,850</td>
<td>3,850</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-490 LEAD PROGRAM</td>
<td>2,523</td>
<td>3,413</td>
<td>4,200</td>
<td>667</td>
<td>4,200</td>
<td>4,200</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-640 MEMBERSHIPS &amp; MEETINGS</td>
<td>3,175</td>
<td>902</td>
<td>4,000</td>
<td>802</td>
<td>4,000</td>
<td>4,000</td>
</tr>
<tr>
<td>0001-4710-40-4-0000-706 SPECIAL PROJECTS</td>
<td>(1)</td>
<td>(485)</td>
<td>1</td>
<td>9,451</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

**Total:** 2,205,027 (2009) 2,055,770 (2010) 2,046,036 (2011) 1,220,833 2,036,940 2,033,840
### City of Meriden

#### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>SOCIAL SERVICES (4720)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-4720-40-4-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>137,753</td>
<td>142,196</td>
<td>142,448</td>
<td>88,272</td>
<td>142,448</td>
<td>-</td>
</tr>
<tr>
<td>0001-4720-40-4-0000-390</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EVICTIONS</td>
<td>58,184</td>
<td>42,763</td>
<td>54,000</td>
<td>15,430</td>
<td>47,500</td>
<td>30,000</td>
</tr>
<tr>
<td>0001-4720-40-4-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>1,026</td>
<td>1,179</td>
<td>983</td>
<td>726</td>
<td>983</td>
<td>983</td>
</tr>
<tr>
<td>0001-4720-40-4-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>60</td>
<td>-</td>
<td>100</td>
<td>-</td>
<td>100</td>
<td>100</td>
</tr>
</tbody>
</table>

| Total                  | 197,023     | 186,138     | 197,531     | 104,428                                   | 191,031            | 173,531         |

II-85
### 2011-2012 Budget Payroll Projection Report

**Program: PR815L**  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percent</th>
<th>Amount</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>ESL TEACHER</td>
<td>0001</td>
<td>4710</td>
<td>149</td>
<td>100.00</td>
<td>8,895.42</td>
<td>149</td>
</tr>
<tr>
<td>PROGRAM COORDINATOR PA 10</td>
<td>0001</td>
<td>4710</td>
<td>149</td>
<td>100.00</td>
<td>29,197.68</td>
<td>149</td>
</tr>
<tr>
<td>SCHOOL PSYCHOLOGIST</td>
<td>0001</td>
<td>4710</td>
<td>149</td>
<td>100.00</td>
<td>48,536.26</td>
<td>149</td>
</tr>
<tr>
<td>SOCIAL WORKER</td>
<td>0001</td>
<td>4710</td>
<td>149</td>
<td>100.00</td>
<td>24,406.26</td>
<td>149</td>
</tr>
<tr>
<td>SPEECH THERAPIST</td>
<td>0001</td>
<td>4710</td>
<td>149</td>
<td>100.00</td>
<td>40,198.68</td>
<td>149</td>
</tr>
<tr>
<td>HUMAN SERVICES DIRECTOR</td>
<td>0001</td>
<td>4710</td>
<td>190</td>
<td>100.00</td>
<td>102,660.90</td>
<td>190</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE II</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>77,225.99</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>57,178.08</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>42,535.61</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>44,878.85</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>62,272.28</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>57,178.08</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>42,535.61</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>44,878.85</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>62,272.28</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>57,178.08</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>62,272.28</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>57,178.08</td>
<td>193</td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program: PR815L**

### 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obj</th>
<th>Percentage</th>
<th>Amount</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HEALTH (cont'd)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I (per diem)</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>48,317.40</td>
<td>193</td>
</tr>
<tr>
<td>PUBLIC HEALTH NURSE I (per diem)</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>26,516.88</td>
<td></td>
</tr>
<tr>
<td>EDUCATION STIPEND</td>
<td>0001</td>
<td>4710</td>
<td>193</td>
<td>100.00</td>
<td>4,500.00</td>
<td>976,599.65</td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE ASSISTANT</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td></td>
</tr>
<tr>
<td>GRANT &amp; FINANCIAL SPECIAL</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>71,171.30</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>18,041.86</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>16,095.21</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>17,612.00</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>16,089.93</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>19,208.18</td>
<td></td>
</tr>
<tr>
<td>HEALTH AIDE I BILINGUAL</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>40.00</td>
<td>15,020.64</td>
<td></td>
</tr>
<tr>
<td>HEALTH EDUCATOR</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>60.00</td>
<td>35,190.89</td>
<td></td>
</tr>
<tr>
<td>HEALTH SECRETARY</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>SANITARIAN</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>54,149.69</td>
<td></td>
</tr>
<tr>
<td>SANITARIAN II</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>76,671.76</td>
<td></td>
</tr>
<tr>
<td>SANITARIAN II</td>
<td>0001</td>
<td>4710</td>
<td>196</td>
<td>100.00</td>
<td>63,116.69</td>
<td>569,724.24</td>
</tr>
<tr>
<td>DIRECTOR OF PUBLIC HEALTH</td>
<td>0001</td>
<td>4710</td>
<td>198</td>
<td>100.00</td>
<td>89,443.66</td>
<td>196</td>
</tr>
<tr>
<td>ENVIRONMENTAL HEALTH ADMI</td>
<td>0001</td>
<td>4710</td>
<td>198</td>
<td>100.00</td>
<td>87,024.33</td>
<td>176,467.99</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,976,687.08</td>
<td>1,976,687.08</td>
</tr>
<tr>
<td>HEALTH AIDE I BILINGUAL</td>
<td>0001</td>
<td>4710</td>
<td>706</td>
<td>60.00</td>
<td>22,530.95</td>
<td></td>
</tr>
<tr>
<td>HEALTH EDUCATOR</td>
<td>0001</td>
<td>4710</td>
<td>706</td>
<td>40.00</td>
<td>23,460.60</td>
<td></td>
</tr>
<tr>
<td>SCHOOL READINESS COORDINA</td>
<td>0001</td>
<td>4710</td>
<td>706</td>
<td>100.00</td>
<td>71,171.30</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>117,162.85</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget</td>
<td>Object</td>
</tr>
<tr>
<td>----------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
<td>---------</td>
</tr>
<tr>
<td>SOCIAL SERVICES (4720)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SOCIAL WORKER</td>
<td>0001</td>
<td>4720</td>
<td>196</td>
<td>100.00</td>
<td>76,671.76</td>
<td></td>
</tr>
<tr>
<td>SOCIAL WORKER I</td>
<td>0001</td>
<td>4720</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td>142,447.18</td>
</tr>
</tbody>
</table>

142,447.18 142,447.18
<table>
<thead>
<tr>
<th>SENIOR CENTER (4730)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-4730-40-4-0000-192</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OTHER NON-UNION</td>
<td>28,430</td>
<td>26,738</td>
<td>27,500</td>
<td>14,882</td>
<td>27,500</td>
<td>27,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>344,174</td>
<td>291,244</td>
<td>315,260</td>
<td>192,348</td>
<td>318,794</td>
<td>318,794</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>83,344</td>
<td>83,352</td>
<td>83,490</td>
<td>52,005</td>
<td>87,025</td>
<td>87,025</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-199</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELDERLY NUTRITION</td>
<td>27,321</td>
<td>22,751</td>
<td>28,108</td>
<td>17,038</td>
<td>28,108</td>
<td>28,108</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>16,436</td>
<td>13,600</td>
<td>10,000</td>
<td>7,459</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>8,117</td>
<td>2,989</td>
<td>4,000</td>
<td>1,801</td>
<td>6,000</td>
<td>4,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>11,347</td>
<td>9,985</td>
<td>13,063</td>
<td>5,927</td>
<td>13,063</td>
<td>12,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-4730-40-4-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEETINGS &amp; MEMBERSHIPS</td>
<td>150</td>
<td>163</td>
<td>100</td>
<td>50</td>
<td>100</td>
<td>100</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>519,319</td>
<td>450,822</td>
<td>481,521</td>
<td>291,510</td>
<td>490,590</td>
<td>487,527</td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget Amount</td>
<td>Object Total</td>
<td></td>
</tr>
<tr>
<td>---------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------------</td>
<td>--------------</td>
<td></td>
</tr>
<tr>
<td>SENIOR CENTER (4730)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASSIST NUTRITION COORDINA</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>44,633.69</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>43,983.04</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MINI BUS DISPATCHER</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>38,429.99</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MINI BUS DRIVER</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>17,128.28</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MINI BUS DRIVER</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>37,551.59</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MINI BUS DRIVER</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>35,264.09</td>
<td></td>
<td></td>
</tr>
<tr>
<td>NUTRITION COORDINATOR - SR</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>53,143.19</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RECREATION COORDINATOR</td>
<td>0001</td>
<td>4730</td>
<td>196</td>
<td>100.00</td>
<td>48,659.69</td>
<td>318,793.56</td>
<td></td>
</tr>
<tr>
<td>DIRECTOR OF SENIOR AFFAIR</td>
<td>0001</td>
<td>4730</td>
<td>198</td>
<td>100.00</td>
<td>87,024.33</td>
<td>87,024.33</td>
<td></td>
</tr>
</tbody>
</table>

<p>|               |       |      |     |            | 405,817.89    | 405,817.89   |</p>
<table>
<thead>
<tr>
<th>YOUTH SERVICES (4745)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-4745-40-4-0000-191</td>
<td>OVERTIME</td>
<td>90</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-4745-40-4-0000-196</td>
<td>MME</td>
<td>58,741</td>
<td>60,624</td>
<td>60,736</td>
<td>37,634</td>
<td>60,736</td>
<td>60,736</td>
</tr>
<tr>
<td>0001-4745-40-4-0000-198</td>
<td>SUPERVISORS</td>
<td>83,344</td>
<td>83,352</td>
<td>83,490</td>
<td>52,006</td>
<td>87,025</td>
<td>87,025</td>
</tr>
<tr>
<td>0001-4745-40-4-0000-440</td>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>1,633</td>
<td>1,727</td>
<td>1,650</td>
<td>1,354</td>
<td>1,650</td>
<td>1,650</td>
</tr>
<tr>
<td>0001-4745-40-4-0000-490</td>
<td>YOUTH ACTIVITIES</td>
<td>1,557</td>
<td>1,589</td>
<td>1,500</td>
<td>1,381</td>
<td>1,500</td>
<td>1,500</td>
</tr>
<tr>
<td>0001-4745-40-4-0000-640</td>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>720</td>
<td>345</td>
<td>800</td>
<td>605</td>
<td>800</td>
<td>800</td>
</tr>
<tr>
<td></td>
<td></td>
<td>146,085</td>
<td>147,637</td>
<td>148,176</td>
<td>92,979</td>
<td>151,711</td>
<td>151,711</td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program:** PR815L  
**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Amount</td>
<td>Total</td>
</tr>
<tr>
<td><strong>YOUTH SERVICES (4745)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CRISIS INTERVENTION SPECI</td>
<td>0001</td>
<td>4745</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>196</td>
</tr>
<tr>
<td>YOUTH SERVICES MANAGER</td>
<td>0001</td>
<td>4745</td>
<td>198</td>
<td>100.00</td>
<td>87,024.33</td>
<td>198</td>
</tr>
</tbody>
</table>

| Total                   |      |      |     |            | 147,759.41 |        |

Legal Counsel: The Corporation Counsel and his staff serve as legal counsel to the City's elected and appointed officials and employees. Legal opinions and advice are given regarding the application of federal, state and local regulations to questions that may arise in relation to the duties and responsibilities of these public officials.

Litigation: The Department of Law handles all claims and lawsuits filed against the City and its public officials and employees. It represents the City in all legal actions initiated by the City to enforce City ordinances; to protect City interests in contractual matters, or to collect debts owed to the City. Representation is provided either directly by Department staff members through cooperation with counsel provided through insurance coverage or, in certain specialized matters, through outside counsel with particular expertise.

Document Preparation: The Department of Law prepares and reviews all contracts, agreements, deeds, leases and other documents, and prepares or reviews ordinances and resolutions submitted to the City Council.

Claims Resolution: The Department of Law, in cooperation with the Risk Manager, reviews, processes and defends all claims filed against the City, procures insurance coverage, and supervises the resolution of all claims.

Human Rights Advocacy: Funding for the position of Human Rights Advocate is included in the Department's budget. Supervision for this position is provided by the City Manager. The Human Rights Advocate is responsible for assisting in the compliance and enforcement of the City's human rights and ordinances, and state and federal laws regulating discriminatory employment, public accommodations and housing laws, the Americans with Disabilities Act, and other state and federal regulations, and serves as staff liaison to various City boards and commissions.
City of Meriden  
2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>Legal (0130)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative</td>
<td>169,910</td>
<td>180,610</td>
<td>179,783</td>
<td>115,854</td>
<td>237,061</td>
<td>163,061</td>
<td>-</td>
</tr>
<tr>
<td>0001-0130-40-0-0000-190</td>
<td>119,153</td>
<td>123,491</td>
<td>121,471</td>
<td>77,560</td>
<td>121,471</td>
<td>121,471</td>
<td>-</td>
</tr>
<tr>
<td>Streets &amp; Sidewalks</td>
<td>8,213</td>
<td>12,846</td>
<td>12,000</td>
<td>4,778</td>
<td>30,000</td>
<td>12,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0130-40-0-0000-357</td>
<td>294,780</td>
<td>320,075</td>
<td>300,000</td>
<td>193,190</td>
<td>390,000</td>
<td>295,000</td>
<td>-</td>
</tr>
<tr>
<td>Attorney Fees</td>
<td>14,508</td>
<td>30,041</td>
<td>15,000</td>
<td>10,934</td>
<td>17,500</td>
<td>15,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0130-40-0-0000-390</td>
<td>29,795</td>
<td>13,438</td>
<td>25,000</td>
<td>10,826</td>
<td>30,000</td>
<td>25,000</td>
<td>-</td>
</tr>
<tr>
<td>Assessment Appeals Fees</td>
<td>19,896</td>
<td>20,541</td>
<td>19,000</td>
<td>11,222</td>
<td>26,200</td>
<td>19,000</td>
<td>-</td>
</tr>
<tr>
<td>Office Expense &amp; Supplies</td>
<td>3,648</td>
<td>2,335</td>
<td>4,000</td>
<td>552</td>
<td>5,000</td>
<td>4,000</td>
<td>-</td>
</tr>
<tr>
<td>Memberships &amp; Meetings</td>
<td>659,903</td>
<td>703,377</td>
<td>676,254</td>
<td>424,916</td>
<td>857,232</td>
<td>674,532</td>
<td>-</td>
</tr>
</tbody>
</table>

III-95
### 2011-2012 Budget

#### Payroll Projection Report

**Program: PR815L**

7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LEGAL (0130)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STAFF ATTORNEY</td>
<td>0001</td>
<td>0130</td>
<td>190</td>
<td>100.00</td>
<td>54,000.00</td>
<td></td>
</tr>
<tr>
<td>ASSOCIATE CITY ATTORNEY</td>
<td>0001</td>
<td>0130</td>
<td>190</td>
<td>100.00</td>
<td>95,169.92</td>
<td></td>
</tr>
<tr>
<td>CITY ATTORNEY</td>
<td>0001</td>
<td>0130</td>
<td>190</td>
<td>60.00</td>
<td>58,731.07</td>
<td></td>
</tr>
<tr>
<td>CORPORATION COUNSEL</td>
<td>0001</td>
<td>0130</td>
<td>190</td>
<td>100.00</td>
<td>29,159.21</td>
<td>237,060.20</td>
</tr>
<tr>
<td>LEGAL SECRETARY</td>
<td>0001</td>
<td>0130</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>121,470.16</td>
</tr>
<tr>
<td>LEGAL SECRETARY</td>
<td>0001</td>
<td>0130</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>358,530.36</td>
</tr>
<tr>
<td>CITY ATTORNEY</td>
<td>1107</td>
<td>0151</td>
<td>901</td>
<td>40.00</td>
<td>39,154.05</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>39,154.05</td>
<td></td>
</tr>
</tbody>
</table>
LIBRARY
Description of Services

Mission: The Meriden Public Library is the informational, educational, cultural and recreational resource of the city in an atmosphere that is welcoming, respectful, and businesslike. In order to meet individual and community needs, the Library's goal is to provide access to print and non-print resources.

Information Services: The staff of Information Services reviews, selects, and utilizes the information tools that are available in order to meet the community's information needs. They respond to a variety of information requests from the public, in person and over the phone and via the website. In addition, they instruct patrons in the use of the Library's on-line databases, and general computer use. The staff also assists patrons in obtaining materials that we do not own from other libraries, through interlibrary loan.

Information Services Department manages collection development and assists patrons in the following specialized areas:

Computer Use: The Computer Learning Center provides the public with instructional opportunities and free access to computers, the internet and software applications. Staff members assist patrons in searching for online information, and creating e-mail accounts, spreadsheets and documents for work, school or personal use.

Business and Economic Information: This area provides demographic, marketing, and financial information to the business community and individual investors. Specialized assistance is available via on-line computer databases. These are services that are especially vital to small and home-based businesses.

Job Information: This area includes a current collection of books, periodicals and an on-line vocational testing database to assist individuals looking for educational, vocational, and employment information and opportunities.

Local History and Genealogy: The Meriden Local History Room houses a collection of books, periodicals and microfilm relating to Meriden's history, industry, and families. Staff assist genealogists, antique collectors, and historians from around the country in their research.
Circulation Services: The Circulation staff is responsible for the flow of materials between patrons and the Library. Staff charges and discharges materials, places reserves, and notifies users when they are filled, registers borrowers, tracks overdue items, and collects fines and fees for lost materials. The physical organization of the materials in the building, their proper order on the shelves, and the security of materials is also the responsibility of this department.

Children’s Services: The primary goal of the Children’s Library is to build a life-long love of reading in children. The Staff provides service to children from infants through middle school, their parents, caregivers, and teachers. Staff selects appropriate materials, provides information services, teaches library skills, and plans and executes programming for Meriden’s youngest population, such as story hours and craft programs. The staff also provides outreach services to organizations and institutions which serve children in the area.

Community Services: This department is responsible for coordinating the Library’s activities with all organizations within the community. Staff handles bookings for our two community meeting rooms, as well as planning exhibits, Library programs, and community outreach efforts. The Library’s Bookmobile, also in the purview of this department, reaches individuals in senior housing, senior centers, day care centers and school readiness programs who might not otherwise be able to take advantage of Library services. In addition, this department coordinates all public relations and publicity efforts for the Library.

Bibliographic Services: This department is responsible for all ordering, receiving, cataloging and physical processing of materials for the Library’s collections. Staff is also responsible for maintaining a computerized database that provides access to the Library’s catalog of holdings, plus those of other libraries throughout the LION Consortium, and a state-wide database of materials.
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>LIBRARY</td>
<td>1</td>
<td>Meriden residents will be aware of the resources available at the Library and will know how to access and use them to satisfy their personal, educational, or informational needs</td>
<td>1 Solicit more opportunities to have staff speak about library services and collections at local organization meetings and public events</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Develop a simple marketing plan to raise public awareness of library services</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3 Produce regular public service announcements about library services for municipal access television</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4 Use the Bookmobile to bring services and information to segments of the population who cannot easily use the main library</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5 Collaborate with local, regional, and statewide organizations to improve and promote library services to special populations such as students, seniors, unemployed, etc.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Children from birth to age five will have programs, services, and materials designed to ensure that they enter Meriden schools ready to learn to read, write and listen</td>
<td>1 Increase the number of preschoolers participating in the library’s programs and services</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Provide bi-lingual preschool programs on a regular basis</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3 Provide parenting programs on the topic of emerging literacy</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>Residents will be able to easily access library information, and resources from home, office or school</td>
<td>1 Improve and enhance the Library’s website</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Evaluate emerging popular technologies and incorporate them into the library’s services and programs. (Examples: e-books, downloadable visual resources, applications for personal mobile devices, text-a-librarian, and more!)</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3 Evaluate and select new online information resources to make available through the library’s website</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Residents will have access to computers, Internet and basic computer applications to meet their personal, educational, and informational needs</td>
<td>1 Provide enough computer and Internet workstations so that patrons have no more than 15 minutes to wait for at least an hour of use</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Provide group and individual “by appointment” training to improve basic computer skills needed to use the Library’s online resources, apply for jobs, or do personal research</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>Residents of all ages will be able to easily locate and borrow the books, films, and audio-recordings that they want to enhance their leisure time</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>3 Secure funding through grants or other means to purchase equipment to use for basic computer skill training.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>1 Increase the library’s collection of visual and audio resources to reflect public demand</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2 Improve signage</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>3 Improve the ordering and selection process to expedite the acquisition of books and other resources in high demand.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>4 Improve lighting in the Entry and Circulation Desk areas</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>5 Improve the comfort and attractiveness of public areas by removing, rearranging, and replacing furniture in both adult and children’s areas</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>6 Contract for special cleaning services, especially for ceiling tiles and vents, and carpets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>7 Create a committee consisting of members from the general public, the Library Board of Directors, and the Library Director to gather information from the community about their vision and priorities for library service</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>8 Conduct focus groups, “town meetings” and surveys to gather the information</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>9 Compile data and draft a strategic plan for 2011-2016</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
# 2012 City Manager Recommended Budget

## Parks, Recreation, Leisure

<table>
<thead>
<tr>
<th>Library (0160)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0160-40-0-0000-189</td>
<td>30,342</td>
<td>30,921</td>
<td>35,999</td>
<td>19,489</td>
<td>37,058</td>
<td>35,999</td>
<td>-</td>
</tr>
<tr>
<td>MISC PART-TIME</td>
<td>0001-0160-40-0-0000-190</td>
<td>85,783</td>
<td>85,829</td>
<td>85,970</td>
<td>54,596</td>
<td>88,107</td>
<td>88,107</td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>0001-0160-40-0-0000-196</td>
<td>671,817</td>
<td>699,346</td>
<td>712,100</td>
<td>425,094</td>
<td>687,596</td>
<td>687,596</td>
</tr>
<tr>
<td>MME</td>
<td>0001-0160-40-0-0000-198</td>
<td>672,116</td>
<td>690,227</td>
<td>717,332</td>
<td>439,094</td>
<td>752,136</td>
<td>752,136</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>0001-0160-40-0-0000-321</td>
<td>192,712</td>
<td>151,274</td>
<td>170,080</td>
<td>59,765</td>
<td>141,000</td>
<td>141,000</td>
</tr>
<tr>
<td>PUBLIC UTILITIES</td>
<td>0001-0160-40-0-0000-350</td>
<td>800</td>
<td>759</td>
<td>800</td>
<td>409</td>
<td>800</td>
<td>800</td>
</tr>
<tr>
<td>GASOLINE</td>
<td>0001-0160-40-0-0000-352</td>
<td>423</td>
<td>382</td>
<td>500</td>
<td>104</td>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>0001-0160-40-0-0000-353</td>
<td>5,502</td>
<td>4,228</td>
<td>4,320</td>
<td>2,394</td>
<td>4,380</td>
<td>4,380</td>
</tr>
<tr>
<td>TELEPHONES</td>
<td>0001-0160-40-0-0000-389</td>
<td>310</td>
<td>671</td>
<td>700</td>
<td>470</td>
<td>700</td>
<td>700</td>
</tr>
<tr>
<td>SECURITY SERVICE</td>
<td>0001-0160-40-0-0000-390</td>
<td>83,635</td>
<td>85,449</td>
<td>90,638</td>
<td>59,364</td>
<td>102,828</td>
<td>102,828</td>
</tr>
<tr>
<td>OTHER PURCHASED SERVICES</td>
<td>0001-0160-40-0-0000-391</td>
<td>17,250</td>
<td>17,250</td>
<td>18,000</td>
<td>10,500</td>
<td>18,000</td>
<td>18,000</td>
</tr>
<tr>
<td>VIDEO SERVICES</td>
<td>0001-0160-40-0-0000-413</td>
<td>37,263</td>
<td>44,329</td>
<td>40,000</td>
<td>27,894</td>
<td>45,482</td>
<td>45,482</td>
</tr>
<tr>
<td>BUILDING SUPPLIES &amp; MATERIALS</td>
<td>0001-0160-40-0-0000-430</td>
<td>152,644</td>
<td>127,547</td>
<td>125,000</td>
<td>108,423</td>
<td>125,000</td>
<td>125,000</td>
</tr>
<tr>
<td>LIBRARY BOOKS &amp; MATERIALS</td>
<td>0001-0160-40-0-0000-440</td>
<td>30,876</td>
<td>31,245</td>
<td>31,000</td>
<td>12,903</td>
<td>29,150</td>
<td>29,150</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>0001-0160-40-0-0000-640</td>
<td>2,500</td>
<td>3,640</td>
<td>3,650</td>
<td>397</td>
<td>3,650</td>
<td>3,650</td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>1,983,773</td>
<td>1,973,097</td>
<td>2,036,089</td>
<td>1,220,896</td>
<td>2,036,387</td>
<td>2,035,328</td>
<td>-</td>
</tr>
</tbody>
</table>

City of Meriden

2012 City Manager Recommended Budget
## Payroll Projection Report

**Program:** PR815L  
**Period:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>LIBRARIAN I</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>59,396.56</td>
</tr>
<tr>
<td>LIBRARIAN I</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>29,698.28</td>
</tr>
<tr>
<td>LIBRARIAN I</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>59,396.56</td>
</tr>
<tr>
<td>LIBRARIAN I</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>25,044.85</td>
</tr>
<tr>
<td>LIBRARIAN I</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>25,044.85</td>
</tr>
<tr>
<td>LIBRARIAN II</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
</tr>
<tr>
<td>LIBRARIAN II</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
</tr>
<tr>
<td>LIBRARIAN III</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
</tr>
<tr>
<td>LIBRARIAN III</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
</tr>
<tr>
<td>LIBRARIAN III</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
</tr>
<tr>
<td>LIBRARIAN IV</td>
<td>0001</td>
<td>0160</td>
<td>198</td>
<td>100.00</td>
<td>87,024.33</td>
</tr>
</tbody>
</table>

**Total:** 1,514,903.39
### Payroll Projection Report

**Program:** PR815L  
**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obi</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>DIRECTOR OF LIBRARY SERVICES</td>
<td>0001</td>
<td>0160</td>
<td>190</td>
<td>100.00</td>
<td>88,106.64</td>
<td>88,106.64</td>
</tr>
<tr>
<td>BUSINESS OPERATIONS TECH.</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td></td>
</tr>
<tr>
<td>LIBRARY BUILDING MONITOR</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>21,960.00</td>
<td></td>
</tr>
<tr>
<td>LIBRARY CLERK I</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>16,187.37</td>
<td></td>
</tr>
<tr>
<td>LIBRARY CLERK I</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>16,335.37</td>
<td></td>
</tr>
<tr>
<td>LIBRARY CLERK I</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>34,056.29</td>
<td></td>
</tr>
<tr>
<td>LIBRARY CLERK II</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>39,815.42</td>
<td></td>
</tr>
<tr>
<td>LIBRARY TECHNICAL ASSISTANT</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>LIBRARY TECHNICAL ASSISTANT</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>LIBRARY TECHNICAL ASSISTANT</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>SECURITY GUARD</td>
<td>0001</td>
<td>0160</td>
<td>196</td>
<td>100.00</td>
<td>43,919.99</td>
<td>679,738.61</td>
</tr>
</tbody>
</table>

**Note:** The numbers in the Total column are calculated based on the budget amounts and percentages.
MANAGEMENT INFORMATION SYSTEMS

Department Description

Information Systems Development

The MIS Department is responsible for the computerized systems for all City Departments and assists the administrative offices of the Board of Education and Public Schools. Most importantly, the MIS Department provides guidance to the City in planning its strategic direction for current and future use of computer technology and software systems. The MIS Department works to accomplish this task by determining the technology needs for all municipal departments, by compiling and analyzing these needs to recommend the appropriate hardware/software systems that will support these needs, and by ensuring successful implementation and efficient use of the computer systems. The MIS Director is assisted by a small technical staff to perform the duties of this department.

Technology Support Services

Providing technical support to the end-users of the computer systems in a timely and efficient manner is critical to many departmental operations. The staff of the MIS Department provides this support in a number of different ways by assisting in the planning and acquisition of hardware and software, by assisting in the installation and configuration of PC-based and network-based equipment, by providing appropriate training opportunities to support the integration of technology and by diagnosing computer hardware, software and network malfunctions and taking prompt, corrective action as necessary. Maintaining these support services is essential to maximizing the City’s investment by ensuring the technologies are used efficiently and appropriately.

MIS Technology Committee’s

Management information services are provided equally for all municipal departments. The MIS Director works with various committees as required to plan and implement various systems. The advent of inexpensive and user-friendly computer hardware and software has helped virtually all municipal departments improve the quality of their services to the public. The MIS Director works closely with key staff to assist in the planning, procurement and implementation of new hardware and software systems that will help improve efficiencies and public service.

Data Processing Services

The MIS Department staff also has the responsibility for coordinating key, fundamental, data processing duties such as payroll check processing, tax bill processing, job scheduling, data exchange, data backups, email, internet, website and network management, and mainframe management. In addition, the MIS Department maintains the Cox and U-Verse local government channels and broadcasts taped City Council meetings along with City notices on a regular basis. Such duties help to facilitate and support the operations of all City departments.
Management Information Services

MIS Director

- Network Specialist
- Technology Specialist
- GIS Specialist
- Public Safety Systems Specialist
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>MIS</td>
<td>1</td>
<td>Continue Implementation of Innoprise Applications According to the Project Timeline.</td>
<td>1 Phase in the installation of remaining Innoprise applications as identified in the Project Timeline.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Train/Assist users as needed for report generation.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Replace current centralized data network storage device with new stored devices at City Hall and Police Dept.</td>
<td>1 Replace existing data storage device with new storage device and transfer data from old too new as required.</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Transfer all user and application data folders and files from servers to centralized data storage device.</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>Begin Phase Out of AS400 mainframe computer.</td>
<td>1 Plan for the transition of remaining AS400 applications to windows based platform. This would include Voter Registration, Historic Payroll Info, City Clerk Vitals, OptiSpool, etc. Purchase replacement systems as required.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Continue Implementation of City's Five Year Computer Equipment Replacement Plan</td>
<td>1 Continue replacement of non-functional/outdated equipment with new equipment as needed. This includes server's, PC's, printers, monitors, network equipment.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Install new mobile technology to support the operations of field personnel, ie, Health, Code Enforcement with mobile devices (iPads) and remote printers that would allow them to capture/print data in the field.</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>5</td>
<td>Upgrade Existing Software Applications As Required.</td>
<td>1 Upgrade Innoprise and QDS Software as new releases are made available.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Upgrade Server Software as needed.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3 Upgrade GIS Software as needed.</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>Review Email and Archive Systems to Replace Existing Lotus Notes Email system.</td>
<td>1 Review existing email applications and options currently used by other organizations and recommend one of them to replace our Lotus Notes email system which is problematic at times. Consider in-house vs. off-site.</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2 Submit funding request for purchase and installation of new email system for FY2012/2013.</td>
<td>2</td>
</tr>
</tbody>
</table>
7 Continue Development of the City's GIS System

1 Upgrade GIS to Version 10.
2 Develop Storm Drain Layer
3 Add new utilities page to GIS website.
4 Continue training City Staff on the new GIS website functions.
5 Research/Implement ways to automate the process for downloading city's GIS data.

8 Continue to Improve and Enhance the Functionality of the City's Website.

1 Develop a Road Closure web page to maintain a list of road closures for publication to the internet.
2 Create a centralized forms area for users to go to one central location for all City forms currently available on the City's website.
3 Improve the City's online RFP module to require registrations for receipt of RFP's and Specifications pending approval of Purchasing Officer/Finance Director.
4 Work on developing a web page specific to Winter Snow Plowing, Parking Bans, and related activities to give citizens a better understanding of what to do before, during and after a snow storm.

9 Continue Expansion of the Fiber Optic Cable Network to Library and Health if Funding is Available.

1 Install high-speed fiber optic cable between the Library and Health Dept if Capital Funding is available to increase speed and bandwidth and reduce connectivity issues.
2 Depending on the funding available, install one or two more fiber optic cables to remote City locations that use broadband cable and incur monthly expenses.

10 Work with Energy Task Force to Implement Recommendations Contained in the City's Energy Plan.

1 With the Guidance of the City's Energy Task Force, plan for securing funding for specific energy conservation measures as noted in Phase II of the Energy Plan.

11 Research potential uses of Social Networks to improve City to Citizen Communications

1 Research ways that Social Network sights such as Facebook, Twitter, Linked-In, YouTube, etc. can be used to improve communication between City and Citi
<table>
<thead>
<tr>
<th>MANAGEMENT INFORMATION (0270)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0270-40-0-0000-189</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SEASONAL WORKERS</td>
<td>99</td>
<td>2,172</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-190</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>98,778</td>
<td>98,827</td>
<td>98,891</td>
<td>62,697</td>
<td>101,179</td>
<td>101,179</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>71</td>
<td>85</td>
<td>1,000</td>
<td>25</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>138,966</td>
<td>143,449</td>
<td>143,703</td>
<td>89,050</td>
<td>143,703</td>
<td>143,703</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>204,196</td>
<td>153,976</td>
<td>160,141</td>
<td>95,922</td>
<td>163,634</td>
<td>163,634</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-325</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RENTALS</td>
<td>299,917</td>
<td>323,044</td>
<td>324,450</td>
<td>241,677</td>
<td>320,310</td>
<td>320,310</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-353</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TELEPHONES</td>
<td>60,086</td>
<td>62,483</td>
<td>65,568</td>
<td>40,058</td>
<td>67,920</td>
<td>67,920</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-381</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRAINING</td>
<td>3,872</td>
<td>2,815</td>
<td>8,000</td>
<td>-</td>
<td>8,000</td>
<td>8,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>11,011</td>
<td>2,860</td>
<td>9,070</td>
<td>3,423</td>
<td>8,405</td>
<td>8,405</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-510</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SOFTWARE</td>
<td>11,854</td>
<td>10,020</td>
<td>13,000</td>
<td>4,701</td>
<td>10,500</td>
<td>10,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0270-40-0-0000-540</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>1,663</td>
<td>2,036</td>
<td>3,870</td>
<td>355</td>
<td>2,750</td>
<td>2,750</td>
<td>-</td>
</tr>
<tr>
<td>830,513</td>
<td>801,767</td>
<td>827,793</td>
<td>537,908</td>
<td>827,401</td>
<td>827,401</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget</td>
<td>Object</td>
<td>Total</td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
<td>--------</td>
<td>-------</td>
</tr>
<tr>
<td>MANAGEMENT INFORMATION (0270)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>M.I.S. DIRECTOR</td>
<td>0001</td>
<td>0270</td>
<td>190</td>
<td>100.00</td>
<td>101,178.07</td>
<td>101,178.07</td>
<td>190</td>
</tr>
<tr>
<td>NETWORK SUPPORT SPECIALIST</td>
<td>0001</td>
<td>0270</td>
<td>196</td>
<td>100.00</td>
<td>76,671.76</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SYSTEM SUPPORT SPECIALIST</td>
<td>0001</td>
<td>0270</td>
<td>196</td>
<td>100.00</td>
<td>67,030.28</td>
<td>143,702.04</td>
<td>196</td>
</tr>
<tr>
<td>GIS SPECIALIST</td>
<td>0001</td>
<td>0270</td>
<td>198</td>
<td>100.00</td>
<td>83,719.87</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TECHNOLOGY SPECIALIST</td>
<td>0001</td>
<td>0270</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>163,633.34</td>
<td>198</td>
</tr>
</tbody>
</table>

**Total:** 408,513.45
<table>
<thead>
<tr>
<th>PARKING (3940)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-3940-40-0-0000-189</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SECRETARIAL FEES</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-3940-40-0-0000-192</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>PAYROLL</td>
<td>67,901</td>
<td>64,971</td>
<td>70,411</td>
<td>39,529</td>
<td>67,454</td>
<td>67,454</td>
<td>-</td>
</tr>
<tr>
<td>0001-3940-40-0-0000-198</td>
<td>33,293</td>
<td>36,693</td>
<td>38,462</td>
<td>23,947</td>
<td>41,975</td>
<td>41,975</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>914</td>
<td>439</td>
<td>2,500</td>
<td>646</td>
<td>5,000</td>
<td>2,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-3940-40-0-0000-323</td>
<td>879</td>
<td>691</td>
<td>900</td>
<td>476</td>
<td>1,000</td>
<td>900</td>
<td>-</td>
</tr>
<tr>
<td>MAINTENANCE</td>
<td>634</td>
<td>81</td>
<td>900</td>
<td>66</td>
<td>1,500</td>
<td>900</td>
<td>-</td>
</tr>
<tr>
<td>0001-3940-40-0-0000-350</td>
<td>831</td>
<td>897</td>
<td>900</td>
<td>484</td>
<td>1,200</td>
<td>900</td>
<td>-</td>
</tr>
<tr>
<td>GASOLINE</td>
<td>21,628</td>
<td>15,688</td>
<td>23,000</td>
<td>7,769</td>
<td>26,000</td>
<td>22,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3940-40-0-0000-414</td>
<td>3,346</td>
<td>1,353</td>
<td>4,000</td>
<td>690</td>
<td>4,000</td>
<td>3,500</td>
<td>-</td>
</tr>
<tr>
<td>UTILITIES</td>
<td>129,426</td>
<td>120,813</td>
<td>141,073</td>
<td>73,607</td>
<td>148,129</td>
<td>140,129</td>
<td>-</td>
</tr>
</tbody>
</table>
**2011-2012 Budget**

**Program: PR815L**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>SECURITY ATTENDANT</td>
<td>0001</td>
<td>3940</td>
<td>192</td>
<td>100.00</td>
<td>13,777.28</td>
<td>192</td>
</tr>
<tr>
<td>SECURITY ATTENDANT</td>
<td>0001</td>
<td>3940</td>
<td>192</td>
<td>100.00</td>
<td>13,777.28</td>
<td>192</td>
</tr>
<tr>
<td>SECURITY ATTENDANT</td>
<td>0001</td>
<td>3940</td>
<td>192</td>
<td>100.00</td>
<td>12,618.74</td>
<td>192</td>
</tr>
<tr>
<td>SECURITY ATTENDANT</td>
<td>0001</td>
<td>3940</td>
<td>192</td>
<td>100.00</td>
<td>13,777.28</td>
<td>192</td>
</tr>
<tr>
<td>SECURITY ATTENDANT</td>
<td>0001</td>
<td>3940</td>
<td>192</td>
<td>100.00</td>
<td>13,502.78</td>
<td>67,453.36</td>
</tr>
<tr>
<td>MANAGER / SECURITY ATTEND</td>
<td>0001</td>
<td>3940</td>
<td>198</td>
<td>100.00</td>
<td>41,974.96</td>
<td>198</td>
</tr>
</tbody>
</table>

**Total**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>109,428.32</td>
<td>109,428.32</td>
</tr>
</tbody>
</table>

**Note:**
- The table shows the budget projection for security attendants and managers for the period 7/01/11 to 7/01/12.
- The budget amounts are projected for each position, with a total projected budget of $109,428.32.

**Prepared:** 11/23/10, 11:58:53
PARKS, RECREATION AND PUBLIC BUILDINGS

Description of Programs

Building Maintenance Services – The Division coordinates and facilitates the maintenance, preventative maintenance, energy conservation, mechanical HVAC systems and custodial services for City Hall, Curtis Building, Senior Center, Public Works Complex, Police Complex, Stoddard Building. This program coordinates repairs and maintenance and upkeep of the City's public buildings, train station, 116 Cook Avenue, 191 Pratt St, Dog Pound and Humane Society properties.

Park Services – The Division reflects the image of the community in maintaining and operating 74 different locations of City property, comprised of over 3,500 acres (including all outside grass areas, shrubbery, and flower beds) and with a 17 person crew with two supervisors. Employees are tradesman such as a carpenter, plumber, mason, equipment operators and laborers. This program also maintains all softball, baseball, little league, soccer and football fields, tennis and basketball courts, one swimming pool, bandshell, 26 field houses and other related facilities. This program also works closely with Recreations Services and the Board of Education to insure that facilities and special events are prepared to our high expectations. The Division is essential in the set up of our Holiday Lights around the City and Daffodil Festival.

Recreational Services – The Division is staffed by one full-time Recreation Supervisor, which is vacant, offers a non-traditional service recreational approach to the community. Meriden has a very large privatized program ranging from private leagues such as the Meriden Amateur Softball Association, four Little Leagues, Junior Football, Girls' Softball and a swim team. This program is instrumental in planning, organizing and implementing special events such the Tradition Run, Daffodil Festival, Fourth of July Fireworks, and Christmas in the Park as well as offering expertise to other organizations that want to sponsor events in Meriden.
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>PARKS</td>
<td>1</td>
<td>To Rehabilitate City and Brookside Parks</td>
<td>1</td>
<td>Use funding for CIP 2011-2012 to develop plans and specifications for these sites</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>Use CIP funds to construct sidewalks and asphalt driveways</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>Secure funding and/or pursuant donations to fund some of the site amenities</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>1</td>
<td>To actively encourage public events and activities</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Develop a fifteen (15) year building life expectancy table</td>
<td>2</td>
<td>To implement proposal funding for fiscal year 2011-12 that were outlined in the report</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>Develop a plan for the continued use and visibility of the HUB</td>
<td>3</td>
<td>To upgrade the conditions and appearance of the site</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>To make the site more user friendly and installing electrical service for functions and activities</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Implementation of Recreation Task Force Report</td>
<td>4</td>
<td>To clarify the unanswered questions that will require votes of the Public Works/Parks &amp; Recreation Committee</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>To implement proposed funding for fiscal year 2011-12 that were outline in the report</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>5</td>
<td>Implement the prosed CIP 2011-2012</td>
<td>5</td>
<td>To develop list of projects that will either be bid by contractors or materials quotes</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>To construct or purchase items in the CIP</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>Develop an early written and photographic history of Hubbard Park</td>
<td>6</td>
<td>To research news articles and department files and archives for pertinent information about the construction of Hubbard Park.</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>To assemble photographs of 1900 Hubbard Park for postcards and photos</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>To develop a document for historical purpose.</td>
<td>3</td>
</tr>
<tr>
<td>PARKS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>To assemble photographs of 1900 Hubbard Park for postcards and photos</td>
<td>3</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>6</td>
<td>To develop a photo display for the halls of City Hall</td>
<td>3</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7 Detailed test of soils at Dunn Sports Complex</td>
<td>7</td>
<td>Implement a specific turf feeding and overseeding program</td>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>Implement a specific process for irrigation</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>Implement the program city wide to all athletic fields</td>
<td>4</td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARKS (0801)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 03/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>0001-0801-40-3-0000-189</td>
<td>39,796</td>
<td>46,475</td>
<td>50,000</td>
<td>28,345</td>
<td>60,000</td>
</tr>
<tr>
<td>MISC PART-TIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-190</td>
<td>108,367</td>
<td>108,407</td>
<td>108,584</td>
<td>68,631</td>
<td>110,756</td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-191</td>
<td>83,260</td>
<td>78,890</td>
<td>80,000</td>
<td>42,092</td>
<td>86,000</td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-194</td>
<td>759,673</td>
<td>808,510</td>
<td>887,644</td>
<td>507,848</td>
<td>888,207</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-198</td>
<td>76,517</td>
<td>73,264</td>
<td>76,651</td>
<td>47,746</td>
<td>79,914</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-345</td>
<td>67,447</td>
<td>76,040</td>
<td>70,000</td>
<td>43,749</td>
<td>85,000</td>
</tr>
<tr>
<td>PARK &amp; REG EXPENSE &amp; SUPPLIES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-346</td>
<td>-</td>
<td>4,900</td>
<td>5,000</td>
<td>1,600</td>
<td>10,000</td>
</tr>
<tr>
<td>PARK MAINTENANCE/VANDALISM</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-350</td>
<td>45,918</td>
<td>40,207</td>
<td>35,000</td>
<td>23,809</td>
<td>35,000</td>
</tr>
<tr>
<td>GASOLINE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-352</td>
<td>59,279</td>
<td>55,357</td>
<td>45,000</td>
<td>22,720</td>
<td>60,000</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-414</td>
<td>243,141</td>
<td>187,504</td>
<td>175,000</td>
<td>109,321</td>
<td>184,220</td>
</tr>
<tr>
<td>HEAT, ENERGY, &amp; LIGHTS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-485</td>
<td>7,598</td>
<td>4,394</td>
<td>5,000</td>
<td>2,166</td>
<td>10,000</td>
</tr>
<tr>
<td>SECURITY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-640</td>
<td>1,264</td>
<td>829</td>
<td>3,200</td>
<td>2,665</td>
<td>3,200</td>
</tr>
<tr>
<td>MEETINGS &amp; MEMBERSHIPS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-0801-40-3-0000-642</td>
<td>2,979</td>
<td>1,044</td>
<td>7,000</td>
<td>5,328</td>
<td>10,000</td>
</tr>
<tr>
<td>DOWNTOWN</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1,495,239</td>
<td>1,485,821</td>
<td>1,548,079</td>
<td>906,020</td>
<td>1,622,297</td>
</tr>
</tbody>
</table>
### 2011-2012 Budget

#### Payroll Projection Report

**Program:** PR815L 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>DIR OF PARKS, REC., &amp; PUB.</td>
<td>0001</td>
<td>0801</td>
<td>190</td>
<td>100.00</td>
<td>110,755.25</td>
<td>190</td>
</tr>
<tr>
<td>ARBORIST/TREE CUTTER/EQUI</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
</tr>
<tr>
<td>LABORER I</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>49,964.22</td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td></td>
</tr>
<tr>
<td>PARK CARPENTER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>61,299.76</td>
<td></td>
</tr>
<tr>
<td>PARK HIGHWAY MASON</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK MAINTENANCE/CREW LEA</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>72,593.47</td>
<td></td>
</tr>
<tr>
<td>PARK PLUMBER</td>
<td>0001</td>
<td>0801</td>
<td>194</td>
<td>100.00</td>
<td>50,694.51</td>
<td>888,206.92</td>
</tr>
<tr>
<td>PARKS SUPERINTENDENT</td>
<td>0001</td>
<td>0801</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>198</td>
</tr>
</tbody>
</table>

**Total**

- **Budget Amount:** 1,078,875.64
- **Object Total:** 1,078,875.64
Recreation Division

Recreation Program Supervisor
vacant

Maintainer (1)

Part time Seasonal Employees

Administrative Secretary

Park Services Technician (1)
# City of Meriden
## 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>RECREATION (0802)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 03/20/11 Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0802-40-2-0000-500</td>
<td>-</td>
<td>-</td>
<td>3,500</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>-</td>
<td>-</td>
<td>8,000</td>
<td>4,977</td>
<td>10,500</td>
<td>8,000</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-191</td>
<td>8,276</td>
<td>4,382</td>
<td></td>
<td>115,000</td>
<td>115,000</td>
<td>-</td>
</tr>
<tr>
<td>OVERTIME</td>
<td>-</td>
<td>-</td>
<td>8,000</td>
<td>89,573</td>
<td>115,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-192</td>
<td>82,445</td>
<td>106,035</td>
<td>113,523</td>
<td>113,523</td>
<td>113,523</td>
<td>-</td>
</tr>
<tr>
<td>OTHER NON-UNION</td>
<td>-</td>
<td>-</td>
<td>108,352</td>
<td>70,333</td>
<td>113,523</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-194</td>
<td>106,845</td>
<td>106,845</td>
<td>113,523</td>
<td>113,523</td>
<td>113,523</td>
<td>-</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>-</td>
<td>-</td>
<td>116,347</td>
<td>116,347</td>
<td>116,347</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-196</td>
<td>125,750</td>
<td>116,331</td>
<td>116,347</td>
<td>166,347</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MME</td>
<td>13,319</td>
<td>-</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-198</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-345</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>RECREATION PROGRAM EXPENSE</td>
<td>9,867</td>
<td>11,737</td>
<td>10,000</td>
<td>4,466</td>
<td>12,000</td>
<td>10,000</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-346</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>HOLIDAY DISPLAY REPLACEMENT</td>
<td>3,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-347</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>CONCERTS</td>
<td>4,000</td>
<td>-</td>
<td>4,000</td>
<td>-</td>
<td>6,000</td>
<td>4,000</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-348</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>LEAGUE SUBSIDY</td>
<td>24,400</td>
<td>27,500</td>
<td>29,500</td>
<td>-</td>
<td>35,000</td>
<td>29,500</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-440</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>9,103</td>
<td>9,304</td>
<td>9,200</td>
<td>9,200</td>
<td>11,000</td>
<td>9,200</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-640</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MEETINGS &amp; MEMBERSHIPS</td>
<td>2,192</td>
<td>2,497</td>
<td>2,500</td>
<td>2,500</td>
<td>2,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-0802-40-3-0000-764</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>GUIFFRIDA CAMP</td>
<td>9,210</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
</tr>
</tbody>
</table>

<p>| 398,407 | 386,138 | 421,570 | 247,786 | 491,871 | 408,071 | - |</p>
<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>RECREATION (0802)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PARK MAINTAINER</td>
<td>0001</td>
<td>0802</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>PARK SERVICES TECHNICIAN</td>
<td>0001</td>
<td>0802</td>
<td>194</td>
<td>100.00</td>
<td>55,297.36</td>
<td>113,522.72</td>
</tr>
<tr>
<td>RECREATION PROGRAM</td>
<td>0001</td>
<td>0802</td>
<td>192</td>
<td>100.00</td>
<td>50,000.00</td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>0001</td>
<td>0802</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>FACILITIES COORDINATOR</td>
<td>0001</td>
<td>0802</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td>166,346.16</td>
</tr>
</tbody>
</table>

Total: 279,868.88
<table>
<thead>
<tr>
<th>BUILDING MAINTENANCE (3360)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-3360-40-2-0000-500</td>
<td></td>
<td></td>
<td>14,705</td>
<td>14,705</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-3360-40-3-0000-189</td>
<td></td>
<td></td>
<td>14,705</td>
<td>14,705</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>MISC PART-TIME</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>45</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>43,716</td>
<td>63,561</td>
<td>35,000</td>
<td>24,421</td>
<td>45,000</td>
<td>45,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-194</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>321,171</td>
<td>294,772</td>
<td>335,110</td>
<td>202,498</td>
<td>339,910</td>
<td>339,910</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>70,126</td>
<td>70,133</td>
<td>70,252</td>
<td>43,757</td>
<td>73,221</td>
<td>73,221</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>1,632</td>
<td>1,680</td>
<td>1,500</td>
<td>935</td>
<td>1,500</td>
<td>1,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>1,353</td>
<td>753</td>
<td>1,500</td>
<td>738</td>
<td>3,000</td>
<td>1,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-412</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REPAIRS &amp; UPGRADES</td>
<td>17,493</td>
<td>20,085</td>
<td>20,000</td>
<td>5,049</td>
<td>40,000</td>
<td>20,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-413</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MAINTENANCE SUPPLIES</td>
<td>41,636</td>
<td>39,287</td>
<td>40,000</td>
<td>16,687</td>
<td>45,000</td>
<td>40,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3360-40-3-0000-414</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HEAT ENERGY LIGHTS</td>
<td>732,414</td>
<td>588,533</td>
<td>585,295</td>
<td>398,437</td>
<td>773,584</td>
<td>720,000</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>1,229,541</td>
<td>1,076,784</td>
<td>1,103,362</td>
<td>707,272</td>
<td>1,321,215</td>
<td>1,241,131</td>
<td>-</td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program:** PR815L  
**Dates:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>BUILDING MAINTENANCE (3360)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>41,378.85</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>46,115.99</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>49,964.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>49,964.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>49,964.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN I</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>49,964.22</td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUILDING CUSTODIAN II</td>
<td>0001</td>
<td>3360</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td>339,909.31</td>
<td>194</td>
</tr>
<tr>
<td>CUSTODIAL SUPERINTENDENT</td>
<td>0001</td>
<td>3360</td>
<td>198</td>
<td>100.00</td>
<td>73,220.90</td>
<td></td>
<td>198</td>
</tr>
</tbody>
</table>

**Total Amount:** 413,130.21

**Total Budget:** 413,130.21
PERSONNEL

Description of Programs

Recruitment and Retention – The Personnel Department, in conjunction with Department Heads, reviews job descriptions, places ads, reviews resumes and applications for employment and sets up interview panels and screens prospective job applicants. The Personnel Director sits on most panels and screens interview questions, as well as making sure City policies are followed. When employees consider leaving the City’s employ, the Personnel Director ascertains the reasons and tries to retain highly qualified employees within the City.

Employee Benefits – The Personnel Department negotiates and administers all employee benefits, health insurance, disability insurance, life insurance and traditional pension (Police, Fire and Municipal and 457 plans). The Personnel Director is the Secretary of the Municipal Pension Board and reviews all retirements and pension issues. The Personnel Department acts as liaison with the City Council and the City Manager on pension issues, conducts training sessions, and makes sure vendors meet obligations to the City and its employees. The Personnel Director works with all vendors providing benefits including health insurance to assure contracts are followed and to make changes and enhancements as necessary. The department handles all benefit issues and questions, and works closely with the various benefit carriers.

Labor Relations – The Personnel Director is the Chief Negotiator for all eight (8) collective bargaining units, as well as pension negotiations, that include the Board of Education Custodians, Cafeteria Workers and Paraprofessionals, and negotiations for health insurance with the Coalition for Health Insurance Committee and Pension contracts, resolving contract disputes and interpretation, negotiating wages, benefits, and work environment issues. The Personnel Director hears employee discipline cases, advises department heads on disciplinary matters, issues letter of warnings, suspensions, and terminations. The Personnel Director assures all applicable State and Federal laws are followed and represents the City at arbitration and State Labor Board hearings. The Personnel Director mediates in-house issues to avoid more formal, costly procedures. The Personnel Director also decides when to employ outside counsel for above.

Employee Development – The Personnel Department schedules Labor and Benefit (pension, health, life, etc.) training for all employees. The Personnel Director also schedules and may provide supervisory and department head trainings (i.e., FMLA, ADA, Discipline) to assure that the City complies with current laws. The Personnel Director acts as a resource person to obtain information for employees and department heads through research and outside sources.
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>PERSONNEL</td>
<td>1</td>
<td>Negotiations</td>
<td>1</td>
<td>Finish Police Contract</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Finish fire contract</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Finish crossing guard contract</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Finish 740 contract</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Finish Coalition Health negotiations</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>MME Arbitration</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>7</td>
<td>Start Nurses contract</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>8</td>
<td>Start Supervisors Contract</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Pension Changes</td>
<td>1</td>
<td>Pension Documents</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>New 401h plan in place</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Disability plan for 401h for BOE</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>401h trainings</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Ability to do online pension calculations/FAQs</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>Research Supplemental plans that are cost effective for retirees and City and if necessary switch plans</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>7</td>
<td>Simplify Dental billing for BOE pensioners</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>Use Applicant tracking Software for outside postings</td>
<td>1</td>
<td>Get tracking software set up to run and employees trained</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Training</td>
<td>2</td>
<td>Offer Labor relations trainings throughout the year</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>5</td>
<td>Wellness program</td>
<td>1</td>
<td>offer ongoing wellness trainings</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Implement onsite blood draw program for fall 2011</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>offer some public safety specific programs</td>
<td>5</td>
</tr>
<tr>
<td>Personnel (0150)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>----------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>Administration</td>
<td>137,100</td>
<td>141,670</td>
<td>142,026</td>
<td>89,909</td>
<td>145,093</td>
</tr>
<tr>
<td>Overtime Contingency</td>
<td>161</td>
<td>-</td>
<td>195</td>
<td>-</td>
<td>293</td>
</tr>
<tr>
<td>MME</td>
<td>49,320</td>
<td>50,916</td>
<td>51,010</td>
<td>31,608</td>
<td>51,010</td>
</tr>
<tr>
<td>EAP Services</td>
<td>7,071</td>
<td>4,440</td>
<td>5,400</td>
<td>4,940</td>
<td>5,400</td>
</tr>
<tr>
<td>FEES</td>
<td>-</td>
<td>28,687</td>
<td>20,000</td>
<td>-</td>
<td>20,000</td>
</tr>
<tr>
<td>Training</td>
<td>-</td>
<td>-</td>
<td>1,500</td>
<td>245</td>
<td>1,500</td>
</tr>
<tr>
<td>Tuition Reimbursement</td>
<td>8,300</td>
<td>6,358</td>
<td>7,000</td>
<td>6,435</td>
<td>7,000</td>
</tr>
<tr>
<td>Alcohol/Drug Testing</td>
<td>6,742</td>
<td>6,750</td>
<td>7,000</td>
<td>3,350</td>
<td>7,500</td>
</tr>
<tr>
<td>Recruitment</td>
<td>-</td>
<td>-</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
</tr>
<tr>
<td>Office Expense &amp; Supply</td>
<td>10,763</td>
<td>10,890</td>
<td>10,750</td>
<td>6,425</td>
<td>13,475</td>
</tr>
<tr>
<td>Meetings &amp; Memberships</td>
<td>4,914</td>
<td>4,119</td>
<td>6,700</td>
<td>3,092</td>
<td>6,700</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>224,371</td>
<td>253,830</td>
<td>252,581</td>
<td>146,004</td>
<td>258,971</td>
</tr>
</tbody>
</table>
### 2011-2012 Budget Payroll Projection Report

**Program:** PR815L  
**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>DIRECTOR OF PERSONNEL</td>
<td>0001</td>
<td>0150</td>
<td>190</td>
<td>100.00</td>
<td>102,007.32</td>
<td></td>
</tr>
<tr>
<td>PERSONNEL TECHNICIAN I</td>
<td>0001</td>
<td>0150</td>
<td>190</td>
<td>100.00</td>
<td>43,085.51</td>
<td>145,092.83</td>
</tr>
<tr>
<td>CLERK III</td>
<td>0001</td>
<td>0150</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td>196,102.76</td>
</tr>
<tr>
<td><strong>PERSONNEL (0150)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>196,102.76</strong></td>
<td><strong>196,102.76</strong></td>
</tr>
<tr>
<td>PERSONNEL TECHNICIAN I</td>
<td>0503</td>
<td>3910</td>
<td>***</td>
<td>66.666%</td>
<td>29,213***</td>
<td></td>
</tr>
<tr>
<td>PENSION ASST/PERSONNEL TE</td>
<td>0620</td>
<td>0210</td>
<td>196</td>
<td>33.33</td>
<td>19,490.24</td>
<td></td>
</tr>
<tr>
<td>PENSION ASST/PERSONNEL TE</td>
<td>0621</td>
<td>0210</td>
<td>196</td>
<td>33.33</td>
<td>19,489.65</td>
<td></td>
</tr>
<tr>
<td>PENSION ASST/PERSONNEL TE</td>
<td>0622</td>
<td>0210</td>
<td>196</td>
<td>33.33</td>
<td>19,489.65</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>58,469.54</strong></td>
<td></td>
</tr>
</tbody>
</table>
MERIDEN POLICE DEPARTMENT
DESCRIPTION OF PROGRAMS

MISSION STATEMENT

Our mission is for each and every member of the Meriden Police Department to be thoroughly committed to improving the quality of life for all citizens. To embark on a proactive working partnership with neighbors, businesses and elected officials in obtaining a common goal of safer, cleaner, neighborhoods in which families are not afraid to walk the streets. To decentralize and bring the officers back to the citizens they represent. To become the benchmark by which other communities and police departments measure their success.

POLICE OPERATIONS DIVISION

The Operations Division, commanded by a Captain, consists of three (3) watches of uniformed patrol, the Neighborhood Initiative Unit, the Reserve Police Unit, Police Service Technicians, School Resource Officers, Traffic/Accident Investigation Unit, ATV Patrol, Bicycle Patrol the Animal Control Officers, and the School Crossing Guards.

Each patrol watch is commanded by a Lieutenant and provides police services on a 24-hour basis including preventive patrol, the apprehension of violators, responding to quality of life calls for service, and the investigation of crimes and traffic accidents. Patrol Officers assigned to these watches are responsible for the preliminary investigation of all complaints, follow-up investigation of all minor cases and those major cases not assigned to the Detective Division.

NEIGHBORHOOD INITIATIVE UNIT

The Neighborhood Initiative Unit is made up of ten (10) neighborhood patrol areas and five (5) School Resource Officers. The unit is commanded by a Lieutenant and there is one Sergeant assigned to the unit as a supervisor. Officers assigned to the Neighborhood Initiative Unit address the needs of specific core neighborhoods within the city by the means of foot patrol bicycle patrol, and directed motor patrols. Their mission is to address all criminal activity and quality of life issues within these areas.
SCHOOL RESOURCE OFFICER PROGRAM

School Resource Officers are assigned to each public, middle and high school. These officers work closely with the school’s faculty to help foster relationships with the students and to improve the overall safety and security of the educational environment.

PROFESSIONAL STANDARDS UNIT

Officers assigned to the Professional Standards Unit report directly to the Office of the Chief of Police, which encompasses both the Chief and Deputy Chief of Police. These officers investigate allegations of police misconduct, police-involved uses of force, and any other internal investigations deemed appropriate by the Chief of Police in order to ensure the Department’s integrity and the public’s trust. In addition, the Professional Standards Unit is responsible for conducting pre-employment background investigations, audits and inspections within the Department, policy development, and accreditation compliance. The Professional Standards Unit is commanded by a Lieutenant and has two Sergeants assigned as investigators.

SPECIAL OPERATIONS UNIT

The Special Operations Unit is comprised of the Special Weapons and Tactics Team (SWAT) and the Crisis Negotiation Team (CNT) and they are collateral duty assignments.

All SWAT operators are specially trained police officers who work in their normal assignments daily. These officers are made up of patrol officers, detectives, and supervisors. SWAT operators receive training twice a month in a wide variety of emergency services including hostage rescue, breaching, high risk warrant service, marksmanship, rappelling, active shooter response, and search and clear tactics. SWAT operators must meet stringent physical fitness requirements and must attend the Department’s basic SWAT training school for two weeks prior to appointment.

The Crisis Negotiation Team responds to incidents that involve barricaded subjects, suicidal subjects, and hostage situations. Using highly skilled and trained negotiators, the team strives to resolve incidents as peacefully as possible, thereby reducing the risk of injury or loss of life for citizens and officers alike. The CNT works closely with the SWAT Team in order to fulfill this mission.

DETECTIVE DIVISION

The Detective Division consists of the Major Crimes/Identification Unit, the Special Crimes Unit, and the Crime Suppression Unit. Each unit is responsible for the investigation of all major crimes, crimes involving juveniles, sex crimes, and narcotics and vice investigations, and any criminal matters assigned and/or referred to it. The Detective Division is commanded by a Detective Lieutenant and has three (3) Detective Sergeants assigned as unit supervisors.
ADMINISTRATIVE SERVICES DIVISION

The Administrative Services Division is commanded by a Captain and is responsible for the Records Management Unit, the Technology Unit, the Court Liaison Unit, the Property and Evidence Unit, Agency Owned Property, Plant and Facility Management, Fleet Management, Grants, Research and Development, and the Professional Development Unit. Some of these specific units have supervisors and commanders assigned to them.

TECHNOLOGY UNIT AND RECORDS MANAGEMENT

The Technology Unit is responsible for implementing, maintaining, and improving the Management Information System (MIS) within the Department. The Records Management Unit prepares monthly and annual statistics mandated by Federal and State law, maintenance and storage of all records within the agency, and case management.

PROFESSIONAL DEVELOPMENT UNIT

The Professional Development Unit provides training and career development for members of the Department, along with certification maintenance, academy training, coordination and implementation of the Field Training Program, along with recruitment and selection. All personnel training records, mandated training initiatives, firearms training and qualifications, etc, are maintained by the Professional Development Unit.

CRIME PREVENTION UNIT

This unit organizes resources to reduce crime and help solve neighborhood issues through a coordination of effort with various groups within the City. Programs include the DARE (Drug Abuse and Resistance Education) and GREAT (Gang Resistance Education and Training), in addition to programs for our youth, the Neighborhood Watch program, Crime Stoppers, the Citizens Police Academy, and TRIAD.
Meriden Police Department
Table of Functional Organization
March 2011

Office of Chief
(1) Chief of Police
(1) Deputy Chief of Police

Executive Staff
(1) Administrative Assistant
(1) Administrative Secretary

External Affairs Unit
(1) Officer

Internal Affairs Unit
Public Information Officer
(2) Sergeants

Property Room
(1) Civilian
(1) Part Time Civilian

Fleet Management
(1) Civilian Mechanic
(1) Part Time Consultant
(1) Civilian Clerk

Technology/Records Div
(1) Lieutenant
(1) Officer
(2) Civilian Clerks
(1) Tech Support Specialist

COURT LIAISON UNIT
(1) Officer

Licensing & Permits
(1) Civilian Clerk

Professional Development
* Recruitment Program
(1) Lieutenant
(1) Civilian

* Plant and Facility

Terminal Agency Coordinator
* Inventory Control
* Communications Liaison
* Radio System Management
* Workplace Safety Program
* Grants Management
* Planning and Research

Administrative Services
(1) Captain

POLICE OPERATIONS
(1) Captain

Neighborhood Initiative
(1) Lieutenant
(1) Sergeant
(9) Officers
(5) School Resource Officers

Patrol Operations
(3) Lieutenants
(12) Sergeants
(56) Officers

Support Services
(1) Dare Officer
* Crime Prevention
(3) Civilian Animal Control
(8) Reserve Officers
(30) Explorers
* Towing Enforcement
(5) Police Service Technicians

* Accident Reconstruction
* Traffic Enforcement

Special Operations
(1) Detective Lieutenant

* Negotiations Team
Lieutenant
Sergeants
Officers

Tactical Team
Lieutenant
Sergeants
Officers
Civilian Paramedics

MAJOR CRIME
(1) Detective Sergeant
(6) Detectives

SPECIAL CRIMES
(1) Detective Sergeant
(5) Detectives
(1) Civilian Public Health

Crime Suppression
(1) Detective Sergeant
(3) Detectives
* Officers

DEA Task Force
(2) Officers

Evidence / ID Unit
(2) Detectives

Professional Standards
Accreditation Management
Inspectional Services
(1) Lieutenant
(1) Civilian (Scheduling)

Investigative Services
(1) Detective Lieutenant

Authorized Personnel: 122 Sworn

* Refers to Collateral Assignment
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICE</td>
<td>1</td>
<td>To continue to meet the ongoing service demands of the community through proactive police measures designed to detect and deter crime, address quality of life issues, and reduce the fear of crime.</td>
<td>1</td>
<td>Attain authorized staffing level of 122 sworn personnel</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Fill some of the current police vacancies with certified officers to reduce training time and expenses</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Continue to work with Safety &amp; Risk Manager and Berkley Administrators to reduce work-related injuries and get injured employees back to work quickly</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>To continue to increase selective enforcement efforts to reduce injuries, fatalities, and property damage.</td>
<td>1</td>
<td>Increase the number of patrol officers assigned to each shift to regularly enforce specific motor vehicle violations (e.g., speeding, stop sign violations, red light violations, seatbelt violations, distracted driving, etc.)</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Participate in State DOT grants to conduct Random DWI Check Points and DWI Patrols.</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Participate in Rushford Grants and State Consumer Protection Agency Grants to address Sale to Minors &amp; Underage Drinking.</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Gather statistical data from CAD and various other software components to effectively concentrate Department resources at known locations of violations during high incident periods.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>To continue to enhance the quality of life of our citizens and address the ongoing concerns of the inner-city neighborhoods, the local businesses, and the schools.</td>
<td>1</td>
<td>Maintain or expand the current staffing levels in the Neighborhood Initiative Unit (NIU).</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Maintain or expand the current staffing levels in the School Resource Officer Program.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Maintain or expand the current staffing levels in the D.A.R.E./Crime Prevention Unit.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Work in partnership with the Board of Education to enhance the SRO Program and reach out to the student population in positive ways.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Continue to work in partnership with local businesses, especially those located in the Downtown area.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>6</td>
<td>Conduct business security surveys</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>7</td>
<td>Conduct home security surveys.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>8</td>
<td>Continue to work in partnership with the Meriden Senior Center as part of the Triad Program to reduce the victimization of the elderly.</td>
<td>5</td>
</tr>
<tr>
<td>POLICE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>4</strong> To enhance operational efficiency by maintaining the authorized number of Police Service Technicians</td>
<td>9 Continue to remain diligent in our crime/gang intelligence gathering efforts through our partnerships with state, local, and federal agencies, including our associations with CTIC, CTGIA &amp; NESPIN.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 Continue to work in partnership with other city agencies to enforce code violations and reduce blight.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>5</strong> To fully implement a modern, state-of-the-art, Public Safety Software and Computer Infrastructure and train Department personnel in its use and application.</td>
<td>1 Fill current vacancies</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Continue to assign PSTs to enforce parking violations in the Downtown area during business hours.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Continue to assign PSTs to fingerprint civilians requesting such service, thereby freeing up Detectives to concentrate on their assigned investigations.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Staff the Entry Desk position with a PST on the 3-11 Shift.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>6</strong> To fully implement a new Radio Communications System, including towers, microwaves, dispatch consoles, and mobile and portable radios to dramatically enhance radio coverage throughout the city.</td>
<td>1 Ensure that implementation timelines and training schedules are strictly adhered to.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Build the necessary software modules into the system in a timely manner.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>7</strong> To continue to pursue state and federal grants to enhance the police imperative and further the mission of the agency in the most efficient and effective manner possible, while maximizing Department resources.</td>
<td>1 Secure funding through available grant programs such USDOJ Byrne/JAG Grants.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>8</strong> To fully implement the alarm billing software and train Department personnel in its use and application.</td>
<td>1 Acquire and install the software.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Develop procedures.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Train Department personnel.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE (2605)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>--------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-500</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-189</td>
<td>140</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>PART TIME EMPLOYEES</td>
<td>-</td>
<td>107,737</td>
<td>207,419</td>
<td>207,760</td>
<td>131,328</td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>1,267,448</td>
<td>1,193,709</td>
<td>1,010,581</td>
<td>774,693</td>
<td>1,010,000</td>
</tr>
<tr>
<td>OVERTIME</td>
<td>52,656</td>
<td>62,879</td>
<td>90,806</td>
<td>46,210</td>
<td>149,015</td>
</tr>
<tr>
<td>OTHER NON UNION</td>
<td>-</td>
<td>52,656</td>
<td>62,879</td>
<td>90,806</td>
<td>46,210</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>71,734</td>
<td>72,741</td>
<td>76,212</td>
<td>47,215</td>
<td>76,212</td>
</tr>
<tr>
<td>MME</td>
<td>618,661</td>
<td>609,812</td>
<td>601,862</td>
<td>379,532</td>
<td>626,968</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-197</td>
<td>7,559,950</td>
<td>7,813,217</td>
<td>8,520,741</td>
<td>5,046,986</td>
<td>8,560,857</td>
</tr>
<tr>
<td>POLICE PATROL</td>
<td>59,461</td>
<td>34,639</td>
<td>63,256</td>
<td>63,256</td>
<td>-</td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>-</td>
<td>59,461</td>
<td>34,639</td>
<td>63,256</td>
<td>63,256</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-199</td>
<td>284,708</td>
<td>333,309</td>
<td>326,817</td>
<td>191,695</td>
<td>324,046</td>
</tr>
<tr>
<td>CROSSING GUARDS</td>
<td>323,706</td>
<td>195,510</td>
<td>210,000</td>
<td>127,715</td>
<td>232,000</td>
</tr>
<tr>
<td>GASOLINE</td>
<td>58,956</td>
<td>81,747</td>
<td>80,000</td>
<td>54,830</td>
<td>80,000</td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>89,822</td>
<td>90,635</td>
<td>90,000</td>
<td>42,332</td>
<td>90,000</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-381</td>
<td>120,527</td>
<td>134,886</td>
<td>155,000</td>
<td>81,882</td>
<td>155,000</td>
</tr>
<tr>
<td>TRAINING</td>
<td>11,625</td>
<td>11,850</td>
<td>12,000</td>
<td>11,850</td>
<td>13,000</td>
</tr>
<tr>
<td>SOUTH CENTRAL JUSTICE</td>
<td>10,460</td>
<td>5,580</td>
<td>12,500</td>
<td>7,650</td>
<td>12,500</td>
</tr>
<tr>
<td>EXPLORERS/AUXILIARY POLICE</td>
<td>-</td>
<td>715</td>
<td>3,000</td>
<td>2,080</td>
<td>3,000</td>
</tr>
<tr>
<td>CANINE UNIT</td>
<td>112,003</td>
<td>112,242</td>
<td>112,300</td>
<td>61,346</td>
<td>112,300</td>
</tr>
<tr>
<td>POLICE (2605) continued</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 03/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>--------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>CRIME PREVENTION</td>
<td>11,558</td>
<td>10,652</td>
<td>15,000</td>
<td>3,673</td>
<td>15,000</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-492</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HOSTAGE CRISIS</td>
<td>29,267</td>
<td>14,403</td>
<td>22,000</td>
<td>2,522</td>
<td>22,000</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-510</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MIS TECHNOLOGY</td>
<td>219,021</td>
<td>229,399</td>
<td>247,023</td>
<td>195,563</td>
<td>246,386</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>7,888</td>
<td>3,489</td>
<td>8,000</td>
<td>6,574</td>
<td>8,000</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-699</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TRANSFER OUT - DOG FUND</td>
<td>12,500</td>
<td>5,000</td>
<td>12,500</td>
<td>-</td>
<td>12,500</td>
</tr>
<tr>
<td>0001-2605-40-2-0000-709</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE PRIVATE DUTY</td>
<td>19,552</td>
<td>5,715</td>
<td>1</td>
<td>181,832</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>11,089,347</td>
<td>11,204,239</td>
<td>11,873,584</td>
<td>7,432,146</td>
<td>12,020,184</td>
</tr>
</tbody>
</table>

City of Meriden
2012 City Manager Recommended Budget
## Payroll Projection Report

**Program:** PR815L 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>POLICE (2605)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police Chief</td>
<td>0001</td>
<td>2605</td>
<td>190</td>
<td>100.00</td>
<td>112,439.37</td>
<td></td>
</tr>
<tr>
<td>Police Deputy Chief</td>
<td>0001</td>
<td>2605</td>
<td>190</td>
<td>100.00</td>
<td>99,493.43</td>
<td>211,932.80</td>
</tr>
<tr>
<td>Police Evidence Clerk</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>14,901.42</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Police Service Technician</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Scheduling/Clerk</td>
<td>0001</td>
<td>2605</td>
<td>192</td>
<td>100.00</td>
<td>-</td>
<td>89,408.52</td>
</tr>
<tr>
<td>Automotive Mechanic</td>
<td>0001</td>
<td>2605</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td>76,211.65</td>
</tr>
<tr>
<td>Administrative Assistant</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td></td>
</tr>
<tr>
<td>Administrative Secretary</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>Assistant Dog Warden</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Assistant Dog Warden</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Dog Warden</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>Dog Warden Assistant</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>11,919.84</td>
<td></td>
</tr>
<tr>
<td>Police Records Clerk</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Police Records Clerk</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Police Records Clerk</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Police Records Clerk</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
<tr>
<td>Police Records/Fleet Clerk</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>46,722.51</td>
<td></td>
</tr>
</tbody>
</table>
## 2011-2012 Budget Payroll Projection Report

**Program:** PR815L  
**Period:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICE TRAINING COORDINAT</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>PROPERTY TECHNICIAN</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>60,735.08</td>
<td></td>
</tr>
<tr>
<td>SCHEDULING CLERK - POLICE</td>
<td>0001</td>
<td>2605</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td>626,967.08</td>
</tr>
<tr>
<td>POLICE CAPTAIN</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>92,608.44</td>
<td></td>
</tr>
<tr>
<td>POLICE CAPTAIN</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>92,608.44</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE B</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>73,032.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE LIEUTENA</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>88,383.76</td>
<td></td>
</tr>
</tbody>
</table>
## 2011-2012 Budget Payroll Projection Report

**Program:** PR815L  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICE (cont'd)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>80,352.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>80,352.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>80,352.67</td>
<td></td>
</tr>
<tr>
<td>POLICE DETECTIVE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>7,320.00</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE LIEUTENANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>84,159.07</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>68,032.10</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget Amount</td>
<td>Object Total</td>
</tr>
<tr>
<td>------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------------</td>
<td>--------------</td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Object Total</td>
</tr>
<tr>
<td>-------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>----------</td>
<td>--------------</td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
</tbody>
</table>
## 2011-2012 Budget Payroll Projection Report

Program: PR815L  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>50,942.39</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>69,560.90</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>45,718.62</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>45,718.62</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>POLICE OFFICER</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>POLICE SERGEANT</td>
<td>0001</td>
<td>2605</td>
<td>197</td>
<td>100.00</td>
<td>76,525.36</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Total</td>
</tr>
<tr>
<td>-----------------------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>-----------</td>
<td>-----------</td>
</tr>
<tr>
<td>TECHNOLOGY SUPPORT SPECIAL</td>
<td>0001</td>
<td>2605</td>
<td>198</td>
<td>100.00</td>
<td>63,265.70</td>
<td>63,265.70</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,449.19</td>
<td>9,449.19</td>
</tr>
</tbody>
</table>

**Budget Object Fund:**

- Dept Obi
- Percentage
- Amount
- Total
# 2011-2012 Budget Payroll Projection Report

**Program: PR815L**

**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>POLICE (cont'd)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SCHOOL TRAFFIC GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>9,675.99</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,414.32</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,414.32</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,414.32</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,414.32</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,414.32</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
<tr>
<td>SUBSTITUTE CROSSING GUARD</td>
<td>0001</td>
<td>2605</td>
<td>199</td>
<td>100.00</td>
<td>1,464.52</td>
</tr>
</tbody>
</table>

**Total Budget Amount:** 9,861,250.17

**Total Object:** 9,861,250.17
Department of Public Works

The Department of Public Works is divided into six divisions and includes 39 full time employees. The divisions are:

Engineering
Traffic and Fire Alarm
Garage/Fleet Maintenance
Highway
Municipal Solid Waste (Inner City)/Recycling
Transfer Station

The services provided by this Department range from professional services in Engineering, to vehicle repair, snow removal, and the oversight of Solid Waste and Recycling collection and disposal. A synopsis of each division follows:

Engineering


The Engineers are responsible for project management of the yearly roadway rehabilitation and sidewalk programs. Staff reviews all residential and commercial site plan applications, plot plans/foundation plans for residential and reviews record drawings of newly installed watermains, sanitary sewers and storm sewers installed as part of an approved subdivision or site plan.

Engineering is responsible for the administration of the City’s Flood Insurance Mapping and Floodplain Ordinance, evaluation of drainage complaints submitted by Meriden residents and oversight of the City’s storm water management plan.

The survey crew conducts surveys of City owned parcels to determine property/boundary lines, topographic survey for small city sponsored infrastructure projects such as the sidewalk replacement program and field survey requested by water and sewer. The mark-out person locates City owned underground utilities prior to the start of construction to avoid potential damage to these facilities. This work is required under Department of Public Utility Control Regulations.

The facilities inspector provides inspection services on both City and private construction projects. The inspection of private work occurs when Yankee Gas, Connecticut Light and Power, Cox Communications, etc. undertakes work within the City’s right of way. The facility inspector observes construction on all subdivisions, site plans approved by the Planning Department and work performed on our water or sanitary sewer systems.

Lastly, engineering is responsible for the issuance of a variety of permits which include but are not limited to: sidewalk construction, utility road openings, dumpsters, and sewer main capping.
Traffic and Fire Alarm

This division is responsible for the maintenance of approximately 65 signal controlled intersections and 3 closed loop signal systems. The purpose of a closed loop signal system is to provide a progressive flow of traffic on the arterial street. These intersections include such features as exclusive pedestrian phases and emergency vehicle and/or railroad preemption. Additional services include the maintenance and installation of traffic signs, pavement markings, the City owned Fire Alarm system which includes 240 boxes and 90 miles of cable. Staff also installs and maintains electric services and equipment (i.e. circuit breakers, wiring, fixture replacements, etc.) for virtually every City department. Lastly, annual testing of the fire alarm system for all schools in Meriden is provided through this division.

Garage/Fleet Maintenance

The garage is responsible for repairs to the City’s fleet of vehicles with the exception of Police and Fire vehicles. The fleet includes approximately 400 plated pieces of rolling stock which includes but is not limited to passenger cars, pick-up trucks, pay loaders, dump trucks, stump grinders, senior busses, and bucket trucks. In addition to the 400 plated vehicles, garage staff maintains over 200 pieces of non-plated equipment (snow throwers, line painting machines, paving box, etc.). Staff refurbishes select vehicles to almost new condition to create a pool of spare vehicles for use when a fleet vehicle is out of service. Other services include welding services to other departments and the fabrication of steel grates and gates for the highway division. This division, in cooperation with Purchasing, is responsible for the disposal of old vehicles/equipment. This disposal is through the auction process.

During FY11, the City completed the installation of a natural gas fueling station at Michael Drive. In conjunction with the fueling station 6 older vehicles, primarily old police cruisers used by various City Departments, were retired and replaced with 6 compressed natural gas Honda Civics.

Highway

The Highway division provides services such as street sweeping, pothole repair, road closures during severe rain when flooding occurs, the installation of small drainage systems, collection of Christmas trees/leaves and snow removal. Snow removal is a critical element for providing a safe environment for our residents, businesses and the police and fire departments. To complete the removal of snow, employees from Public Utilities and Parks, Recreation and Public Buildings assist.

MSW/Recycling

Public Works is responsible for managing the removal and disposal of the municipal solid waste and recycling from residential properties with four or less units located within the inner tax district. This work is completed by private contractors hired through the competitive bid process. During FY 11, the inner city was converted from dual stream recycling to single stream recycling. Report for the first five months of the fiscal year indicates a significant increase in recycling and a decline solid waste. Both of these are expected under a single stream recycling program.

In addition to overseeing the inner city program, Public Works monitors the quantity of solid waste and recycling collected and disposed of by the outer tax district and commercial businesses. The haulers serving the outer district also began converting to single stream recycling in FY 11.
Past records indicate the City, as a whole, disposed on average 1,800 tons of recyclables and 34,500 tons of solid waste per year. Based on information for the first five months of FY11, the single stream recycling program is anticipated to show an increase of nearly 600 tons. A decrease of roughly 10% is expected for the disposal of solid waste which equates to 3,450 less tons.

**Transfer Station**

The City operates a transfer station on Evansville Avenue adjacent to the Water Pollution Control facility. The hours of operation are:

- **Monday** 7:30 a.m. to 11:30 a.m.
- **Wednesday** 10:30 a.m. to 2:30 p.m.
- 1st and 3rd Saturdays 7:30 a.m. to Noon.

Materials accepted include white metal and items such as couches, furniture, kitchen tables, etc. Commercial vehicles are not permitted to use the transfer station. The cost to use the transfer station, as shown below, is based on vehicle type.

<table>
<thead>
<tr>
<th>Vehicle</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Car / Minivan / SUV</td>
<td>$20.00</td>
</tr>
<tr>
<td>Pickup Truck</td>
<td>$40.00</td>
</tr>
<tr>
<td>Large Truck</td>
<td>$80.00</td>
</tr>
</tbody>
</table>

A state of the art transfer station was completed in FY 11. Staff has received numerous compliments on the appearance and operation of the new transfer station. The City implemented an e-waste program in FY 10 and continues to have great success with its use.

The City accepts brush and leaves which is processed into wood chips and mulch respectfully and is used on various City projects. Additionally, these products are available to City residents at no cost.
CITY OF MERIDEN
DEPARTMENT OF PUBLIC WORKS
ORGANIZATIONAL CHART
DIRECTOR OF PUBLIC WORKS
Robert J. Bass, P.E.
Phone: 203-630-4018

ENGINEERING DIVISION
Robert J. Bass, PE
Director, DPW
Phone: 203-630-4018

TRAFFIC AND FIRE ALARM
Kevin Munson
Superintendent Traffic Operations
Phone: 203-630-4253

GARAGE/FLEET MAINTENANCE
Kevin Munson
Fleet Manager
Phone: 203-630-4253

HIGHWAY/TRANSFER STATION
John Hamelin
Highway Foreman
Phone: 203-630-4254

INNER CITY MSW/RECYCLING
John Hamelin/Robert J. Bass, PE
Highway Foreman/Director DPW
Phone: 203-630-4254/203-630-4018
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>PUBLIC WORKS</td>
<td>1</td>
<td>Traffic/Fleet</td>
<td></td>
<td>1. Purchase equipment approved in the CIP 5 2. Maintain traffic signals, signs, pavement markings and fire alarm system 5 3. Test alarm system at all schools 1 4. Dispose of surplus materials resulting from purchase of new equipment 4</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>Garage</td>
<td></td>
<td>1. Provide vehicle service for all municipal equipment except police and fire 5 2. Continue with pothole repair, thin coat overlay/paving and storm drain repairs 1 3. Snow plowing and Christmas tree removal 3</td>
<td></td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>Inner City Solid Waste/Recycling</td>
<td></td>
<td>1. Continue to monitor program to ensure greatest participation possible 5 2. Finish snow plowing season and begin street sweeping and pothole repair 4</td>
<td></td>
</tr>
<tr>
<td></td>
<td>5</td>
<td>Transfer Station</td>
<td></td>
<td>1. Weigh vehicles to determine amount of product delivered by passenger car, pick-up and box trucks 1 2. Review volume of material brought in to determine if a new price scale should be prepared for the three classifications of vehicles using the transfer station 2 3. Seek change in fees from City Council if findings show a new price scale is warranted. Implement new costs in either the fourth quarter or the start of FY 12/13 3</td>
<td></td>
</tr>
<tr>
<td>Department</td>
<td>Goal Num</td>
<td>Description</td>
<td>Obj Num</td>
<td>Objective</td>
<td>Quarter</td>
</tr>
<tr>
<td>-----------------------</td>
<td>----------</td>
<td>--------------------------------------------------</td>
<td>---------</td>
<td>---------------------------------------------------------------------------</td>
<td>---------</td>
</tr>
<tr>
<td>ENGINEERING</td>
<td>1</td>
<td>Oversight of street and sidewalk reconstruction</td>
<td>1</td>
<td>Provide oversight including quantities and quality control</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Provide oversight including quantities and quality control.</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Begin project closeout for calendar year 11 work</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Begin planning street and sidewalk lists for calendar 12 and long term planning for years 13 through 16</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Prepare bid package for purchasing. Bid both sidewalks and paving for calendar year 12 and award</td>
<td>4</td>
</tr>
<tr>
<td>2 Harbor Brook Flood Control</td>
<td></td>
<td></td>
<td>1</td>
<td>Continue to work with DEP on review of master plan permit</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Continue DEP coordination with the expectation of obtaining permit in Dec 11 or Jan 12</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Issuance of DEP master plan permit. Begin refinement of master plan to determine sequencing of project</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Begin final design of upstream storage adjacent to Falcon Park. Prepare bid package for anticipated Spring 2012 construction</td>
<td>4</td>
</tr>
<tr>
<td>3 Standard Details</td>
<td></td>
<td></td>
<td>1</td>
<td>Update current City Standard Details to conform with current practices. Prepare updated details in electronic format.</td>
<td>5</td>
</tr>
<tr>
<td>4 Review internal processes</td>
<td></td>
<td></td>
<td>1</td>
<td>Review internal processes to see where we can improve services to both internal and external customers</td>
<td>5</td>
</tr>
<tr>
<td>5 Survey</td>
<td></td>
<td></td>
<td>1</td>
<td>Assist Traffic with sign inventory and location. Stakeout new curbs, sidewalks and road reconstruction. Continue location survey of all storm drain pipes.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td><strong>P.W. - ENGINEERING (3310)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-3310-40-3-0000-189</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SEASONAL WORKERS</td>
<td>149</td>
<td>4,138</td>
<td>-</td>
<td>3,196</td>
<td></td>
</tr>
<tr>
<td>0001-3310-40-3-0000-190</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADMINISTRATIVE</td>
<td>99,633</td>
<td>102,588</td>
<td>99,796</td>
<td>63,212</td>
<td>102,008</td>
</tr>
<tr>
<td>OVERTIME</td>
<td>7,148</td>
<td>6,955</td>
<td>8,500</td>
<td>3,307</td>
<td>7,000</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>420,094</td>
<td>438,115</td>
<td>438,386</td>
<td>271,332</td>
<td>440,288</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>250,520</td>
<td>247,962</td>
<td>249,822</td>
<td>156,859</td>
<td>264,273</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-320</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INSPECTIONS - DAMS &amp; BRIDGES</td>
<td>10,000</td>
<td>2,700</td>
<td>10,000</td>
<td>-</td>
<td>7,000</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>10,724</td>
<td>8,542</td>
<td>11,000</td>
<td>5,433</td>
<td>10,000</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>10,806</td>
<td>4,420</td>
<td>8,000</td>
<td>3,420</td>
<td>5,500</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>12,135</td>
<td>15,690</td>
<td>12,500</td>
<td>6,753</td>
<td>15,000</td>
</tr>
<tr>
<td>0001-3310-40-3-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>2,268</td>
<td>2,076</td>
<td>5,300</td>
<td>2,149</td>
<td>3,000</td>
</tr>
<tr>
<td></td>
<td>823,477</td>
<td>833,186</td>
<td>841,304</td>
<td>515,661</td>
<td>854,069</td>
</tr>
</tbody>
</table>
## 2011-2012 Budget Payroll Projection Report

Program: PR815L  7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obi</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>DIRECTOR OF PUBLIC WORKS</td>
<td>0001</td>
<td>3310</td>
<td>190</td>
<td>100.00</td>
<td>102,007.32</td>
<td>102,007.32</td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>CONSTRUCTION/SURVEY TECHN</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td></td>
</tr>
<tr>
<td>CONSTRUCTION/SURVEY TECHN</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td></td>
</tr>
<tr>
<td>DRAFTSPERSON</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>57,158.73</td>
<td></td>
</tr>
<tr>
<td>PUBLIC WORKS CLERK</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td></td>
</tr>
<tr>
<td>SURVEY ASSISTANT II</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>SURVEY ASSISTANT II</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>ZONING ENF OFF/ENVIRON PL</td>
<td>0001</td>
<td>3310</td>
<td>196</td>
<td>50.00</td>
<td>38,335.88</td>
<td>440,287.47</td>
</tr>
<tr>
<td>ASSISTANT CITY ENGINEER</td>
<td>0001</td>
<td>3310</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td></td>
</tr>
<tr>
<td>ASSOCIATE CITY ENGINEER</td>
<td>0001</td>
<td>3310</td>
<td>198</td>
<td>100.00</td>
<td>94,909.02</td>
<td>264,272.88</td>
</tr>
<tr>
<td>ASSOCIATE CITY ENGINEER</td>
<td>0001</td>
<td>3310</td>
<td>198</td>
<td>100.00</td>
<td>89,450.39</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>806,567.67</td>
<td>806,567.67</td>
</tr>
<tr>
<td>ZONING ENF OFF/ENVIRON PL</td>
<td>0001</td>
<td>0510</td>
<td>196</td>
<td>50.00</td>
<td>38,335.88</td>
<td></td>
</tr>
</tbody>
</table>

P.W. - ENGINEERING (3310)
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>P.W. - GARAGE (3351)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-3351-40-3-0000-191</td>
<td>7,669</td>
<td>2,083</td>
<td>7,700</td>
<td>1,759</td>
<td>4,000</td>
<td>4,000</td>
<td>-</td>
</tr>
<tr>
<td>OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-3351-40-3-0000-194</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>335,712</td>
<td>340,432</td>
<td>356,715</td>
<td>220,999</td>
<td>356,715</td>
<td>356,715</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>37,881</td>
<td>42,544</td>
<td>44,562</td>
<td>27,216</td>
<td>45,860</td>
<td>45,860</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-323</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REPAIRS &amp; MAINTENANCE SERVICE</td>
<td>5,024</td>
<td>7,950</td>
<td>5,600</td>
<td>3,801</td>
<td>8,000</td>
<td>8,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>3,442</td>
<td>2,417</td>
<td>3,500</td>
<td>1,055</td>
<td>3,100</td>
<td>3,100</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>5,430</td>
<td>1,253</td>
<td>5,600</td>
<td>137</td>
<td>3,000</td>
<td>3,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>6,887</td>
<td>7,280</td>
<td>7,500</td>
<td>5,035</td>
<td>7,500</td>
<td>7,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>1,098</td>
<td>225</td>
<td>1,000</td>
<td>-</td>
<td>700</td>
<td>700</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-710</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GARAGE MATERIALS</td>
<td>(18,229)</td>
<td>1,516</td>
<td>1</td>
<td>35,777</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-3351-40-3-0000-755</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INVENTORY OVER/SHORT</td>
<td>(4,303)</td>
<td>-</td>
<td>-</td>
<td>9,334</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

| Total                | 380,611     | 405,700     | 432,178     | 305,113              | 428,876                  | 428,876               | -                 |
## Payroll Projection Report

**Program:** PR815L  
**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td>P.W. - GARAGE (3351)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC</td>
<td>0001</td>
<td>3351</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC</td>
<td>0001</td>
<td>3351</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC</td>
<td>0001</td>
<td>3351</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>AUTOMOTIVE MECHANIC</td>
<td>0001</td>
<td>3351</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>MAINT MECH II/GARAGE CREW</td>
<td>0001</td>
<td>3351</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td>356,714.01</td>
</tr>
<tr>
<td>PUBLIC WORKS CLERK</td>
<td>0001</td>
<td>3351</td>
<td>196</td>
<td>100.00</td>
<td>45,859.79</td>
<td>45,859.79</td>
</tr>
</tbody>
</table>

|              |       |      |     |            | 402,573.80| 402,573.80|

---

**Total: ** 402,573.80
## City of Meriden
### 2012 City Manager Recommended Budget

<table>
<thead>
<tr>
<th>P.W. - TRAFFIC (3353)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-3353-40-2-0000-500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAPITAL EQUIPMENT</td>
<td>6,549</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>0001-3353-40-3-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>14,196</td>
<td>17,581</td>
<td>16,000</td>
<td>10,999</td>
<td>17,900</td>
<td>17,900</td>
<td></td>
</tr>
<tr>
<td>0001-3353-40-3-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>191,522</td>
<td>172,553</td>
<td>193,559</td>
<td>109,832</td>
<td>185,385</td>
<td>185,385</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>90,947</td>
<td>90,956</td>
<td>91,103</td>
<td>56,748</td>
<td>94,609</td>
<td>94,909</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-341</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STREET LIGHT MAINTENANCE</td>
<td>3,207</td>
<td>3,108</td>
<td>3,500</td>
<td>1,566</td>
<td>6,300</td>
<td>6,300</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>10,597</td>
<td>8,879</td>
<td>8,000</td>
<td>6,341</td>
<td>10,000</td>
<td>9,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>14,690</td>
<td>12,211</td>
<td>12,500</td>
<td>6,332</td>
<td>12,300</td>
<td>12,300</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-365</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SAFETY EQUIPMENT</td>
<td>437</td>
<td>423</td>
<td>1,660</td>
<td>-</td>
<td>1,300</td>
<td>1,300</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-366</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SIGNALIZATION</td>
<td>79,936</td>
<td>57,225</td>
<td>68,500</td>
<td>29,817</td>
<td>68,000</td>
<td>68,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-367</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SIGNS &amp; LINES</td>
<td>113,310</td>
<td>43,826</td>
<td>50,000</td>
<td>8,175</td>
<td>50,000</td>
<td>50,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-368</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ALARM SYSTEMS</td>
<td>652</td>
<td>421</td>
<td>1,500</td>
<td>863</td>
<td>800</td>
<td>800</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE</td>
<td>1,565</td>
<td>1,721</td>
<td>1,600</td>
<td>375</td>
<td>1,600</td>
<td>1,600</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>1,183</td>
<td>1,428</td>
<td>1,500</td>
<td>1,875</td>
<td>1,500</td>
<td>1,500</td>
<td>-</td>
</tr>
<tr>
<td>0001-3353-40-3-0000-900</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>528,791</td>
<td>410,732</td>
<td>449,412</td>
<td>232,923</td>
<td>449,994</td>
<td>448,994</td>
<td></td>
</tr>
</tbody>
</table>
### Payroll Projection Report

**Program**: PR815L  
**Period**: 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obj</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>P.W. - TRAFFIC (3353)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ELECTRICIAN</td>
<td>0001</td>
<td>3353</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td></td>
</tr>
<tr>
<td>ELECTRONIC TECHNICIAN TRA</td>
<td>0001</td>
<td>3353</td>
<td>196</td>
<td>100.00</td>
<td>76,671.76</td>
<td></td>
</tr>
<tr>
<td>TRAFFIC SIGN MAINTAINER</td>
<td>0001</td>
<td>3353</td>
<td>196</td>
<td>100.00</td>
<td>42,937.19</td>
<td>185,384.37</td>
</tr>
<tr>
<td>SUPT TRAFFIC OPER/VEHICLE</td>
<td>0001</td>
<td>3353</td>
<td>198</td>
<td>100.00</td>
<td>94,909.02</td>
<td>94,909.02</td>
</tr>
</tbody>
</table>

|                         |       |      |     |            | 280,293.39 | 280,293.39 |

2011-2012 Budget
<table>
<thead>
<tr>
<th>P.W. - HIGHWAY (3354)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-3354-40-0-0000-500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAPITAL</td>
<td>-</td>
<td>7,639</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-191</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OVERTIME CONTINGENCY</td>
<td>35,918</td>
<td>22,863</td>
<td>32,500</td>
<td>26,076</td>
<td>30,000</td>
<td>30,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-194</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>833,267</td>
<td>922,397</td>
<td>961,409</td>
<td>594,737</td>
<td>965,906</td>
<td>965,906</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-198</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SUPERVISORS</td>
<td>76,517</td>
<td>76,587</td>
<td>76,651</td>
<td>47,746</td>
<td>79,914</td>
<td>79,914</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>79,552</td>
<td>67,390</td>
<td>68,000</td>
<td>51,787</td>
<td>68,000</td>
<td>68,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>166,255</td>
<td>184,970</td>
<td>166,000</td>
<td>98,311</td>
<td>176,500</td>
<td>170,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-359</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STREET MAINT SUPPLIES</td>
<td>22,022</td>
<td>8,959</td>
<td>12,000</td>
<td>3,265</td>
<td>10,000</td>
<td>10,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-360</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SIDEWALK,BASIN CONSTRUCTION</td>
<td>3,130</td>
<td>2,556</td>
<td>3,200</td>
<td>1,655</td>
<td>3,000</td>
<td>3,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-361</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STREET CONSTRUCTION</td>
<td>459,578</td>
<td>521,438</td>
<td>1</td>
<td>(1,260)</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-363</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>STORM DRAIN CONSTRUCTION</td>
<td>4,756</td>
<td>6,860</td>
<td>5,000</td>
<td>2,370</td>
<td>7,000</td>
<td>7,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-390</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROADSIDE BULKY WASTE</td>
<td>24,201</td>
<td>17,751</td>
<td>25,000</td>
<td>9,000</td>
<td>23,000</td>
<td>23,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>5,818</td>
<td>5,031</td>
<td>7,500</td>
<td>2,352</td>
<td>7,000</td>
<td>7,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-442</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLOTHING</td>
<td>5,368</td>
<td>6,800</td>
<td>6,500</td>
<td>4,699</td>
<td>7,700</td>
<td>7,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-640</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MEMBERSHIP &amp; MEETINGS</td>
<td>363</td>
<td>900</td>
<td>1,000</td>
<td>-</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3354-40-3-0000-391</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SAFETY &amp; HEALTH PLAN</td>
<td>-</td>
<td>-</td>
<td>25,000</td>
<td>-</td>
<td>11,000</td>
<td>11,000</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,716,745</td>
<td>1,852,170</td>
<td>1,389,762</td>
<td>840,748</td>
<td>1,390,022</td>
<td>1,382,822</td>
<td>-</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Object</td>
<td>Total</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>--------------</td>
<td>--------</td>
<td>---------</td>
</tr>
<tr>
<td>P.W. - HIGHWAY (3354)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIP OPER III/CR LDR COM</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIGHWAY MAINTAINER</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
<td></td>
</tr>
<tr>
<td>HWY MAINT/CREW LEAD/COMPE</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td></td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td></td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0001</td>
<td>3354</td>
<td>194</td>
<td>100.00</td>
<td>48,583.88</td>
<td>965,905.19</td>
<td>194</td>
</tr>
<tr>
<td>HIGHWAY FOREMAN</td>
<td>0001</td>
<td>3354</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>79,913.47</td>
<td>198</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,045,818.66</td>
<td></td>
<td></td>
</tr>
<tr>
<td>P.W. - BULKY WASTE (3359)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0001</td>
<td>3359</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td>65,168.90</td>
<td>194</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>65,168.90</td>
<td>65,168.90</td>
<td></td>
</tr>
<tr>
<td>P.W. - BULKY WASTE (3359)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
<td></td>
</tr>
<tr>
<td>---------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------------------------</td>
<td>-------------------</td>
<td>------------------</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-189</td>
<td>52</td>
<td>6,028</td>
<td>8,044</td>
<td>8,044</td>
<td>8,044</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>MISC PART-TIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-191</td>
<td>449</td>
<td>172</td>
<td>1</td>
<td>322</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>OVERTIME</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-194</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>148,629</td>
<td>62,195</td>
<td>65,169</td>
<td>40,376</td>
<td>65,169</td>
<td>65,169</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-196</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MME</td>
<td>27,395</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-350</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GASOLINE</td>
<td>5,722</td>
<td>2,391</td>
<td>4,200</td>
<td>1,796</td>
<td>3,000</td>
<td>3,000</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-352</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>VEHICLE MAINTENANCE</td>
<td>11,297</td>
<td>1,196</td>
<td>11,500</td>
<td>820</td>
<td>6,000</td>
<td>6,000</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-390</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DUMP FEES</td>
<td>91,788</td>
<td>65,626</td>
<td>65,000</td>
<td>37,039</td>
<td>80,000</td>
<td>70,000</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-591</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DRUG TESTING</td>
<td>260</td>
<td>-</td>
<td>750</td>
<td>-</td>
<td>650</td>
<td>650</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-440</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLY</td>
<td>1,749</td>
<td>1,606</td>
<td>1,650</td>
<td>340</td>
<td>2,000</td>
<td>1,650</td>
<td></td>
</tr>
<tr>
<td>0001-3359-40-3-0000-442</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CLOTHING ALLOWANCE</td>
<td>1,442</td>
<td>998</td>
<td>1,500</td>
<td>386</td>
<td>1,100</td>
<td>1,100</td>
<td></td>
</tr>
<tr>
<td></td>
<td>288,783</td>
<td>140,212</td>
<td>177,815</td>
<td>86,885</td>
<td>165,965</td>
<td>155,615</td>
<td></td>
</tr>
<tr>
<td>P.W. - TRANSFER STATION (3355)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011022011 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------------</td>
<td>--------------------------</td>
<td>------------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-191</td>
<td>13,463</td>
<td>15,135</td>
<td>15,000</td>
<td>78,382</td>
<td>15,200</td>
<td>15,200</td>
<td>-</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-339</td>
<td>43,118</td>
<td>80,664</td>
<td>81,100</td>
<td>30,427</td>
<td>82,100</td>
<td>82,100</td>
<td>-</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-350</td>
<td>2,526</td>
<td>2,831</td>
<td>2,400</td>
<td>1,106</td>
<td>3,000</td>
<td>3,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-352</td>
<td>17,704</td>
<td>21,472</td>
<td>15,000</td>
<td>17,283</td>
<td>15,000</td>
<td>15,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-390</td>
<td>-</td>
<td>1,344</td>
<td>7,000</td>
<td>1,671</td>
<td>4,000</td>
<td>4,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3355-40-3-0000-440</td>
<td>1,217</td>
<td>4,101</td>
<td>2,000</td>
<td>225</td>
<td>8,300</td>
<td>3,100</td>
<td>-</td>
</tr>
<tr>
<td>OFFICE EXPENSE &amp; SUPPLY</td>
<td>78,028</td>
<td>125,547</td>
<td>122,500</td>
<td>129,094</td>
<td>127,600</td>
<td>122,400</td>
<td>-</td>
</tr>
<tr>
<td>P.W. - WASTE COLLECTION (3357)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
<td>-----------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-3357-40-3-0000-340 RECYCLING</td>
<td>11,537</td>
<td>4,175</td>
<td>47,950</td>
<td>(1,015)</td>
<td>29,750</td>
<td>17,750</td>
<td>-</td>
</tr>
<tr>
<td>0001-3357-40-3-0000-369 DUMPING FEES</td>
<td>562,763</td>
<td>569,041</td>
<td>604,400</td>
<td>305,839</td>
<td>600,000</td>
<td>553,000</td>
<td>-</td>
</tr>
<tr>
<td>0001-3357-40-3-0000-390 CONTRACT</td>
<td>852,906</td>
<td>783,327</td>
<td>869,565</td>
<td>448,952</td>
<td>894,323</td>
<td>894,323</td>
<td>-</td>
</tr>
<tr>
<td>0001-3357-40-3-0000-440 OFFICE EXPENSE &amp; SUPPLY</td>
<td>-</td>
<td>-</td>
<td>250</td>
<td>-</td>
<td>250</td>
<td>250</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>1,427,206</td>
<td>1,356,543</td>
<td>1,522,165</td>
<td>753,776</td>
<td>1,524,323</td>
<td>1,485,323</td>
<td>-</td>
</tr>
<tr>
<td>SNOW AND ICE CONTROL (3320)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>--------------</td>
<td>---------------------</td>
<td>--------------------------</td>
<td>----------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-3320-40-3-0000-308 SNOW &amp; ICE CONTROL</td>
<td>654,350</td>
<td>597,389</td>
<td>500,000</td>
<td>561,274</td>
<td>500,000</td>
<td>500,000</td>
<td>-</td>
</tr>
<tr>
<td>654,350</td>
<td>597,389</td>
<td>500,000</td>
<td>561,274</td>
<td>500,000</td>
<td>500,000</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>CONTINGENCY (0200)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Actual</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-----------------------</td>
<td>--------------------------</td>
<td>----------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>0001-0200-40-0-0000-601</td>
<td>-</td>
<td>-</td>
<td>270,500</td>
<td>-</td>
<td>500,000</td>
<td>8,073,053</td>
<td>-</td>
</tr>
<tr>
<td>CONTINGENCY</td>
<td>-</td>
<td>-</td>
<td>270,500</td>
<td>-</td>
<td>500,000</td>
<td>8,073,053</td>
<td>-</td>
</tr>
</tbody>
</table>
### DEBT SERVICE

<table>
<thead>
<tr>
<th>DEBT SERVICE (5211)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-5211-40-5-0000-301 PRINCIPAL BONDS</td>
<td>10,151,417</td>
<td>10,985,917</td>
<td>8,907,917</td>
<td>8,854,917</td>
<td>8,959,161</td>
<td>8,959,161</td>
<td>-</td>
</tr>
<tr>
<td>0001-5211-40-5-0000-302 INTEREST BONDS</td>
<td>3,223,118</td>
<td>3,197,059</td>
<td>2,339,287</td>
<td>2,670,311</td>
<td>3,237,006</td>
<td>3,237,006</td>
<td>-</td>
</tr>
<tr>
<td>0001-5211-40-5-0000-303 BAN INTEREST</td>
<td>563,879</td>
<td>-</td>
<td>650,000</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-5211-40-5-0000-304 BAN Principal</td>
<td>-</td>
<td>-</td>
<td>682,500</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>0001-5211-40-5-0000-305 Debt Service Fees</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>0001-5211-40-5-0000-309 BABS FEDERAL SUBSIDY</td>
<td>-</td>
<td>-</td>
<td>(90,907)</td>
<td>(265,845)</td>
<td>(265,845)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>13,938,414</td>
<td>14,182,976</td>
<td>12,579,704</td>
<td>11,434,321</td>
<td>11,930,324</td>
<td>11,930,324</td>
<td>-</td>
</tr>
</tbody>
</table>

### TRANSFERS OUT

<table>
<thead>
<tr>
<th>TRANSFERS OUT</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-5250-40-5-0000-699 TRANSFERS OUT</td>
<td>204,989</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>204,989</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TOTAL EXPENDITURES</td>
<td>175,433,002</td>
<td>167,967,358</td>
<td>170,822,805</td>
<td>104,999,907</td>
<td>188,305,075</td>
<td>180,521,911</td>
<td>-</td>
</tr>
</tbody>
</table>

City Expenditures (not including the BOE) | 78,886,017 | 85,798,916 | 88,583,123 |

Second Taxing District (dept. 3357) | 1,522,165 | 1,524,323 | 1,465,323 |

TOTAL EXPENDITURES | 175,433,002 | 167,967,358 | 170,822,805 | 104,589,807 | 188,305,075 | 180,521,911 |

TOTAL REVENUES | 181,434,911 | 169,029,220 | 170,822,805 | 120,224,936 | 177,274,849 | 180,521,911 |

Variance | 6,001,909 | 1,061,662 | 1 | 15,525,329 | (11,030,126) | (0) |
CITY OF MERIDEN

CITY MANAGER’S PROPOSED

ENTERPRISE FUND BUDGET

2011-2012
MEMORANDUM
CITY OF MERIDEN
DEPARTMENT OF PUBLIC UTILITIES

Department Description

The department is made up of three divisions. They are:

- Fiscal Division
- Water Division
- Water Pollution Control Facility Division

Fiscal Division

The department is charged with the responsibility of determining consumption, preparing, printing and mailing water and sewer bills on a twice-a-year basis to some 17,858 accounts. It also monitors the delinquent program (payment plans), shut offs/foreclosure accounts.

Other responsibilities include the maintenance and testing of existing meters, routine and special reading of meters, processing applications for services and routine customer service functions.

The division is now involved in the installation of radio read system. To date approximately 15,000 have been installed. We will be going to quarterly billing this fiscal year.

Because of this program and the document imaging that is being done in house we were able to reduce (thru attrition) the fiscal staff from seven to four.

Water Division

This division is charged with the responsibility of obtaining, treating and delivering a public water supply of satisfactory quality under adequate pressure to customers who require an average of six (6) to seven (7) million gallons a day, with peaks sometimes over nine (9) million gallons.

It is also responsible for maintenance and repairs of approximately two hundred and fifteen (215) miles of distribution and transmission piping and appurtenances within the system.

Responsibilities also include the operation, maintenance of four (4) surface water treatment plants, two (2) ground water facilities, two (2) individual wells, eight (8) pump stations and six (6) reservoir sources (dams and gatehouses) and maintenance/care of approximately 2,000 acres of watershed property.

The division is involved in many projects due to State (Federal) mandates and rehabilitation of our aging infrastructures.
Water Pollution Control Facility Division

The Water Pollution Control Facility is charged with the responsibility of collecting, treating, and discharging an effluent meeting the standards outlined in the National Pollutant Elimination System (NPDES) Discharge Permit. The average daily flow for 2010 was 11.4 million gallons per day.

The Division also has the responsibility of operating and maintaining three pump stations, a siphon, and over 190 miles of sanitary sewer ranging in size from 8” to 48”.

The Construction Upgrade for the water Pollution Control Facility has been completed. Start-up of the Denitrification process has provided us with promising results. Start-up of the Phosphorus Removal System is scheduled for Spring 2011.

The Water Pollution Control Division has also started its first phase of an Inflow and Infiltration Remediation Program. Approximately 30,000 linear feet of collection system piping will be rehabilitated using a cured-in-place pipe lining system. In addition to the lining, approximately 170 manholes are scheduled to be rehabilitated.
DEPARTMENT OF PUBLIC UTILITIES

DIRECTOR

SUPERINTENDENT OF OPERATIONS

FISCAL DIVISION
  - Administration/Billing Section
  - Meter Reading Section

WATER DIVISION
  - Distribution Section
  - Treatment Section
  - Storm Drain Section
  - Watershed Section

WPCF DIVISION
  - Collection System Section
  - Plant Operation Section
<table>
<thead>
<tr>
<th>Department</th>
<th>Goal Num</th>
<th>Description</th>
<th>Obj Num</th>
<th>Objective</th>
<th>Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>PUBLIC UTILITIES</td>
<td>1</td>
<td>GENERAL</td>
<td>1</td>
<td>Continue to review all operational and personnel policies within Dept of Public Utilities. Insure that we are uniform with these policies with the other departments.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Look at all the resources available within the department to see if each division could assist each other in some ways.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Continue to familiarize with the operation of the Wastewater system.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Continue to train the Superintendent of Operations on the Water system.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>2</td>
<td>FISCAL DIVISION</td>
<td>1</td>
<td>Complete installation of radio read meters.</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Initiate Quarterly Billing this fiscal year.</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td>3</td>
<td>WATER DIVISION</td>
<td>1</td>
<td>Continue to work on Safe Drinking Act Rules - short/long term improvements.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Oversee design for Broad Brook Treatment plant &amp; pump station upgrade.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Oversee Elmere Treatment Plant Lagoon construction.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>4</td>
<td>Oversee Carpenter Ave Tank improvements/construction.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>5</td>
<td>Continue to work on treatment/distribution improvements and maintenance programs.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>4</td>
<td>WPCF DIVISION</td>
<td>1</td>
<td>Start up of the Phosphorus Removal System. Be active on challenging DEP's new phosphorus limit, it could cost the rate payer millions of dollars.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>2</td>
<td>Selling Nitrogen Credits.</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3</td>
<td>Collection System Improvements... continue rehabilitating manholes and installing cured-in-place pipe lining.</td>
<td>5</td>
</tr>
</tbody>
</table>
WATER POLLUTION CONTROL FACILITY - ORGANIZATIONAL CHART
FISCAL YEAR 2011 - 2012

DAVID LOHMAN
DIRECTOR
PUBLIC UTILITIES

DENNIS WAZ
SUPERINTENDENT
WATER/WASTEWATER

FRANK RUSSO
MANAGER/CHIEF OPER
WPCF

MICHAEL CERRETA
ASST. MANAGER
WPCF

RENE LALIBERTE'
MAINT. SUPERVISOR
WPCF

CHEMIST
CARMEN KRZESIK

LAB TECHNICIAN
MICHAEL KOMARENKO

ELECTRONIC TECHNICIAN
JONATHAN YODER

MAINTENANCE MECHANIC II
PETER VILLA

OPERATOR II
GREGORY HUNTER
PETER STONE

OPERATOR I
STEVEN BELOTE
STEPHEN ESTROM
JAMES MACDONALD
JOHN NEDZA
DALE PAUL
TODD WOLLENBERG
<table>
<thead>
<tr>
<th>Object Code</th>
<th>WATER (0503-3920)</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Actual</th>
<th>Department Budget Request</th>
<th>City Manager Budget</th>
<th>Public Utilities Commission</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>REVENUES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>633</td>
<td>MUNICIPAL HYDRANT FEES</td>
<td>65,000</td>
<td>65,000</td>
<td>62,240</td>
<td>65,000</td>
<td>62,240</td>
<td>62,240</td>
<td>62,240</td>
<td></td>
</tr>
<tr>
<td>634</td>
<td>FIRE SERVICE CHARGE</td>
<td>115,094</td>
<td>114,881</td>
<td>114,881</td>
<td>-</td>
<td>114,881</td>
<td>114,881</td>
<td>114,881</td>
<td></td>
</tr>
<tr>
<td>641</td>
<td>INTEREST</td>
<td>157,978</td>
<td>178,365</td>
<td>130,000</td>
<td>98,121</td>
<td>140,000</td>
<td>140,000</td>
<td>140,000</td>
<td></td>
</tr>
<tr>
<td>642</td>
<td>LIEN FEES</td>
<td>77,101</td>
<td>97,553</td>
<td>70,000</td>
<td>40,104</td>
<td>80,000</td>
<td>80,000</td>
<td>80,000</td>
<td></td>
</tr>
<tr>
<td>680</td>
<td>INTEREST ON INVESTMENTS</td>
<td>66,777</td>
<td>31,360</td>
<td>67,000</td>
<td>8,927</td>
<td>31,500</td>
<td>31,500</td>
<td>31,500</td>
<td></td>
</tr>
<tr>
<td>687</td>
<td>BASIC SERVICE CHARGE</td>
<td>568,751</td>
<td>707,905</td>
<td>708,781</td>
<td>-</td>
<td>709,772</td>
<td>709,772</td>
<td>709,772</td>
<td></td>
</tr>
<tr>
<td>695</td>
<td>MISC. INCOME</td>
<td>129,276</td>
<td>73,887</td>
<td>135,264</td>
<td>74,016</td>
<td>129,800</td>
<td>129,800</td>
<td>129,800</td>
<td></td>
</tr>
<tr>
<td>695</td>
<td>MISC. INCOME</td>
<td>(41,593)</td>
<td>(749)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>695</td>
<td>FIXED ASSETS GAIN/LOSS</td>
<td>710</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>699</td>
<td>RETAINED EARNINGS</td>
<td>-</td>
<td>514,908</td>
<td>-</td>
<td>525,011</td>
<td>541,057</td>
<td>541,057</td>
<td></td>
<td></td>
</tr>
<tr>
<td>745</td>
<td>BOND PREMIUM REVENUE</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>19</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>746</td>
<td>REFUNDING BOND SAVINGS</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>984</td>
<td>WATER SALES</td>
<td>5,959,719</td>
<td>6,861,049</td>
<td>7,213,500</td>
<td>3,952,147</td>
<td>7,213,500</td>
<td>7,213,500</td>
<td>7,213,500</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>7,098,813</td>
<td>8,129,251</td>
<td>9,016,574</td>
<td>4,238,334</td>
<td>9,006,704</td>
<td>9,022,750</td>
<td>9,022,750</td>
<td>-</td>
</tr>
<tr>
<td>Object Code</td>
<td>WATER (0503-3920)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Budget Request</td>
<td>City Manager Budget</td>
<td>Public Utilities Commission</td>
<td>Finance Committee</td>
<td></td>
</tr>
<tr>
<td>-------------</td>
<td>-------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------------</td>
<td>---------------------</td>
<td>---------------------------</td>
<td>---------------------</td>
<td></td>
</tr>
<tr>
<td>189</td>
<td>PART TIME / SEASONAL</td>
<td>4,573</td>
<td>2,496</td>
<td>9,200</td>
<td>-</td>
<td>9,200</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>191</td>
<td>OVERTIME</td>
<td>142,004</td>
<td>126,150</td>
<td>157,000</td>
<td>92,535</td>
<td>157,000</td>
<td>140,000</td>
<td>140,000</td>
<td></td>
</tr>
<tr>
<td>194</td>
<td>PUBLIC WORKS</td>
<td>1,427,463</td>
<td>1,476,506</td>
<td>1,580,515</td>
<td>969,811</td>
<td>1,542,598</td>
<td>1,542,598</td>
<td>1,542,598</td>
<td></td>
</tr>
<tr>
<td>196</td>
<td>MME</td>
<td>112,927</td>
<td>116,574</td>
<td>116,785</td>
<td>72,667</td>
<td>116,786</td>
<td>116,786</td>
<td>116,786</td>
<td></td>
</tr>
<tr>
<td>198</td>
<td>SUPERVISORS</td>
<td>143,069</td>
<td>76,591</td>
<td>76,651</td>
<td>48,246</td>
<td>79,914</td>
<td>79,914</td>
<td>79,914</td>
<td></td>
</tr>
<tr>
<td>200</td>
<td>EMPLOYEE'S BENEFITS</td>
<td>1,223,120</td>
<td>1,294,773</td>
<td>1,287,226</td>
<td>895,652</td>
<td>1,563,478</td>
<td>1,494,712</td>
<td>1,494,712</td>
<td></td>
</tr>
<tr>
<td>202</td>
<td>POST RETIREMENT BENEFITS</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>202,110</td>
<td>202,110</td>
<td>202,110</td>
<td></td>
</tr>
<tr>
<td>301</td>
<td>DEBT SERVICE-PRINCIPAL</td>
<td>1,051,020</td>
<td>1,592,020</td>
<td>1,228,020</td>
<td>1,264,020</td>
<td>1,205,489</td>
<td>1,205,489</td>
<td>1,205,489</td>
<td></td>
</tr>
<tr>
<td>302</td>
<td>DEBT SERVICE-INTEREST</td>
<td>461,616</td>
<td>661,609</td>
<td>572,320</td>
<td>523,461</td>
<td>576,766</td>
<td>576,766</td>
<td>576,766</td>
<td></td>
</tr>
<tr>
<td>303</td>
<td>BAN INTEREST</td>
<td>219,913</td>
<td>-</td>
<td>261,171</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>305</td>
<td>DEBT SERVICE CLOSING COST</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3,919</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>306</td>
<td>TAXES TO OTHER TOWNS</td>
<td>43,126</td>
<td>43,744</td>
<td>49,148</td>
<td>46,235</td>
<td>49,148</td>
<td>49,148</td>
<td>49,148</td>
<td></td>
</tr>
<tr>
<td>309</td>
<td>BABS FEDERAL SUBSIDY</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(5,736)</td>
<td>(16,774)</td>
<td>(16,774)</td>
<td>(16,774)</td>
<td></td>
</tr>
<tr>
<td>321</td>
<td>PUBLIC UTILITIES</td>
<td>902,277</td>
<td>902,000</td>
<td>1,000,000</td>
<td>488,418</td>
<td>1,000,000</td>
<td>900,000</td>
<td>900,000</td>
<td></td>
</tr>
<tr>
<td>323</td>
<td>REPAIRS &amp; MAINTENANCE</td>
<td>21,474</td>
<td>13,529</td>
<td>18,000</td>
<td>5,208</td>
<td>18,000</td>
<td>18,000</td>
<td>18,000</td>
<td></td>
</tr>
<tr>
<td>350</td>
<td>GASOLINE</td>
<td>50,354</td>
<td>40,373</td>
<td>25,000</td>
<td>24,733</td>
<td>25,000</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>352</td>
<td>VEHICLE MAINTENANCE</td>
<td>111,130</td>
<td>57,514</td>
<td>91,000</td>
<td>24,761</td>
<td>91,000</td>
<td>91,000</td>
<td>91,000</td>
<td></td>
</tr>
<tr>
<td>388</td>
<td>AUDIT</td>
<td>8,888</td>
<td>9,170</td>
<td>9,825</td>
<td>9,050</td>
<td>10,120</td>
<td>10,120</td>
<td>10,120</td>
<td></td>
</tr>
<tr>
<td>390</td>
<td>WATER PURCHASED</td>
<td>134,535</td>
<td>142,055</td>
<td>148,800</td>
<td>88,397</td>
<td>148,800</td>
<td>148,800</td>
<td>148,800</td>
<td></td>
</tr>
<tr>
<td>398</td>
<td>FISCAL DIVISION SERVICE</td>
<td>629,757</td>
<td>718,689</td>
<td>724,573</td>
<td>724,573</td>
<td>782,593</td>
<td>790,245</td>
<td>790,245</td>
<td></td>
</tr>
<tr>
<td>399</td>
<td>ASSESSMENT GENERAL FUND</td>
<td>544,056</td>
<td>574,983</td>
<td>592,232</td>
<td>592,232</td>
<td>610,001</td>
<td>610,001</td>
<td>610,001</td>
<td></td>
</tr>
<tr>
<td>object code</td>
<td>WATER (0503-3920)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11</td>
<td>Department Budget Request</td>
<td>City Manager Budget</td>
<td>Public Utilities Commission</td>
<td>Finance Committee</td>
</tr>
<tr>
<td>-------------</td>
<td>------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------</td>
<td>---------------------------</td>
<td>-------------------</td>
<td>-------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>440</td>
<td>OFFICE EXPENSE &amp; SUPPLIES</td>
<td>55,214</td>
<td>54,540</td>
<td>63,750</td>
<td>26,995</td>
<td>63,750</td>
<td>60,000</td>
<td>60,000</td>
<td></td>
</tr>
<tr>
<td>489</td>
<td>MEDICAL EXPENSE</td>
<td>2,490</td>
<td>3,043</td>
<td>3,600</td>
<td>-</td>
<td>3,600</td>
<td>3,600</td>
<td>3,600</td>
<td></td>
</tr>
<tr>
<td>491</td>
<td>MAINT OF MAINS &amp; ACCESS</td>
<td>18,411</td>
<td>23,724</td>
<td>30,000</td>
<td>24,054</td>
<td>30,000</td>
<td>25,000</td>
<td>25,000</td>
<td></td>
</tr>
<tr>
<td>492</td>
<td>MAINTENANCE OF RESERVOIR</td>
<td>19,466</td>
<td>39,617</td>
<td>40,000</td>
<td>16,194</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td></td>
</tr>
<tr>
<td>493</td>
<td>MAINT OF PUMP STATIONS</td>
<td>29,647</td>
<td>34,441</td>
<td>40,000</td>
<td>28,639</td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td></td>
</tr>
<tr>
<td>494</td>
<td>SERVICES-MATERIALS</td>
<td>(6,166)</td>
<td>1,680</td>
<td>5,000</td>
<td>396</td>
<td>5,000</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>495</td>
<td>TREATMENT EXPENSE</td>
<td>533,112</td>
<td>512,244</td>
<td>521,700</td>
<td>232,218</td>
<td>521,700</td>
<td>521,700</td>
<td>521,700</td>
<td></td>
</tr>
<tr>
<td>501</td>
<td>CAPITAL OUTLAY</td>
<td>102,529</td>
<td>76,660</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>502</td>
<td>DEPRECIATION EXPENSE</td>
<td>1,604,557</td>
<td>1,640,947</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>504</td>
<td>WATER EQUIPMENT</td>
<td>9,018</td>
<td>16,220</td>
<td>16,100</td>
<td>8,660</td>
<td>16,100</td>
<td>16,100</td>
<td>16,100</td>
<td></td>
</tr>
<tr>
<td>506</td>
<td>HYDRANTS-MATERIALS</td>
<td>2,109</td>
<td>3,335</td>
<td>5,000</td>
<td>477</td>
<td>5,000</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>640</td>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>10,023</td>
<td>12,521</td>
<td>11,575</td>
<td>6,275</td>
<td>11,575</td>
<td>11,575</td>
<td>11,575</td>
<td></td>
</tr>
<tr>
<td>643</td>
<td>INSURANCE</td>
<td>275,854</td>
<td>280,221</td>
<td>311,381</td>
<td>255,463</td>
<td>279,857</td>
<td>279,857</td>
<td>279,857</td>
<td></td>
</tr>
<tr>
<td>713</td>
<td>NEW MAINS &amp; ACCESSORIES</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>714</td>
<td>REPAIR TRENCHES</td>
<td>18,685</td>
<td>16,953</td>
<td>21,000</td>
<td>18,967</td>
<td>21,000</td>
<td>21,000</td>
<td>21,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>9,907,302</td>
<td>10,564,922</td>
<td>9,018,574</td>
<td>6,486,740</td>
<td>9,006,704</td>
<td>9,022,750</td>
<td>9,022,750</td>
<td></td>
</tr>
<tr>
<td>Object Code</td>
<td>Fiscal Division (0503-3910)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011 02/20/11 Budget Request</td>
<td>City Manager Budget</td>
<td>Public Utilities Commission</td>
<td>Finance Committee</td>
<td></td>
</tr>
<tr>
<td>-------------</td>
<td>-----------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------------------------</td>
<td>-------------------</td>
<td>---------------------------</td>
<td>-------------------</td>
<td></td>
</tr>
<tr>
<td>648</td>
<td>REVENUE WATER DEPT</td>
<td>629,757</td>
<td>718,689</td>
<td>724,573</td>
<td>724,573</td>
<td>782,593</td>
<td>790,245</td>
<td>790,245</td>
<td></td>
</tr>
<tr>
<td>649</td>
<td>REVENUE SEWER DEPT</td>
<td>567,045</td>
<td>647,380</td>
<td>653,466</td>
<td>653,466</td>
<td>705,792</td>
<td>712,694</td>
<td>712,694</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>1,196,802</strong></td>
<td><strong>1,366,069</strong></td>
<td><strong>1,378,039</strong></td>
<td><strong>1,378,039</strong></td>
<td><strong>1,488,385</strong></td>
<td><strong>1,502,939</strong></td>
<td><strong>1,502,939</strong></td>
<td></td>
</tr>
<tr>
<td><strong>EXPENDITURES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>189</td>
<td>PART TIME / SEASONAL</td>
<td>-</td>
<td>-</td>
<td>14,400</td>
<td>-</td>
<td>14,400</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>190</td>
<td>ADMINISTRATION</td>
<td>106,709</td>
<td>106,781</td>
<td>106,934</td>
<td>69,808</td>
<td>109,147</td>
<td>109,147</td>
<td>109,147</td>
<td></td>
</tr>
<tr>
<td>191</td>
<td>OVERTIME</td>
<td>2,212</td>
<td>4,410</td>
<td>4,410</td>
<td>2,565</td>
<td>7,000</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>194</td>
<td>PUBLIC WORKS</td>
<td>98,944</td>
<td>100,334</td>
<td>105,116</td>
<td>66,024</td>
<td>105,116</td>
<td>105,116</td>
<td>105,116</td>
<td></td>
</tr>
<tr>
<td>196</td>
<td>MME</td>
<td>53,782</td>
<td>55,496</td>
<td>55,811</td>
<td>34,659</td>
<td>55,612</td>
<td>55,612</td>
<td>55,612</td>
<td></td>
</tr>
<tr>
<td>198</td>
<td>SUPERVISORS</td>
<td>76,509</td>
<td>160,584</td>
<td>164,575</td>
<td>103,503</td>
<td>175,471</td>
<td>175,471</td>
<td>175,471</td>
<td></td>
</tr>
<tr>
<td>200</td>
<td>EMPLOYEE BENEFITS</td>
<td>175,910</td>
<td>275,133</td>
<td>239,207</td>
<td>160,393</td>
<td>301,218</td>
<td>284,715</td>
<td>284,715</td>
<td></td>
</tr>
<tr>
<td>202</td>
<td>POST RETIREMENT BENEFITS (EPI)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>48,507</td>
<td>48,507</td>
<td></td>
</tr>
<tr>
<td>350</td>
<td>GASOLINE</td>
<td>6,173</td>
<td>5,178</td>
<td>4,000</td>
<td>2,654</td>
<td>4,000</td>
<td>4,000</td>
<td>4,000</td>
<td></td>
</tr>
<tr>
<td>352</td>
<td>VEHICLE MAINTENANCE</td>
<td>7,465</td>
<td>4,623</td>
<td>6,900</td>
<td>2,742</td>
<td>6,900</td>
<td>6,900</td>
<td>6,900</td>
<td></td>
</tr>
<tr>
<td>357</td>
<td>ATTORNEY FEES</td>
<td>2,700</td>
<td>4,022</td>
<td>14,000</td>
<td>(5,712)</td>
<td>9,000</td>
<td>9,000</td>
<td>9,000</td>
<td></td>
</tr>
<tr>
<td>390</td>
<td>OTHER PURCHASED SERVICES</td>
<td>59,341</td>
<td>35,757</td>
<td>51,850</td>
<td>13,806</td>
<td>63,850</td>
<td>63,850</td>
<td>63,850</td>
<td></td>
</tr>
<tr>
<td>391</td>
<td>MEDICAL EXPENSE</td>
<td>-</td>
<td>-</td>
<td>400</td>
<td>-</td>
<td>400</td>
<td>400</td>
<td>400</td>
<td></td>
</tr>
<tr>
<td>443</td>
<td>OFFICE EXPENSES AND SUPPLIES</td>
<td>200</td>
<td>382</td>
<td>1,550</td>
<td>285</td>
<td>1,550</td>
<td>500</td>
<td>500</td>
<td></td>
</tr>
<tr>
<td>463</td>
<td>LIABILITY INSURANCE</td>
<td>53,471</td>
<td>51,749</td>
<td>57,897</td>
<td>48,677</td>
<td>51,771</td>
<td>51,771</td>
<td>51,771</td>
<td></td>
</tr>
<tr>
<td>487</td>
<td>METER MATERIALS</td>
<td>13,614</td>
<td>14,132</td>
<td>15,000</td>
<td>11,150</td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td></td>
</tr>
<tr>
<td>489</td>
<td>TAX COLLECTOR SERVICES</td>
<td>493,731</td>
<td>508,543</td>
<td>523,799</td>
<td>523,799</td>
<td>557,950</td>
<td>557,950</td>
<td>557,950</td>
<td></td>
</tr>
<tr>
<td>712</td>
<td>WATER METERS</td>
<td>8,489</td>
<td>1,843</td>
<td>10,000</td>
<td>(3,004)</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>1,156,250</strong></td>
<td><strong>1,328,677</strong></td>
<td><strong>1,378,039</strong></td>
<td><strong>1,031,851</strong></td>
<td><strong>1,488,385</strong></td>
<td><strong>1,502,939</strong></td>
<td><strong>1,502,939</strong></td>
<td></td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program:** PR815L  
**7/01/11 to 7/01/12**

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget Amount</th>
<th>Object Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>WATER (0503-3920)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EQUIP OPER III/CR LDR COM</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>EQUIP OPER III/CR LDR COM</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>EQUIP OPER III/CR LDR COM</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>70,125.59</td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>68,395.00</td>
<td></td>
</tr>
<tr>
<td>EQUIPMENT OPERATOR 3/CREW</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>68,395.00</td>
<td></td>
</tr>
<tr>
<td>LAB TECH SOURC WATER INSP</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
</tr>
<tr>
<td>STORM DRAIN MAINTAINER</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>52,306.62</td>
<td></td>
</tr>
<tr>
<td>STORM DRAIN MAINTAINER</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>UTILITYPERSON III</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>61,299.76</td>
<td></td>
</tr>
<tr>
<td>UTILITYPERSON III</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>61,299.76</td>
<td></td>
</tr>
<tr>
<td>WATER DISTRIBUTION MAINTA</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>55,443.76</td>
<td></td>
</tr>
<tr>
<td>WATER DISTRIBUTION MAINTA</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>WATER DISTRIBUTION MAINTA</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>WATER DISTRIBUTION MAINTA</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>49,074.16</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR I</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR I</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>53,770.62</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR I</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR II</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR II</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR III</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR III</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td></td>
</tr>
<tr>
<td>WATER PLANT OPERATOR III</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>76,211.65</td>
<td></td>
</tr>
<tr>
<td>WATER SERVICE TECHNICIAN</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>74,768.56</td>
<td></td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Amount</td>
<td>Total</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
<td>----------</td>
</tr>
<tr>
<td>WATER (cont'd)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>WATERSHED EQ OP III TREEC</td>
<td>0503</td>
<td>3920</td>
<td>194</td>
<td>100.00</td>
<td>72,197.00</td>
<td>1,542,595.46</td>
</tr>
<tr>
<td>ACCOUNT CLERK</td>
<td>0503</td>
<td>3920</td>
<td>196</td>
<td>100.00</td>
<td>51,009.93</td>
<td></td>
</tr>
<tr>
<td>CROSS CONNECTION INSPECTO</td>
<td>0503</td>
<td>3920</td>
<td>196</td>
<td>100.00</td>
<td>65,775.42</td>
<td>116,785.35</td>
</tr>
<tr>
<td>WATER DISTRIBUTION SUPERV</td>
<td>0503</td>
<td>3920</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>79,913.47</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,739,294.28</td>
<td>1,739,294.28</td>
</tr>
<tr>
<td>Job Title</td>
<td>Fund</td>
<td>Dept</td>
<td>Obl</td>
<td>Percentage</td>
<td>Budget</td>
<td>Object</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>------</td>
<td>------</td>
<td>-----</td>
<td>------------</td>
<td>---------</td>
<td>---------</td>
</tr>
<tr>
<td>WATER SERVICEPERSON</td>
<td>0503</td>
<td>3910</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td>105,115.18</td>
</tr>
<tr>
<td>ACCOUNTS SUPERVISOR</td>
<td>0503</td>
<td>3910</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td>55,611.08</td>
</tr>
<tr>
<td>SUPERINT/OPERATIONS-WATER</td>
<td>0503</td>
<td>3910</td>
<td>198</td>
<td>100.00</td>
<td>95,557.36</td>
<td>-</td>
</tr>
<tr>
<td>WATER SERVICE SUPERVISOR</td>
<td>0503</td>
<td>3910</td>
<td>198</td>
<td>100.00</td>
<td>79,913.47</td>
<td>175,470.83</td>
</tr>
<tr>
<td>FISCAL DIVISION (0503-3910)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>445,343.50</td>
<td>445,343.50</td>
</tr>
<tr>
<td>Object Code</td>
<td>Revenues</td>
<td>2009 Actual</td>
<td>2010 Budget</td>
<td>2011 Budget Request</td>
<td>Department Budget</td>
<td>City Manager Budget</td>
</tr>
<tr>
<td>-------------</td>
<td>----------</td>
<td>-------------</td>
<td>-------------</td>
<td>---------------------</td>
<td>------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>641</td>
<td>Sewer Connection Assess</td>
<td>22,359</td>
<td>13,133</td>
<td>20,000</td>
<td>10,954</td>
<td>13,000</td>
</tr>
<tr>
<td>642</td>
<td>Interest &amp; Lien Fees</td>
<td>229,003</td>
<td>267,244</td>
<td>240,000</td>
<td>142,276</td>
<td>270,000</td>
</tr>
<tr>
<td>644</td>
<td>Sewer Assessment Revenue</td>
<td>-</td>
<td>22,722</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>680</td>
<td>Interest on Investments</td>
<td>59,029</td>
<td>39,101</td>
<td>58,000</td>
<td>14,722</td>
<td>39,100</td>
</tr>
<tr>
<td>687</td>
<td>Basic Service Fee</td>
<td>464,231</td>
<td>594,554</td>
<td>529,496</td>
<td>-</td>
<td>594,970</td>
</tr>
<tr>
<td>690</td>
<td>Nitrogen Credit</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>80,000</td>
</tr>
<tr>
<td>694</td>
<td>Sewer Assessment</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>695</td>
<td>Misc. Income</td>
<td>(242,910)</td>
<td>(160,886)</td>
<td>20,600</td>
<td>15,012</td>
<td>33,200</td>
</tr>
<tr>
<td>699</td>
<td>From Retained Earnings</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>651,733</td>
</tr>
<tr>
<td>699a</td>
<td>From Retained Earnings 201</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,072,363</td>
</tr>
<tr>
<td>745</td>
<td>Bond Premium Revenue</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>38</td>
<td>-</td>
</tr>
<tr>
<td>746</td>
<td>Refunding Bond Savings</td>
<td>-</td>
<td>25,149</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>984</td>
<td>Sewer Use Charges</td>
<td>5,398,346</td>
<td>5,798,312</td>
<td>7,700,000</td>
<td>3,955,602</td>
<td>7,700,000</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>5,927,258</td>
<td>6,599,329</td>
<td>8,568,096</td>
<td>4,138,604</td>
<td>10,454,366</td>
</tr>
<tr>
<td>object code</td>
<td>SEWER (0502 - 3930)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>Department 02/20/11 Budget Request</td>
<td>City Manager Budget</td>
</tr>
<tr>
<td>-------------</td>
<td>---------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-----------------------------------</td>
<td>--------------------</td>
</tr>
<tr>
<td>189</td>
<td>PART TIME / SEASONAL</td>
<td>-</td>
<td>3,070</td>
<td>11,520</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>191</td>
<td>OVERTIME</td>
<td>152,412</td>
<td>155,968</td>
<td>169,000</td>
<td>62,366</td>
<td>160,000</td>
</tr>
<tr>
<td>194</td>
<td>LABOR PUBLIC WORKS</td>
<td>590,029</td>
<td>588,894</td>
<td>642,631</td>
<td>380,831</td>
<td>645,939</td>
</tr>
<tr>
<td>196</td>
<td>MME</td>
<td>53,769</td>
<td>55,589</td>
<td>55,612</td>
<td>34,859</td>
<td>55,612</td>
</tr>
<tr>
<td>198</td>
<td>SUPERVISORS</td>
<td>352,101</td>
<td>308,704</td>
<td>351,638</td>
<td>217,862</td>
<td>374,847</td>
</tr>
<tr>
<td>200</td>
<td>EMPLOYEE BENEFITS</td>
<td>262,859</td>
<td>445,425</td>
<td>484,316</td>
<td>220,247</td>
<td>595,378</td>
</tr>
<tr>
<td>202</td>
<td>POST RETIREMENT BENEFITS (C)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>94,191</td>
</tr>
<tr>
<td>301</td>
<td>PRINCIPAL RETIREMENT</td>
<td>625,985</td>
<td>527,395</td>
<td>499,396</td>
<td>515,396</td>
<td>584,683</td>
</tr>
<tr>
<td>302</td>
<td>INTEREST</td>
<td>158,917</td>
<td>137,204</td>
<td>116,239</td>
<td>142,629</td>
<td>192,018</td>
</tr>
<tr>
<td>303</td>
<td>BAN INTEREST</td>
<td>10,897</td>
<td>-</td>
<td>84,250</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>305</td>
<td>DEBT SERVICE CLOSING COST</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,809</td>
<td>-</td>
</tr>
<tr>
<td>307</td>
<td>PRINCIPAL RETIREMENT CWF</td>
<td>-</td>
<td>144,569</td>
<td>1,216,954</td>
<td>84,343</td>
<td>144,592</td>
</tr>
<tr>
<td>308</td>
<td>INTEREST CWF</td>
<td>-</td>
<td>13,974</td>
<td>11,081</td>
<td>6,816</td>
<td>8,190</td>
</tr>
<tr>
<td>309</td>
<td>BABS FEDERAL SUBSIDY</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(11,441)</td>
<td>(33,452)</td>
</tr>
<tr>
<td>310</td>
<td>PRINCIPAL CWF PLANT UPGRADE</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,481,299</td>
</tr>
<tr>
<td>311</td>
<td>INTEREST CWF PLANT UPGRADE</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>674,159</td>
</tr>
<tr>
<td>321</td>
<td>UTILITIES</td>
<td>973,106</td>
<td>1,068,763</td>
<td>1,200,000</td>
<td>606,304</td>
<td>1,100,000</td>
</tr>
<tr>
<td>323</td>
<td>REPAIRS AND MAINTENANCE</td>
<td>180,674</td>
<td>115,703</td>
<td>155,000</td>
<td>51,911</td>
<td>120,000</td>
</tr>
<tr>
<td>342</td>
<td>WATER / SEWER BILL</td>
<td>10,179</td>
<td>5,427</td>
<td>15,000</td>
<td>3,370</td>
<td>9,000</td>
</tr>
<tr>
<td>object code</td>
<td>SEWER (0502 - 3930)</td>
<td>2009 Actual</td>
<td>2010 Actual</td>
<td>2011 Budget</td>
<td>2011/02/20/11 Actual</td>
<td>Department Budget Request</td>
</tr>
<tr>
<td>-------------</td>
<td>---------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>350</td>
<td>GASOLINE</td>
<td>15,041</td>
<td>14,346</td>
<td>10,500</td>
<td>6,979</td>
<td>14,500</td>
</tr>
<tr>
<td>352</td>
<td>VEHICLE MAINTENANCE</td>
<td>33,293</td>
<td>17,988</td>
<td>27,500</td>
<td>10,525</td>
<td>27,500</td>
</tr>
<tr>
<td>388</td>
<td>AUDIT</td>
<td>8,888</td>
<td>9,170</td>
<td>9,825</td>
<td>9,880</td>
<td>10,120</td>
</tr>
<tr>
<td>390</td>
<td>CALL BEFORE YOU DIG</td>
<td>-</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>391</td>
<td>MEDICAL EXPENSE</td>
<td>2,993</td>
<td>2,470</td>
<td>7,500</td>
<td>7,500</td>
<td>5,000</td>
</tr>
<tr>
<td>398</td>
<td>SERV PROV BY FISCAL DIV.</td>
<td>567,045</td>
<td>647,380</td>
<td>653,466</td>
<td>653,466</td>
<td>705,792</td>
</tr>
<tr>
<td>399</td>
<td>ASSESSMENT GENERAL FUND</td>
<td>544,056</td>
<td>574,983</td>
<td>592,232</td>
<td>592,232</td>
<td>610,001</td>
</tr>
<tr>
<td>463</td>
<td>CLAIMS</td>
<td>-</td>
<td>10,000</td>
<td>-</td>
<td>5,000</td>
<td>5,000</td>
</tr>
<tr>
<td>483</td>
<td>NITROGEN CREDIT PURCHASE</td>
<td>373,439</td>
<td>424,665</td>
<td>225,000</td>
<td>-</td>
<td>1</td>
</tr>
<tr>
<td>484</td>
<td>SEWER EXPENSE AND SUPPLIES</td>
<td>262,414</td>
<td>296,924</td>
<td>648,000</td>
<td>198,679</td>
<td>648,000</td>
</tr>
<tr>
<td>485</td>
<td>BIOSOLID DISPOSAL</td>
<td>579,049</td>
<td>542,923</td>
<td>685,450</td>
<td>270,883</td>
<td>600,000</td>
</tr>
<tr>
<td>486</td>
<td>PUMP STATION OPR AND MAINT</td>
<td>29,943</td>
<td>33,409</td>
<td>88,300</td>
<td>25,866</td>
<td>50,000</td>
</tr>
<tr>
<td>501</td>
<td>CAPITAL OUTLAY</td>
<td>110,135</td>
<td>680,004</td>
<td>227,911</td>
<td>220,315</td>
<td>1</td>
</tr>
<tr>
<td>502</td>
<td>DEPRECIATION EXPENSE</td>
<td>1,944,191</td>
<td>1,973,584</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>640</td>
<td>MEMBERSHIPS &amp; MEETINGS</td>
<td>7,708</td>
<td>8,207</td>
<td>10,000</td>
<td>3,846</td>
<td>10,000</td>
</tr>
<tr>
<td>643</td>
<td>INSURANCE</td>
<td>558,290</td>
<td>571,978</td>
<td>607,494</td>
<td>586,495</td>
<td>653,683</td>
</tr>
<tr>
<td></td>
<td></td>
<td>8,405,413</td>
<td>9,370,736</td>
<td>8,796,006</td>
<td>4,904,964</td>
<td>10,454,366</td>
</tr>
</tbody>
</table>
## Payroll Projection Report

**Program:** PR815L  
**Date Range:** 7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Amount</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>LABORATORY TECHNICIAN</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>MAINTENANCE MECHANIC II</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>72,197.00</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR I</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>53,770.62</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR I</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>52,306.62</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR I</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>53,770.62</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR I</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR I</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>SEWER PLANT OPERATOR II</td>
<td>0502</td>
<td>3930</td>
<td>194</td>
<td>100.00</td>
<td>65,168.90</td>
<td>645,938.50</td>
</tr>
<tr>
<td>ADMINISTRATIVE SECRETARY</td>
<td>0502</td>
<td>3930</td>
<td>196</td>
<td>100.00</td>
<td>55,611.08</td>
<td>55,611.08</td>
</tr>
<tr>
<td>CHEMIST</td>
<td>0502</td>
<td>3930</td>
<td>198</td>
<td>100.00</td>
<td>70,648.45</td>
<td></td>
</tr>
<tr>
<td>ELECTRONIC TECHNICIAN WPCF</td>
<td>0502</td>
<td>3930</td>
<td>198</td>
<td>100.00</td>
<td>54,209.82</td>
<td></td>
</tr>
<tr>
<td>WPC FACILITY MANAGER</td>
<td>0502</td>
<td>3930</td>
<td>198</td>
<td>100.00</td>
<td>89,450.39</td>
<td></td>
</tr>
<tr>
<td>WPCF ASSISTANT MANAGER</td>
<td>0502</td>
<td>3930</td>
<td>198</td>
<td>100.00</td>
<td>83,719.87</td>
<td></td>
</tr>
<tr>
<td>WPCF MAINTENANCE SUPERVIS</td>
<td>0502</td>
<td>3930</td>
<td>198</td>
<td>100.00</td>
<td>76,818.16</td>
<td>374,846.69</td>
</tr>
</tbody>
</table>

**Total**  
1,076,396.27
GOLF COURSE

Description of Programs

**Golf Course Commission** - The Golf Course Commission is a seven-member advisory panel, which provides direction and oversight for the Hunter Golf Club. It is the Commission's responsibility to set the rules and regulations for the Golf Course to advise and direct the Facility Manager, and to determine the operating budget and fees charged at the Golf Course. These actions are taken in cooperation with the City Council.

**Operations and Maintenance** - The Golf Course Staff is responsible for the maintenance and upkeep of the entire golf course facility. This responsibility includes not only the golf course itself, but also the grounds and parking lot areas around the Clubhouse. It is the goal of this Division to provide the best golfing conditions possible. In addition to golf, the facility is also available in the winter months for various activities, such as sledding, cross-country skiing, and related recreational activities.

**Pro Shop** - The Pro Shop is responsible for the collection of all daily fees, league fees, and season pass monies. It also oversees all play on the golf course and supervises the starters and rangers. Finally, this Division provides a fully stocked Pro Shop, conducts lessons and tournaments, and oversees tournament operations.

**Restaurant** - The Restaurant operates on a contractual basis, providing a foil lounge menu and a snack bar. The Restaurant is open year round. The Restaurant's hours fluctuate depending upon the season.
<table>
<thead>
<tr>
<th>Object Code</th>
<th>Object Description</th>
<th>2009 Actual</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 02/20/11 Budget</th>
<th>Department Budget Request</th>
<th>Percent Change</th>
<th>City Manager Budget</th>
<th>Finance Committee</th>
</tr>
</thead>
<tbody>
<tr>
<td>650</td>
<td>RECOVERY FROM GOLF PRO</td>
<td>50,000</td>
<td>14,205</td>
<td>50,000</td>
<td></td>
<td></td>
<td>0.00%</td>
<td>50,000</td>
<td></td>
</tr>
<tr>
<td>655</td>
<td>GREENS FEES</td>
<td>441,682</td>
<td>422,955</td>
<td>492,915</td>
<td>238,937</td>
<td>520,711</td>
<td>5.64%</td>
<td>521,595</td>
<td></td>
</tr>
<tr>
<td>656</td>
<td>SEASONS PASSES</td>
<td>144,930</td>
<td>122,578</td>
<td>155,522</td>
<td>66,469</td>
<td>138,965</td>
<td>-10.65%</td>
<td>138,965</td>
<td></td>
</tr>
<tr>
<td>657</td>
<td>TOURNAMENTS</td>
<td>72,010</td>
<td>48,848</td>
<td>81,312</td>
<td>28,722</td>
<td>81,312</td>
<td>0.00%</td>
<td>81,312</td>
<td></td>
</tr>
<tr>
<td>658</td>
<td>LEAGUES</td>
<td>65,949</td>
<td>59,846</td>
<td>70,716</td>
<td>23,538</td>
<td>74,716</td>
<td>5.66%</td>
<td>74,716</td>
<td></td>
</tr>
<tr>
<td>690</td>
<td>RENT</td>
<td>39,600</td>
<td>39,600</td>
<td>39,600</td>
<td>13,200</td>
<td>39,600</td>
<td>0.00%</td>
<td>39,600</td>
<td></td>
</tr>
<tr>
<td>692</td>
<td>GOLF CART FEES</td>
<td>32,324</td>
<td>31,485</td>
<td>25,000</td>
<td>51,821</td>
<td>30,000</td>
<td>20.00%</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>693</td>
<td>GOLF CART FEES - GOLF PRO</td>
<td>0</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>195,500</td>
<td>#DIV/0!</td>
<td></td>
<td>195,500</td>
</tr>
<tr>
<td>695</td>
<td>INTEREST INCOME</td>
<td>-3,508</td>
<td>6</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>#DIV/0!</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>697</td>
<td>FIXED ASSETS GAIN/LOSS</td>
<td>-26,586</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>#DIV/0!</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>705</td>
<td>CIP FEES</td>
<td>18,622</td>
<td>(1)</td>
<td>1</td>
<td>-</td>
<td>-</td>
<td>-100.00%</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>746</td>
<td>REFUNDING BOND SAVINGS</td>
<td>0</td>
<td>5,997</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>#DIV/0!</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>785,043</td>
<td>731,314</td>
<td>915,066</td>
<td>436,893</td>
<td>1,130,804</td>
<td>23.58%</td>
<td>1,131,688</td>
<td>-</td>
</tr>
<tr>
<td>OBJECT/EXHIBIT CODE</td>
<td>2009 ACTUAL</td>
<td>2010 ACTUAL</td>
<td>2011 BUDGET</td>
<td>2011 02/20/11</td>
<td>DEPARTMENT BUDGET REQUEST</td>
<td>PERCENT CHANGE</td>
<td>CITY MANAGER BUDGET</td>
<td>FINANCE COMMITTEE</td>
<td></td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>----------------</td>
<td>---------------------------</td>
<td>----------------</td>
<td>---------------------</td>
<td>------------------</td>
<td></td>
</tr>
<tr>
<td>189 MISC PART-TIME</td>
<td>90,561</td>
<td>101,749</td>
<td>92,410</td>
<td>56,785</td>
<td>92,250</td>
<td>-0.17%</td>
<td>92,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>191 OVERTIME</td>
<td>18,965</td>
<td>16,721</td>
<td>18,500</td>
<td>11,519</td>
<td>17,800</td>
<td>-3.78%</td>
<td>17,800</td>
<td></td>
<td></td>
</tr>
<tr>
<td>194 PUBLIC WORKS</td>
<td>194,267</td>
<td>200,310</td>
<td>213,807</td>
<td>133,273</td>
<td>215,899</td>
<td>0.98%</td>
<td>215,899</td>
<td></td>
<td></td>
</tr>
<tr>
<td>198 SUPERVISORS</td>
<td>83,344</td>
<td>83,352</td>
<td>83,490</td>
<td>52,265</td>
<td>87,025</td>
<td>4.23%</td>
<td>87,025</td>
<td></td>
<td></td>
</tr>
<tr>
<td>200 EMPLOYEE BENEFITS</td>
<td>129,282</td>
<td>152,128</td>
<td>94,495</td>
<td>73,885</td>
<td>115,794</td>
<td>22.54%</td>
<td>105,483</td>
<td></td>
<td></td>
</tr>
<tr>
<td>202 POST RETIREMENT BENEFITS</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>#DIV/0!</td>
<td>11,195</td>
<td></td>
<td></td>
</tr>
<tr>
<td>301 BOND PAYMENTS</td>
<td>12,667</td>
<td>14,667</td>
<td>37,667</td>
<td>15,667</td>
<td>40,667</td>
<td>7.96%</td>
<td>40,667</td>
<td></td>
<td></td>
</tr>
<tr>
<td>302 BOND &amp; BAN INTEREST</td>
<td>7,257</td>
<td>5,477</td>
<td>5,681</td>
<td>4,243</td>
<td>4,961</td>
<td>-12.67%</td>
<td>4,961</td>
<td></td>
<td></td>
</tr>
<tr>
<td>305 DEBT SERVICE CLOSING COST</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>66</td>
<td>-</td>
<td>#DIV/0!</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>309 BABS FEDERAL SUBSIDY</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(95)</td>
<td>(279)</td>
<td>#DIV/0!</td>
<td>(279)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>345 GOLF EXPENSE &amp; SUPPLY</td>
<td>184,020</td>
<td>178,855</td>
<td>186,260</td>
<td>124,434</td>
<td>180,437</td>
<td>-3.13%</td>
<td>180,437</td>
<td></td>
<td></td>
</tr>
<tr>
<td>346 REIMBURSABLE GOLF PRO EXP</td>
<td>-</td>
<td>-</td>
<td>50,000</td>
<td>14,205</td>
<td>50,000</td>
<td>0.00%</td>
<td>50,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>347 GOLF CART - GOLF PRO EXP</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>195,500</td>
<td>#DIV/0!</td>
<td>195,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>350 GASOLINE</td>
<td>544</td>
<td>57</td>
<td>550</td>
<td>-</td>
<td>250</td>
<td>-54.55%</td>
<td>250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>396 GOLF PRO</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>1,800</td>
<td>10,000</td>
<td>0.00%</td>
<td>10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>441 CLUBHOUSE EXPENSE</td>
<td>28,545</td>
<td>34,170</td>
<td>30,750</td>
<td>27,639</td>
<td>31,356</td>
<td>1.97%</td>
<td>31,356</td>
<td></td>
<td></td>
</tr>
<tr>
<td>463 LIABILITY &amp; GENERAL INSURANCE</td>
<td>69,053</td>
<td>73,435</td>
<td>69,055</td>
<td>43,501</td>
<td>71,244</td>
<td>3.17%</td>
<td>71,244</td>
<td></td>
<td></td>
</tr>
<tr>
<td>500 CAPITAL EQUIPMENT</td>
<td>38,506</td>
<td>4,219</td>
<td>20,000</td>
<td>12,145</td>
<td>15,500</td>
<td>-22.50%</td>
<td>15,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>502 DEPRECIATION EXPENSE</td>
<td>76,792</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>#DIV/0!</td>
<td>-</td>
<td></td>
<td></td>
</tr>
<tr>
<td>640 MEETINGS &amp; MEMBERSHIPS</td>
<td>2,230</td>
<td>1,950</td>
<td>2,400</td>
<td>1,170</td>
<td>2,400</td>
<td>0.00%</td>
<td>2,400</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>946,033</strong></td>
<td><strong>877,090</strong></td>
<td><strong>915,065</strong></td>
<td><strong>572,501</strong></td>
<td><strong>1,130,804</strong></td>
<td><strong>23.58%</strong></td>
<td><strong>1,131,688</strong></td>
<td><strong>-</strong></td>
<td></td>
</tr>
</tbody>
</table>
### 2011-2012 Budget

#### Payroll Projection Report

**Program: PR815L**  
7/01/11 to 7/01/12

<table>
<thead>
<tr>
<th>Job Title</th>
<th>Fund</th>
<th>Dept</th>
<th>Obl</th>
<th>Percentage</th>
<th>Budget</th>
<th>Object</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GOLF COURSE (509-0810)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GOLF COURSE EQUIP TECHNIC</td>
<td>0509</td>
<td>0810</td>
<td>194</td>
<td>100.00</td>
<td>58,225.36</td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0509</td>
<td>0810</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0509</td>
<td>0810</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td></td>
</tr>
<tr>
<td>LABORER II</td>
<td>0509</td>
<td>0810</td>
<td>194</td>
<td>100.00</td>
<td>52,557.59</td>
<td>215,898.13</td>
</tr>
<tr>
<td>SUPT. / MANAGER GOLF FACI</td>
<td>0509</td>
<td>0810</td>
<td>198</td>
<td>100.00</td>
<td>87,024.33</td>
<td>87,024.33</td>
</tr>
</tbody>
</table>

**Total**  
302,922.46  
302,922.46
<table>
<thead>
<tr>
<th>Dept.</th>
<th>Project Name</th>
<th>FY 11/12 GRANTS</th>
<th>FY 12/13</th>
<th>FY 13/14</th>
<th>FY 14/15</th>
<th>FY 15/16</th>
<th>FY 16/17</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOE</td>
<td>Boiler Replacement</td>
<td>525,300</td>
<td>525,300</td>
<td>525,300</td>
<td>525,300</td>
<td>2,101,200</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Boiler Evaluation and Replacement Study</td>
<td>60,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1 Ton 4x4 Pickup Truck</td>
<td>42,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1 Ton Cargo Van</td>
<td>30,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Roof Replacement Study</td>
<td>60,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Nathan Hale Roof Replacement</td>
<td>3,141,145</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(1,951,908)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Israel Putnam Roof Replacement</td>
<td>3,451,563</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(2,144,809)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Roger Sherman Roof Replacement</td>
<td>2,615,094</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(1,625,019)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>1,822,082</td>
<td>1,714,817</td>
<td>1,515,325</td>
<td>525,200</td>
<td></td>
<td>5,779,274</td>
<td></td>
</tr>
<tr>
<td>AVIATION</td>
<td>North Hanger Evaluation</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Professional Evaluation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td></td>
<td>Construction of new building</td>
<td>130,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>130,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>159,000</td>
</tr>
<tr>
<td>FIRE</td>
<td>Replace a Fire Pumper Truck</td>
<td>560,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(200,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Station # 3 Renovations (Floor Tiles)</td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace Fire Mechanic Utility Truck</td>
<td>48,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace Fire Aerial Ladder Truck, 2012</td>
<td>1,200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(600,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Washing machine for Fire Fighter PPE</td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Turn Out Gear Dryers</td>
<td>42,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace Staff Vehicle, Car 2</td>
<td>48,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Station # 2 Renovations</td>
<td>3,200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(2,195,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Station # 5 Renovations</td>
<td>600,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace a Fire Pumper Truck, 2013</td>
<td>590,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(208,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace Asst. Chief's Vehicle, Car-3, 2015</td>
<td>54,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replace a Fire Pumper Truck, 2016</td>
<td>630,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(300,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Retrofit fire dept radio equipment</td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>15,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>581,000</td>
<td>1,673,000</td>
<td>800,000</td>
<td>754,000</td>
<td>330,000</td>
<td>3,691,000</td>
<td></td>
</tr>
<tr>
<td>POLICE</td>
<td>Building Improvements</td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td></td>
<td>Access Control Systems Phase III</td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10,000</td>
</tr>
<tr>
<td></td>
<td>AFIS Terminal for ID Unit</td>
<td>(40,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Video Analysis Equipment</td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td></td>
<td>Remove Existing Asphalt &amp; regrade</td>
<td>36,575</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>36,575</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>106,575</td>
</tr>
<tr>
<td>LIBRARY</td>
<td>Brick Wall Repair Rear of Library</td>
<td>38,000</td>
<td>(12,667)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,333</td>
</tr>
<tr>
<td></td>
<td>Library Window and Door Replacement</td>
<td></td>
<td></td>
<td>688,700</td>
<td></td>
<td></td>
<td></td>
<td>688,700</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(229,567)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(229,567)</td>
</tr>
<tr>
<td></td>
<td>Repair, replacement and refurbishment of</td>
<td>150,000</td>
<td>(50,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>100,000</td>
</tr>
<tr>
<td></td>
<td>entrance/circulation areas, lighting, doors,</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>circulation desks</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Children's Room Expansion</td>
<td>2,025,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,025,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>189,000</td>
<td>(52,447)</td>
<td>459,133</td>
<td></td>
<td></td>
<td></td>
<td>2,334,988</td>
</tr>
<tr>
<td>DEV &amp; EN</td>
<td>Development &amp; Enf. Acquisition &amp; Demo</td>
<td>75,000</td>
<td></td>
<td>75,000</td>
<td>75,000</td>
<td>75,000</td>
<td>75,000</td>
<td>450,000</td>
</tr>
<tr>
<td></td>
<td>C.I.D.E. W.A. L.K. Program</td>
<td>75,000</td>
<td></td>
<td>75,000</td>
<td>150,000</td>
<td>75,000</td>
<td></td>
<td>375,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>150,000</td>
<td></td>
<td>150,000</td>
<td>75,000</td>
<td>225,000</td>
<td>75,000</td>
<td>825,000</td>
</tr>
</tbody>
</table>

V-1
### CITY MANAGER RECOMMENDATION

**INTERDEPARTMENTAL REVIEW COMMITTEE FOR CAPITAL PROJECTS**

**C.I.P. FY 11/12 - 16/17**

<table>
<thead>
<tr>
<th>Dept.</th>
<th>Project Name</th>
<th>FY 11/12</th>
<th>FY 12/13</th>
<th>FY 13/14</th>
<th>FY 14/15</th>
<th>FY 15/16</th>
<th>FY 16/17</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PARKS, REC &amp; PUBLIC BUILDINGS</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City/Brookside Rehab Phase I</td>
<td></td>
<td>250,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>250,000</td>
</tr>
<tr>
<td>Park Blogs Rehab roofdoors</td>
<td></td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td>Citywide fencing Rehab &amp; Columbus</td>
<td></td>
<td>75,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>75,000</td>
</tr>
<tr>
<td>Park paving &amp; road Pav ing Phase I</td>
<td></td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Bleachers/Riser replacement Phase VI</td>
<td></td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td>City Hall/Fremont Court Rehab Phase II</td>
<td></td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td>Washington Park abatement/Rehab</td>
<td></td>
<td>50,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td>Washington Park Patio Porch</td>
<td></td>
<td>50,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td>City buildings card key/security Phase I</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beavers Pond Park Rehab</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Irrigation of fields/hurricanes Phase IV</td>
<td></td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Maloney/Platt Track Rehab</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>city building upgrades</td>
<td></td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td></td>
<td></td>
<td>140,000</td>
</tr>
<tr>
<td>Showmobile Rehab</td>
<td></td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>15,000</td>
</tr>
<tr>
<td>Mobile Toilet Trailer</td>
<td></td>
<td>50,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td>Mower replacement</td>
<td></td>
<td>45,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>45,000</td>
</tr>
<tr>
<td>Bucket Truck Replacement</td>
<td></td>
<td>165,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>165,000</td>
</tr>
<tr>
<td>Utility Truck Replacement</td>
<td></td>
<td>40,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>40,000</td>
</tr>
<tr>
<td>Elephant VAC replacement 1989</td>
<td></td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td>Pick up truck replacement</td>
<td></td>
<td>35,000</td>
<td>35,000</td>
<td></td>
<td>40,000</td>
<td>40,000</td>
<td>40,000</td>
<td>225,000</td>
</tr>
<tr>
<td>Garbage Truck replacement 1989</td>
<td></td>
<td>135,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>135,000</td>
</tr>
<tr>
<td>Dump truck replacement</td>
<td></td>
<td>95,000</td>
<td>95,000</td>
<td></td>
<td>95,000</td>
<td></td>
<td></td>
<td>190,000</td>
</tr>
<tr>
<td>Upgrade Hubbard Park Power</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td>Sweeper replacement</td>
<td></td>
<td>135,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>135,000</td>
</tr>
<tr>
<td>Playgroun d fire upgrades replacement</td>
<td></td>
<td>40,000</td>
<td></td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>420,000</td>
</tr>
<tr>
<td>Hubbard Park Pool upgrade</td>
<td></td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000</td>
</tr>
<tr>
<td>Utility Trailer Replacement</td>
<td></td>
<td>15,000</td>
<td>15,000</td>
<td></td>
<td>15,000</td>
<td></td>
<td></td>
<td>45,000</td>
</tr>
<tr>
<td>Box Truck replacement</td>
<td></td>
<td>45,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>45,000</td>
</tr>
<tr>
<td>Utility vehicle replacement</td>
<td></td>
<td>15,000</td>
<td>15,000</td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td>45,000</td>
</tr>
<tr>
<td>Chipper replacement</td>
<td></td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td>Power washer trailer</td>
<td></td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>15,000</td>
</tr>
<tr>
<td>Hubbard Park Pool replacement</td>
<td></td>
<td>800,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>800,000</td>
</tr>
<tr>
<td>Teven Road Repair</td>
<td></td>
<td>100,000</td>
<td>100,000</td>
<td>20,000</td>
<td>150,000</td>
<td></td>
<td></td>
<td>470,000</td>
</tr>
<tr>
<td>Police Department new boiler</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City Hall replace air units &amp; duct work</td>
<td></td>
<td>900,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>900,000</td>
</tr>
<tr>
<td>Sidewalk/Edg. mower work</td>
<td></td>
<td>115,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>115,000</td>
</tr>
<tr>
<td>Replace rugs in Senior Center</td>
<td></td>
<td>50,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td>Replace cylinder in city hall elevator</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>1,005,000</td>
<td>1,935,000</td>
<td>780,000</td>
<td>1,910,000</td>
<td>415,000</td>
<td>350,000</td>
<td>6,295,000</td>
</tr>
</tbody>
</table>

**CITY MAN City Hall upgrades**

<table>
<thead>
<tr>
<th></th>
<th>FY 11/12</th>
<th>FY 12/13</th>
<th>FY 13/14</th>
<th>FY 14/15</th>
<th>FY 15/16</th>
<th>FY 16/17</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Hall upgrades</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td>Dept.</td>
<td>Project Name</td>
<td>FY 11/12</td>
<td>GRANTS FY 12/13</td>
<td>FY 13/14</td>
<td>FY 14/15</td>
<td>FY 15/16</td>
<td>TOTAL</td>
</tr>
<tr>
<td>-------</td>
<td>--------------</td>
<td>----------</td>
<td>-----------------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>-------</td>
</tr>
<tr>
<td>ENGINEERING</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>City-Wide Road Reconstruction</td>
<td>600,000</td>
<td>600,000</td>
<td>700,000</td>
<td>800,000</td>
<td>800,000</td>
<td>4,300,000</td>
</tr>
<tr>
<td></td>
<td>Paving LoCIP Funding</td>
<td>524,164</td>
<td>(524,164)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>City-Wide Road Sidewalks</td>
<td>350,000</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>2,850,000</td>
</tr>
<tr>
<td></td>
<td>Quineipac River Linear Trail Phase II</td>
<td>675,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>West Main Street improvements</td>
<td>1,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Firestone H Demo</td>
<td>1,800,000</td>
<td>(1,800,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Downtown Improvements</td>
<td>175,000</td>
<td>175,000</td>
<td>150,000</td>
<td></td>
<td></td>
<td>500,000</td>
</tr>
<tr>
<td></td>
<td>Railroad Bridge (rear of Church and Morse)</td>
<td>200,000</td>
<td>200,000</td>
<td></td>
<td></td>
<td></td>
<td>400,000</td>
</tr>
<tr>
<td></td>
<td>Gravel Street Reconstruction</td>
<td>6,500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>6,500,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(6,500,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(6,500,000)</td>
</tr>
<tr>
<td></td>
<td>City-Wide Drainage</td>
<td>125,000</td>
<td>125,000</td>
<td></td>
<td></td>
<td></td>
<td>250,000</td>
</tr>
<tr>
<td></td>
<td>New Cheshire Rd / Cheshire Rd Drainage</td>
<td>1,100,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,100,000</td>
</tr>
<tr>
<td></td>
<td>Williams St Reconstruction</td>
<td></td>
<td></td>
<td>375,000</td>
<td></td>
<td></td>
<td>375,000</td>
</tr>
<tr>
<td></td>
<td>Olive Street Reconstruction Phase 2</td>
<td></td>
<td></td>
<td>500,000</td>
<td></td>
<td></td>
<td>500,000</td>
</tr>
<tr>
<td></td>
<td>Guiderall Replacement-Miss Locations</td>
<td>100,000</td>
<td>100,000</td>
<td>50,000</td>
<td></td>
<td></td>
<td>250,000</td>
</tr>
<tr>
<td></td>
<td>Feeder Pond Dam</td>
<td>610,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>610,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(610,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(610,000)</td>
</tr>
<tr>
<td></td>
<td>Jordan Brook Phase 3</td>
<td>525,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>525,000</td>
</tr>
<tr>
<td></td>
<td>Boyston St / Maples Ave Drainage</td>
<td>250,000</td>
<td>250,000</td>
<td></td>
<td></td>
<td></td>
<td>500,000</td>
</tr>
<tr>
<td></td>
<td>Plumb Ave / Willis Ave Drainage Study</td>
<td>125,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>125,000</td>
</tr>
<tr>
<td></td>
<td>Alcove St Drainage Study</td>
<td>50,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50,000</td>
</tr>
<tr>
<td></td>
<td>Jordan Brook Phase 4</td>
<td>1,500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,500,000</td>
</tr>
<tr>
<td></td>
<td>Allen Ave Reconstruction</td>
<td>125,000</td>
<td>150,000</td>
<td>150,000</td>
<td></td>
<td></td>
<td>425,000</td>
</tr>
<tr>
<td></td>
<td>Johnson Ave Reconstruction</td>
<td>175,000</td>
<td>2,000,000</td>
<td></td>
<td></td>
<td></td>
<td>2,175,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(1,800,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(1,800,000)</td>
</tr>
<tr>
<td></td>
<td>Drainage Studies Citywide</td>
<td>200,000</td>
<td>200,000</td>
<td>200,000</td>
<td></td>
<td></td>
<td>600,000</td>
</tr>
<tr>
<td></td>
<td>Baldwin Avenue Reconstruction</td>
<td></td>
<td></td>
<td>3,000,000</td>
<td></td>
<td></td>
<td>3,000,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(2,400,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(2,400,000)</td>
</tr>
<tr>
<td></td>
<td>Preston Ave Reconstruction</td>
<td>175,000</td>
<td>2,000,000</td>
<td></td>
<td></td>
<td></td>
<td>2,175,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceeds</td>
<td>(1,600,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(1,600,000)</td>
</tr>
<tr>
<td></td>
<td>Westfield Road Reconstruction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>250,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL ENGINEERING</td>
<td>4,845,184</td>
<td>(2,324,164)</td>
<td>2,885,000</td>
<td>2,248,500</td>
<td>2,900,000</td>
<td>6,235,000</td>
</tr>
<tr>
<td>SNOW</td>
<td>Snow Plow Replacements</td>
<td>35,000</td>
<td>38,000</td>
<td>39,000</td>
<td>42,000</td>
<td></td>
<td>174,000</td>
</tr>
<tr>
<td></td>
<td>Dump Body Replacement</td>
<td>125,000</td>
<td>140,000</td>
<td>145,000</td>
<td>150,000</td>
<td>150,000</td>
<td>665,000</td>
</tr>
<tr>
<td></td>
<td>Mini Salt Storage Shed</td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL SNOW</td>
<td>260,000</td>
<td>(170,000)</td>
<td>184,000</td>
<td>182,000</td>
<td>180,000</td>
<td>1,070,000</td>
</tr>
<tr>
<td>GARAGE</td>
<td>Extend Overhead Crane</td>
<td>90,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>90,000</td>
</tr>
<tr>
<td></td>
<td>Gas Island Canopy Replacement</td>
<td>170,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>170,000</td>
</tr>
<tr>
<td></td>
<td>Replach fuel islands/pumps/tanks</td>
<td>325,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>325,000</td>
</tr>
<tr>
<td></td>
<td>Machine Shop Equipment</td>
<td>90,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>90,000</td>
</tr>
<tr>
<td></td>
<td>Welding Truck</td>
<td>160,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>160,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL GARAGE</td>
<td></td>
<td>260,000</td>
<td>325,000</td>
<td>80,000</td>
<td>180,000</td>
<td>835,000</td>
</tr>
<tr>
<td>TRAFFIC</td>
<td>Signal Upgrade Program</td>
<td>180,000</td>
<td>190,000</td>
<td>200,000</td>
<td>210,000</td>
<td>220,000</td>
<td>1,020,000</td>
</tr>
<tr>
<td></td>
<td>Bucket Truck Replacement</td>
<td>135,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>135,000</td>
</tr>
<tr>
<td></td>
<td>Video Detection Program</td>
<td>15,000</td>
<td>35,000</td>
<td>35,000</td>
<td>40,000</td>
<td>40,000</td>
<td>162,000</td>
</tr>
<tr>
<td></td>
<td>Fire Alarm System Upgrade</td>
<td>40,000</td>
<td>45,000</td>
<td>25,000</td>
<td>25,000</td>
<td></td>
<td>155,000</td>
</tr>
<tr>
<td></td>
<td>Sign Truck</td>
<td>90,000</td>
<td>20,000</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
<td>80,000</td>
</tr>
<tr>
<td></td>
<td>East Main St. Closed Loop Expansion</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>80,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL TRAFFIC</td>
<td>12,000</td>
<td>(460,000)</td>
<td>290,000</td>
<td>290,000</td>
<td>395,000</td>
<td>290,000</td>
</tr>
<tr>
<td>HIGHWAY</td>
<td>Dump Truck</td>
<td>170,000</td>
<td>177,000</td>
<td>185,000</td>
<td>194,000</td>
<td>203,000</td>
<td>1,412,000</td>
</tr>
<tr>
<td></td>
<td>Mini Excavator</td>
<td>80,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>80,000</td>
</tr>
<tr>
<td></td>
<td>Pothole Repair Truck (Year Round)</td>
<td>175,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>175,000</td>
</tr>
<tr>
<td></td>
<td>Sweeper Rehabilitation</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td></td>
<td>Triaxle Replacement</td>
<td>200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>200,000</td>
</tr>
<tr>
<td></td>
<td>Street Sweeper Replacement</td>
<td>230,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>230,000</td>
</tr>
<tr>
<td></td>
<td>Utility Truck</td>
<td>75,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>75,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL HIGHWAY</td>
<td>260,000</td>
<td>(365,000)</td>
<td>405,000</td>
<td>424,000</td>
<td>278,000</td>
<td>213,000</td>
</tr>
</tbody>
</table>

V-3
## INTERDEPARTMENTAL REVIEW COMMITTEE FOR CAPITAL PROJECTS

### CITY MANAGER RECOMMENDATION

<table>
<thead>
<tr>
<th>Dept.</th>
<th>Project Name</th>
<th>FY 11/12</th>
<th>GRANTS</th>
<th>FY 12/13</th>
<th>FY 13/14</th>
<th>FY 14/15</th>
<th>FY 15/16</th>
<th>FY 16/17</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TRANSFER STATION</strong></td>
<td>Tub Grinder</td>
<td>575,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>575,000</td>
</tr>
<tr>
<td></td>
<td>Rotovator Leaf/Christmas Tree Truck</td>
<td>120,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>120,000</td>
</tr>
<tr>
<td></td>
<td>Four Wheel Excavator</td>
<td>200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>200,000</td>
</tr>
<tr>
<td><strong>TOTAL TRANSFER STATION</strong></td>
<td></td>
<td></td>
<td>695,000</td>
<td>200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>895,000</td>
</tr>
<tr>
<td><strong>BULKY WASTE</strong></td>
<td>Bulky Waste Crane Truck</td>
<td>225,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>225,000</td>
</tr>
<tr>
<td><strong>TOTAL BULKY WASTE</strong></td>
<td></td>
<td></td>
<td>225,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>225,000</td>
</tr>
<tr>
<td><strong>TOTAL PUBLIC WORKS</strong></td>
<td></td>
<td>5,414,194</td>
<td>(2,234,164)</td>
<td>5,030,000</td>
<td>3,088,500</td>
<td>3,695,000</td>
<td>4,223,000</td>
<td>4,633,000</td>
<td>24,220,820</td>
</tr>
<tr>
<td><strong>PARKING</strong></td>
<td>Facilities maintenance vehicle</td>
<td>30,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>30,000</td>
</tr>
<tr>
<td></td>
<td>Electrical repair/upgrade Midtown Garage</td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>35,000</td>
<td>30,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>65,000</td>
</tr>
<tr>
<td><strong>SMVFD</strong></td>
<td>(Eng 10) - 1996 Replacement</td>
<td></td>
<td>500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>500,000</td>
</tr>
<tr>
<td></td>
<td>Station Renovations Kitchen</td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>15,000</td>
</tr>
<tr>
<td></td>
<td>Station Renovations 2nd Floor Addition</td>
<td>15,000</td>
<td>100,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>115,000</td>
</tr>
<tr>
<td></td>
<td>Replacement Chiefs 4 x 4 (see comments)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>15,000</td>
<td>16,000</td>
<td>600,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>665,000</td>
</tr>
<tr>
<td><strong>WATER DIVISION</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SOURCES:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Hallmere Reservoir Spillway</td>
<td>750,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>750,000</td>
</tr>
<tr>
<td></td>
<td>Kenmore Reservoir Gatehouse-Intake Gates</td>
<td>425,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>425,000</td>
</tr>
<tr>
<td></td>
<td>Kenmore Aerator Replacement</td>
<td>40,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td>Well Redevelopment (All wells)</td>
<td>155,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>155,000</td>
</tr>
<tr>
<td></td>
<td>Bradley/Hubbard Aerator Replacement</td>
<td>40,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td>Evansville Ave West Well Redevelopment</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td><strong>SUBTOTAL - SOURCES</strong></td>
<td></td>
<td>169,000</td>
<td>750,000</td>
<td>550,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,439,000</td>
</tr>
<tr>
<td><strong>FACILITIES/PLANTS:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Broad Brook Treat Pit Upgrade - Inc Pump Sta</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contract Admin/Inspection</td>
<td>1,260,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,260,000</td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>10,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10,000,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceed</td>
<td>(2,815,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(2,815,000)</td>
</tr>
<tr>
<td></td>
<td>Elmer Treatment Plant (new)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contract Admin/Inspection</td>
<td>1,200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,200,000</td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>12,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>12,000,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceed</td>
<td>(11,654,000)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(11,654,000)</td>
</tr>
<tr>
<td></td>
<td>Limer Treatment Plant (new)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contract Admin/Inspection</td>
<td>750,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>750,000</td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>7,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>7,000,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceed</td>
<td>(1,937,500)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(1,937,500)</td>
</tr>
<tr>
<td></td>
<td>Brandy/Hubbard Treatment Plant</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Process Valves</td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>Lagoons</td>
<td>650,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>650,000</td>
</tr>
<tr>
<td></td>
<td>Roof</td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>Process Feeder</td>
<td>21,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>21,000</td>
</tr>
<tr>
<td></td>
<td>Evansville Ave Treatment Plant</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Process Clearwell</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>555,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>555,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceed</td>
<td>(146,350)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(146,350)</td>
</tr>
<tr>
<td></td>
<td>Evansville West Well Pump/Motor Replacement</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Relocation Study</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Evansville East Well Pump/Motor Replacement</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Platt/Lincoln Treatment Plant</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Process Clearwell</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>555,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>555,000</td>
</tr>
<tr>
<td></td>
<td>Grant proceed</td>
<td>(146,250)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(146,250)</td>
</tr>
<tr>
<td></td>
<td>Roof</td>
<td>35,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>Broad Brook Lagoon Repair</td>
<td>20,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20,000</td>
</tr>
<tr>
<td><strong>SUBTOTAL - FACILITIES/PLANTS</strong></td>
<td></td>
<td>62,000</td>
<td>74,000</td>
<td>6,545,000</td>
<td>10,558,250</td>
<td>1,249,500</td>
<td>5,882,650</td>
<td></td>
<td>27,329,250</td>
</tr>
<tr>
<td>Dept.</td>
<td>Project Name</td>
<td>FY 11/12</td>
<td>GRANTS</td>
<td>FY 12/13</td>
<td>FY 13/14</td>
<td>FY 14/15</td>
<td>FY 15/16</td>
<td>FY 16/17</td>
<td>TOTAL</td>
</tr>
<tr>
<td>-------</td>
<td>--------------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>--------</td>
</tr>
<tr>
<td>TANKS:</td>
<td>Merrimac - New Tank (850,000 gals)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Elmore - New tank (1,000,000 gals)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Fleming Road Tank Painting (2,000,000 gals)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Broad Brook Backwash-Interior Painting (100,000 gals)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>SUBTOTAL - TANKS</td>
<td>-</td>
<td>-</td>
<td>1,020,000</td>
<td>1,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,820,000</td>
</tr>
<tr>
<td>PUMP STATIONS:</td>
<td>Parker Ave Pump Station Roof</td>
<td>35,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>Johnson Hill Station Roof</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>East Road Pump Station</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Pumps/Motor Replacement</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Valve Replacement</td>
<td>11,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>11,000</td>
</tr>
<tr>
<td></td>
<td>Williams Street Pump Station (New)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Design</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>85,000</td>
<td>85,000</td>
</tr>
<tr>
<td></td>
<td>Construction</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>SUBTOTAL - PUMP STATIONS</td>
<td>-</td>
<td>-</td>
<td>32,000</td>
<td>235,000</td>
<td>-</td>
<td>145,000</td>
<td>790,000</td>
<td>1,202,000</td>
</tr>
<tr>
<td>DISTRIBUTION SYSTEM:</td>
<td>Cleaning/Lining</td>
<td>2,500,000</td>
<td>2,500,000</td>
<td>2,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>7,000,000</td>
</tr>
<tr>
<td></td>
<td>Swan Avenue New Water Main</td>
<td>1,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,000,000</td>
</tr>
<tr>
<td></td>
<td>Baldwin Ave (No Wall to Bridge) Water Main</td>
<td>400,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>400,000</td>
</tr>
<tr>
<td></td>
<td>Baldwin Ave Connection (under bridge) Water Main</td>
<td>310,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>310,000</td>
</tr>
<tr>
<td></td>
<td>East Main St (RR 91/15 Water Main Rehab)</td>
<td>-</td>
<td>-</td>
<td>450,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>450,000</td>
</tr>
<tr>
<td></td>
<td>Lead Study</td>
<td>40,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td>Hydrant Replacement</td>
<td>125,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>125,000</td>
</tr>
<tr>
<td></td>
<td>Valve Replacement</td>
<td>125,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>125,000</td>
</tr>
<tr>
<td></td>
<td>SUBTOTAL - DISTRIBUTION SYSTEM</td>
<td>-</td>
<td>-</td>
<td>40,000</td>
<td>4,635,000</td>
<td>3,200,000</td>
<td>2,000,000</td>
<td>40,000</td>
<td>9,815,000</td>
</tr>
<tr>
<td>ADMINISTRATION:</td>
<td>Water Supply Plan</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>80,000</td>
<td>80,000</td>
</tr>
<tr>
<td></td>
<td>Meter Change out</td>
<td>85,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>85,000</td>
</tr>
<tr>
<td></td>
<td>Upgrade Radios/Vehicles</td>
<td>35,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>Asbestos abatement @ 117 Parker Ave</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>30,000</td>
<td>30,000</td>
</tr>
<tr>
<td></td>
<td>SUBTOTAL - ADMINISTRATION</td>
<td>65,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>545,000</td>
</tr>
<tr>
<td>EQUIPMENT:</td>
<td>Cab/Chassis-Compressor Truck</td>
<td>65,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>65,000</td>
</tr>
<tr>
<td></td>
<td>Backhoe</td>
<td>147,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>147,000</td>
</tr>
<tr>
<td></td>
<td>Med Size Dump Truck 6/7 yds</td>
<td>150,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>150,000</td>
</tr>
<tr>
<td></td>
<td>Pickups small framed (2 each year)</td>
<td>28,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>56,000</td>
</tr>
<tr>
<td></td>
<td>4 X 4 Pickup</td>
<td>26,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>26,000</td>
</tr>
<tr>
<td></td>
<td>4 X 4 Pickup</td>
<td>34,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>34,000</td>
</tr>
<tr>
<td></td>
<td>Small dozer</td>
<td>28,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>28,000</td>
</tr>
<tr>
<td></td>
<td>Slope Cutting Tractor</td>
<td>66,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>66,000</td>
</tr>
<tr>
<td></td>
<td>Rock Brusher for backhoe</td>
<td>22,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>22,000</td>
</tr>
<tr>
<td></td>
<td>Small (1-2 ton) Roller</td>
<td>32,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>32,000</td>
</tr>
<tr>
<td></td>
<td>Compressor unit - truck mounted</td>
<td>18,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>18,000</td>
</tr>
<tr>
<td></td>
<td>Mini Excavator</td>
<td>82,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>82,000</td>
</tr>
<tr>
<td></td>
<td>SUBTOTAL - EQUIPMENT</td>
<td>169,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>947,000</td>
</tr>
<tr>
<td>TOTAL WATER DIVISION</td>
<td>296,000</td>
<td>-</td>
<td>456,000</td>
<td>15,273,000</td>
<td>15,449,250</td>
<td>28,000</td>
<td>169,000</td>
<td>238,000</td>
<td>441,147,250</td>
</tr>
<tr>
<td>Dept</td>
<td>Project Name</td>
<td>FY 11/12</td>
<td>GRANTS</td>
<td>FY 12/13</td>
<td>FY 13/14</td>
<td>FY 14/15</td>
<td>FY 15/16</td>
<td>FY 16/17</td>
<td>TOTAL</td>
</tr>
<tr>
<td>----------------------</td>
<td>---------------------------------------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>-------</td>
</tr>
<tr>
<td>WATER POLLUTION CONTROL FACILITY</td>
<td>Two-Way Radios for Veh. Base Radios, Portables</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>TV Inspection unit upgrade</td>
<td>120,000</td>
<td></td>
<td>120,000</td>
<td></td>
<td>120,000</td>
<td></td>
<td>120,000</td>
<td>120,000</td>
</tr>
<tr>
<td></td>
<td>West Main Street Sanitary Sewer Upgrade</td>
<td>65,000</td>
<td></td>
<td>65,000</td>
<td></td>
<td>65,000</td>
<td></td>
<td>65,000</td>
<td>65,000</td>
</tr>
<tr>
<td></td>
<td>3/4 ton 4x4 pickup w/ plow</td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td>1/2 ton 4x4 pickup</td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td>25,000</td>
</tr>
<tr>
<td></td>
<td>Intercom System</td>
<td>35,000</td>
<td></td>
<td>35,000</td>
<td></td>
<td>35,000</td>
<td></td>
<td>35,000</td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td>3/4 ton 4x4 pickup w/ plow</td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td></td>
<td>40,000</td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td>SLPS upgrade</td>
<td>50,000</td>
<td></td>
<td>50,000</td>
<td></td>
<td>50,000</td>
<td></td>
<td>50,000</td>
<td>50,000</td>
</tr>
<tr>
<td></td>
<td>Collection System Improvements</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>500,000</td>
<td>2,500,000</td>
<td>2,500,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Silver Lake Pump Station Upgrade</td>
<td>600,000</td>
<td></td>
<td>600,000</td>
<td></td>
<td>600,000</td>
<td></td>
<td>600,000</td>
<td>600,000</td>
</tr>
<tr>
<td></td>
<td>Pump Station Emergency All. Pumping</td>
<td>100,000</td>
<td></td>
<td>100,000</td>
<td></td>
<td>100,000</td>
<td></td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td></td>
<td>1/2 Ton 4x4 pick-up</td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td></td>
<td>25,000</td>
<td>25,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL WPCF</td>
<td>285,000</td>
<td>625,000</td>
<td>1,100,000</td>
<td>625,000</td>
<td>1,100,000</td>
<td>625,000</td>
<td>1,100,000</td>
<td>3,638,000</td>
</tr>
<tr>
<td></td>
<td>TOTAL PUBLIC UTILITIES</td>
<td>581,000</td>
<td>1,065,000</td>
<td>17,373,000</td>
<td>1,065,000</td>
<td>17,373,000</td>
<td>1,065,000</td>
<td>17,373,000</td>
<td>47,785,250</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>7,758,164</td>
<td>10,881,662</td>
<td>10,599,745</td>
<td>11,961,250</td>
<td>13,925,500</td>
<td>13,925,500</td>
<td>13,925,500</td>
<td>92,937,465</td>
</tr>
<tr>
<td>BOARD OF EDUCATION</td>
<td>Enterprise Funds</td>
<td>(192,000)</td>
<td>(1,832,062)</td>
<td>(1,714,537)</td>
<td>(1,515,375)</td>
<td>(625,300)</td>
<td>(5,779,274)</td>
<td>(5,779,274)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total w/o BGE, Enterprise Funds</td>
<td>6,985,164</td>
<td>(2,426,331)</td>
<td>7,965,000</td>
<td>7,512,206</td>
<td>6,665,000</td>
<td>7,217,400</td>
<td>5,463,000</td>
<td>39,372,411</td>
</tr>
<tr>
<td></td>
<td>Total w/o BGE, Enterprise Funds net of grants</td>
<td>4,558,333</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cap Calculation FY2011 Principal Paydown $3,542,003 * 50%</td>
<td>4,771,002</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Imposed Cap less CIP Plan</td>
<td>212,669</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Name</td>
<td>FY 11/12</td>
<td>GRANTS</td>
<td>FY 12/13</td>
<td>FY 13/14</td>
<td>FY 14/15</td>
<td>FY 15/16</td>
<td>FY 16/17</td>
<td>TOTAL</td>
<td></td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>----------</td>
<td>--------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
<td>--------</td>
<td></td>
</tr>
<tr>
<td>Railroad Bridge (rear of Church and Morse)</td>
<td>1,500,000</td>
<td>1,500,000</td>
<td>1,500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4,500,000</td>
<td></td>
</tr>
<tr>
<td>Westfield Road Detention</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,500,000</td>
<td></td>
<td></td>
<td>2,500,000</td>
<td></td>
</tr>
<tr>
<td>Dog's Mirey Swamp Mitigation Plan</td>
<td></td>
<td></td>
<td></td>
<td>1,000,000</td>
<td></td>
<td></td>
<td></td>
<td>1,000,000</td>
<td></td>
</tr>
<tr>
<td>Center Street Bridge</td>
<td></td>
<td></td>
<td>3,000,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3,000,000</td>
<td></td>
</tr>
<tr>
<td>Hanover Towers Bridge</td>
<td></td>
<td></td>
<td></td>
<td>1,100,000</td>
<td></td>
<td></td>
<td></td>
<td>1,100,000</td>
<td></td>
</tr>
<tr>
<td>Hanover Pond - Coe Ave Channel</td>
<td></td>
<td></td>
<td></td>
<td>1,400,000</td>
<td></td>
<td></td>
<td></td>
<td>1,400,000</td>
<td></td>
</tr>
<tr>
<td>Leslie Dr - Cook Ave Channel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>900,000</td>
<td></td>
</tr>
<tr>
<td>Cook Ave - RR Bridge Channel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>900,000</td>
<td></td>
</tr>
<tr>
<td>Cooper St Bridge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,000,000</td>
<td></td>
</tr>
<tr>
<td>South Butler St Bridge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,000,000</td>
<td></td>
</tr>
<tr>
<td>Cedar St - Camp St Channel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,500,000</td>
<td></td>
<td></td>
<td>2,500,000</td>
<td></td>
</tr>
<tr>
<td>Mill St - Center St Channel</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,400,000</td>
<td></td>
<td></td>
<td>2,400,000</td>
<td></td>
</tr>
<tr>
<td>Camp Street to Westfield Road (Future)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,200,000</td>
<td></td>
<td></td>
<td>1,200,000</td>
<td></td>
</tr>
<tr>
<td>Hanover Pond Dredging (Future)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>25,000,000</td>
<td></td>
</tr>
<tr>
<td>TOTAL HB DRAINAGE IMP.</td>
<td></td>
<td></td>
<td>5,000,000</td>
<td>4,500,000</td>
<td>4,000,000</td>
<td>3,700,000</td>
<td>8,100,000</td>
<td>49,500,000</td>
<td></td>
</tr>
</tbody>
</table>